Capital Markets Day

22 October 2015 Stuttgart, Germany









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Agenda 22 October 2015

 09.30 Presentations Management Board PORR AG incl. Q&A Session 11.00 Break 11.15 Presentation with focus on Infrastructure 11.50 Presentation with focus on Qatar / KSA / Oman 12.30 Lunch at "Lean Room" 01.30 Presentation on construction site Albaufstieg 02.00 Site visit Albaufstieg 	•	09.00	Shuttle Service Hotel Mövenpick to site Albaufstieg
 11.15 Presentation with focus on Infrastructure 11.50 Presentation with focus on Qatar / KSA / Oman 12.30 Lunch at "Lean Room" 01.30 Presentation on construction site Albaufstieg 	•	09.30	
 11.50 Presentation with focus on Qatar / KSA / Oman 12.30 Lunch at "Lean Room" 01.30 Presentation on construction site Albaufstieg 	•	11.00	Break
 12.30 Lunch at "Lean Room" 01.30 Presentation on construction site Albaufstieg 	•	11.15	Presentation with focus on Infrastructure
• 01.30 Presentation on construction site Albaufstieg	•	11.50	Presentation with focus on Qatar / KSA / Oman
	•	12.30	Lunch at "Lean Room"
02.00 Site visit Albaufstieg	•	01.30	Presentation on construction site Albaufstieg
	•	02.00	Site visit Albaufstieg
• 04.40 Shuttle Service Albaufstieg to Mövenpick and airport	•	04.40	Shuttle Service Albaufstieg to Mövenpick and airport



PORR's Management Board



Karl-Heinz Strauss, CEO

Extensive experience in European real estate, construction and finance:

- Entrepreneur with Austrian developer STRAUSS & PARTNER
- Various senior management positions with real estate firms of former Raiffeisen Zentralbank



Christian B. Maier, CFO

Extensive experience in financial management of multinational companies:

- 14 years in CFO positions with Constantia Industries and UIAG Unternehmensinvest AG
- Highly experienced in executing value-creating M&A strategies



J. Johannes Wenkenbach, COO

Comprehensive international construction experience:

- Most recently COO and Vice President of El Seif Group in Saudi Arabia
- Executive positions with international construction companies in South-East Asia and Germany



Biographies Speakers



Rainer Rengshausen

Managing director division Tunneling Porr Bau GmbH

- More than 30 years of experience in civil construction projects
- Management positions in tunneling since 2000
- Since 2011 President of the German Tunneling Society and since April 2015 Member of the British Tunneling Society



Thomas Stiegler

Member of the Executive Board – International Business

- Over 20 years international construction experience
- Several years high management positions (CFO and Executive Board Member) of Bilfinger Civil in Germany
- Since 2010 with PORR to develop the Middle East, based in Doha



Hans Köhler

Managing director division Tunneling Porr Bau GmbH

- Over 30 years of experience in international tunneling projects
- Until 1992 Vice President ATLAS Copco, mechanical rock excavation
- Since 1992 with PORR in several functions in tunneling projects with a strong focus on TBM-, shield- and pipe jacking projects



Latest news: NORWAY





The PORR Slogan

We are a construction company and will always remain a construction company which builds as much as possible by itself!



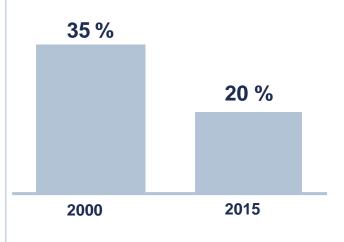


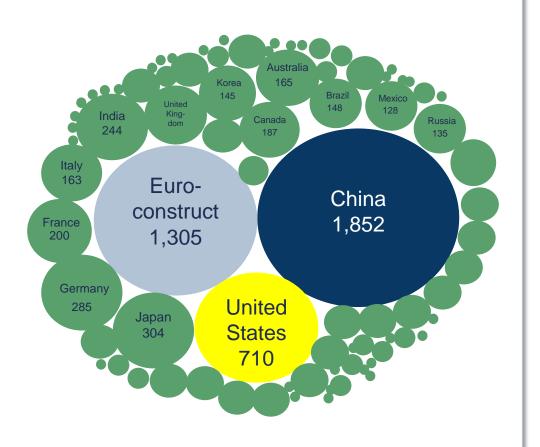
Construction sector at a global level



World: 6,250 billion euro

The **19 EUROCONSTRUCT countries** represent **20 %** in 2014

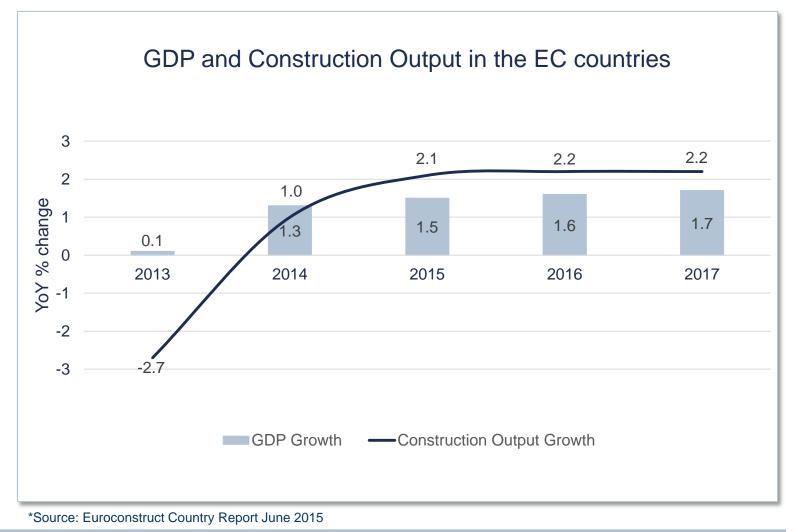




*Source: Euroconstruct Conference November 2014

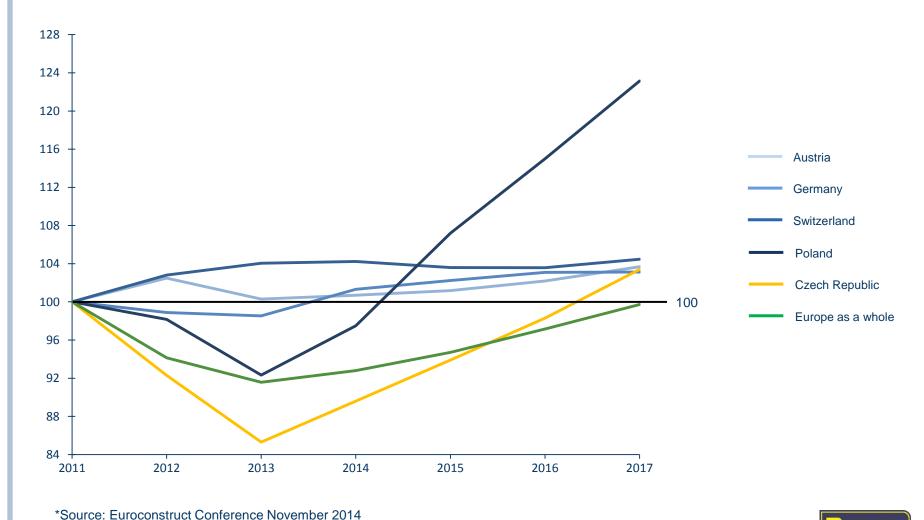


GDP vs. Construction Output



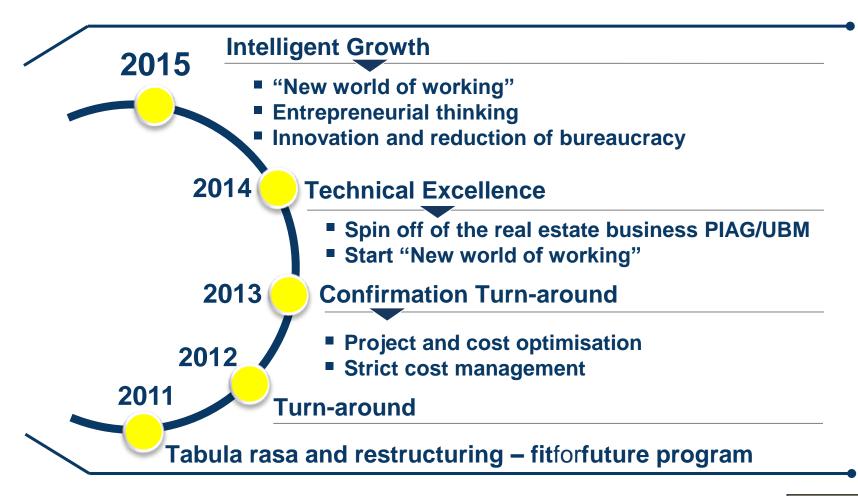


Market environment





PORR timetable 2011 - 2015





How does "Intelligent Growth" work?

Entrepreneurial thinking

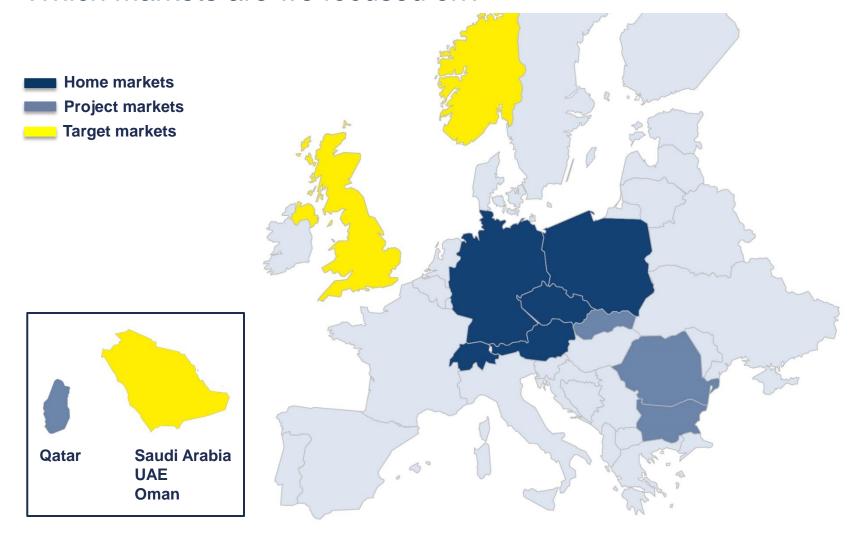
Internal Value & Cooperation

Innovation

Customer relations



Which markets are we focused on?





Future trends in the construction industry

Demographic factors / Urbanisation

- Urbanisation the future of cities drives the need for building infrastructure such as housing, transportation infrastructure, hospitality, energy, etc.
- Growing population, changing demographic structure

Consolidation / Anticipating Tomorrow

- Strengthening core and/or further diversifying via small and mid-cap companies
- Realising potential through restructuring, economies of scale divesting non-core assets
- Size, scale and pace



Innovation & Digitalisation

- Competitive advantage through innovation
- Natural market entry barriers in terms of size and IT infrastructure
- Digitalisation of the construction process facilitated by topics such as BIM as a key driver of the future transformation



Sustainable Construction / Think Green

- Environmentally-driven changes in terms of quality and sustainability
- Growing focus on energy efficiency in all kind of buildings (new and existing) increase the need for innovative information technologies



Digitalisation

- Leading role in the construction industry
- Conversion of hardware, large parts of our business processes are already virtualised ("Paperless Construction Site")
- Digitalisation well advanced, current priorities:
 - Communication (LYNC)
 - Cooperation (SharePoint)
 - Mobility (mobile devices)
- Mobilisation of business processes via mobile devices using Apps
- The aim is to further optimise processes in the back office



Top Player

- Only the best companies are successful and profitable
- Middle players will reach a break-even result at best



- Client orientation, long term client relationships
- Using the strengths of an owner driven company
 - Entrepreneurial, focus on opportunities
- Using the strength of the company in the market
 - Procurement, subcontracting, market knowledge



Best place to work

- Construction is people business
- Only the best companies will attract the best personnel
- Employee development



- Training, education, career development PORR academy
- De-centralised structure strengthening employees' own responsibility
- PORR has climbed to one of the TOP-10 employers in Austria



Innovation

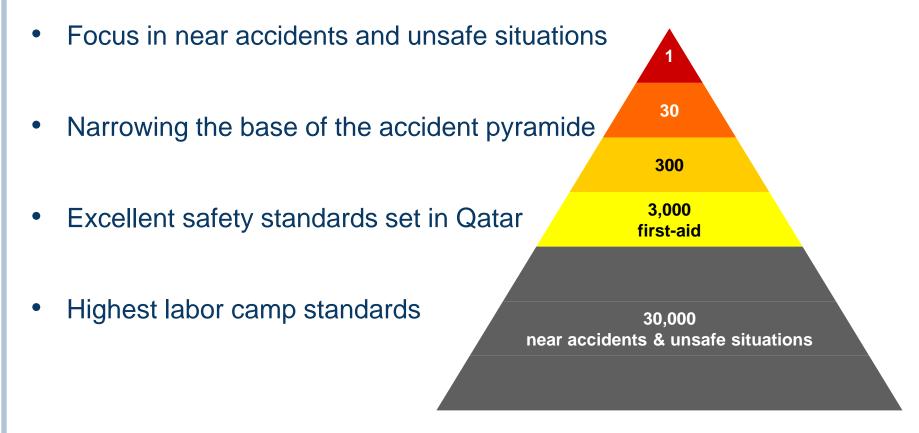
- Front runner in BIM modelling
- IT supported applications on the construction site



- M2M equipment monitoring system
- SAP materials management supporting procurement optimization
- Technical innovation e.g. "Slab track Austria", "New Austrian tunneling method"

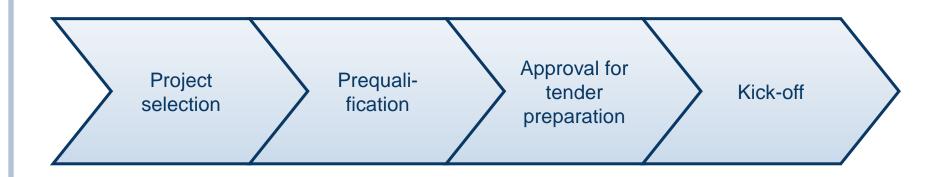


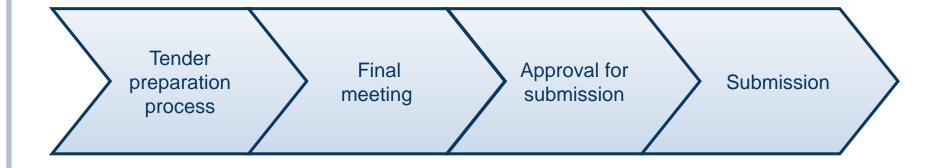
Health, Safety & Environment





Risk management starts in the tender process

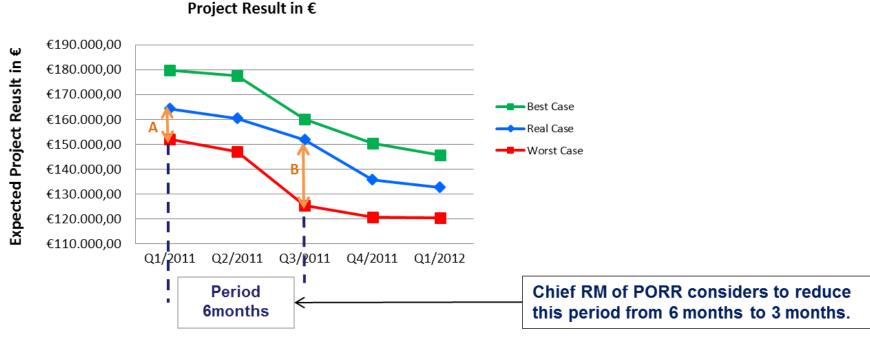






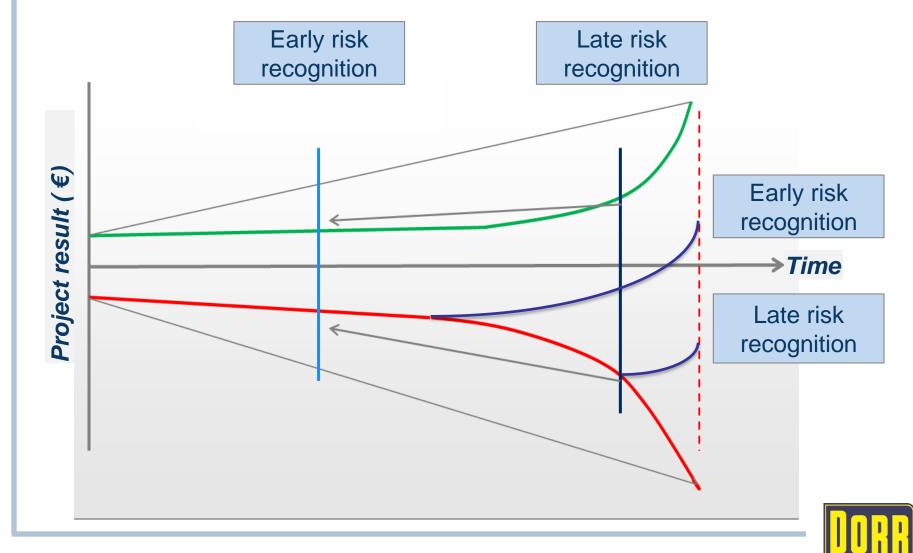
Criteria for classification as risky projects

- When the forecast is negative
- When payments due increase
- When the worst case deteriorates





Risk management: Early recognition



Highlights H1 2015

Stable Prod	uction
Output	

Production output **1,497mn Euro (+0.5%)**; stable high level of output for YTD period 2014 despite adverse weather conditions

Strong Order Situation

4.8bn order backlog; +41% (+659m) increase in **order intake** over all Business Units

Improvement of Operational Results

+27% improvement of Group EBITDA and +16m EUR on EBT level; increase in Group net income

Financial Policy and Net Debt Reduction

Reduction of net debt (-24%) and consequently also of refinancing costs compared to **YTD** period; clear and focused refinancing strategy

Growth Strategy in Home Markets

Aug 2015: **Acquisition of Bilfinger Infrastructure S.A.** was closed – strengthening market position in **Poland**

Capital Market

Share split of a ratio of **1:2** was carried out on Friday, 26 June 2015 at the Vienna Stock Exchange

Outlook 2015 Unchanged

Continuous growth in production output and earnings as per year end 2015



Consolidated Income statement¹

EUR thd

	2012	2013	2013 ²	2014	1H 2014 ²	1H 2015
Production output	2,905,634	3,439,092	3,162,079	3,474,885	1,489,212	1,497,045
Revenues	2,314,828	2,694,153	2,630,025	3,009,118	1,340,498	1,321,355
Material costs	-1,455,484	-1,761,030	-1,748,711	-2,026,001	-884,906	-849,248
Staff costs	-625,309	-682,646	-669,814	-752,960	-354,825	-373,383
Other operating results	-154,609	-135,472	-103,943	-140,779	-78,233	-68,238
EBITDA EBITDA ³ %	103,837	154,731	146,614	156,424	43,467	55,565 3.7
Depreciation	-50,028	-66,705	-65,736	-74,716	-30,867	-34,047
EBIT EBIT ³ %	53,809	88,026	80,878	81,708	12,600	21,518
Financial result	-31,801	-27,533	-21,287	-15,608	-11,638	-4,396
EBT EBT ³ %	22,008	60,493	59,591	66,100	962	17,122
Taxes	-4,015	-7,908	-7,059	-17,542	1,171	-6,290
Periodic result	17,993	52,585	52,532	48,558	5,090	10,832

¹ Capitalized own work and share of profit/loss of associates not shown required by IFRS; actually reported values according to IFRS may deviate

² Restated excl. discontinued operations

³ Margins calculated on production output

Consolidated Balance Sheet

EUR thd

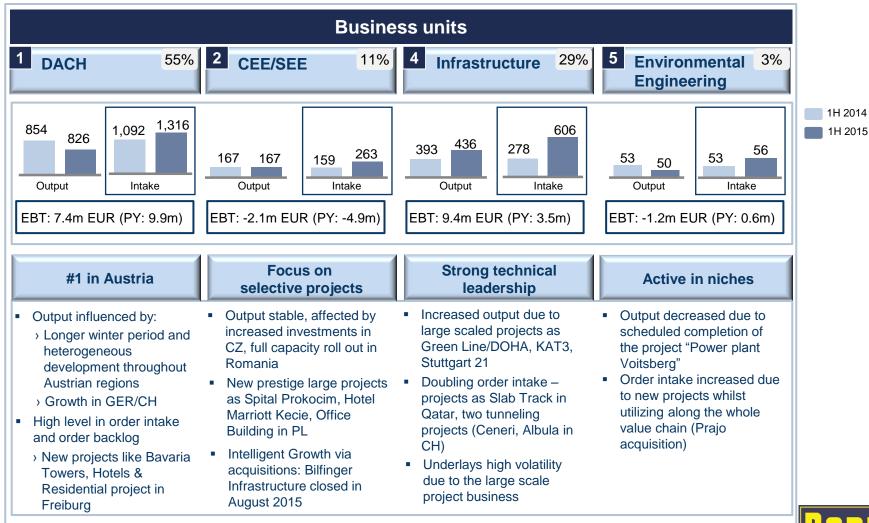
		31.12.2012	31.12.2013	31.12.2014	30.06.2015
	Long-term assets	1,101,407	1,068,659	728,013	782,653
Assets	Short-term assets	959,334	1,227,811	1,418,017	1,152,022
	Total assets	2,060,741	2,296,470	2,146,030	1,934,675
	Equity (incl. non-controlling interest)	322,553	347,662	385,171	369,966
Liabilities & equity	Long-term liabilities	595,591	668,692	408,830	419,433
	Short-term liabilities	1,142,597	1,280,116	1,352,029	1,145,276
	Total assets	2,060,741	2,296,470	2,146,030	1,934,675
Potios	Net debt ¹ (EUR m)	586	357	-65	305
Ratios	Equity ratio (%)	15.7	15.1	18.0	19.1

¹ Bonds plus financial liabilities less cash and cash equivalents



Four Major BUs Delivering Value Added Along the Value Chain

...% 1H 2015 share of production output





Intelligent Growth

- PORR's annual growth consists of organic growth and **growth through M&A activities** at a ratio of approximately 50/50 which is planned to continue in the future
- In the last years PORR aquired (parts of) various small and mid size players in its home markets to optimize its value chain and strengthen its regional presence
 - Teerag-Asdag (AT)
 - TKDZ GmbH (DE)
 - Nägele Tiefbau (AT)
 - Grund- Pfahl- und Sonderbau GmbH (DE)
 - Stump Spezialtiefbau GmbH (DE)
 - Stump-Hydrobudowa Sp. z o.o. (PL)
 - Stump Geospol s.r.o. (CZ)

- Parts and teams from ALPINE Bau GmbH
 - Geotechnik Systems GmbH
- Prajo Group (AUT)
- Goidinger Bau GmbH (AUT)
- TB Betonwerk Zams GmbH
- Bilfinger Infrastructure S.A. (PL)

• With the **spin off of the real estate and development activities** and the stake in UBM Realitätenentwicklung AG, PORR managed to **focus** its portfolio on pure construction (related) business



Key data regarding acquisition of Bilfinger Infrastructure S.A.

Details on the Transaction:

- Contracting Partner:
 - PORR Bau GmbH
 - ➤ Bilfinger Infrastructure S.A.
- Signing Date: 11 June 2015
- Purchase Price: 21.5m EUR
- Closing Date: 14 August 2015

HEADQUARTERS & SITES

Two strong Polish players as the ideal complement

Door opener to the Norwegian infrastructure market

BUSINESS AREAS

- Road & bridge construction
- Civil engineering
- Energy construction

Financial Goals

Production output in excess of PLN 1bn |

~ EUR 250m

Following diversification strategy

EBD target: 3%

Positive cash flow - without any external financing

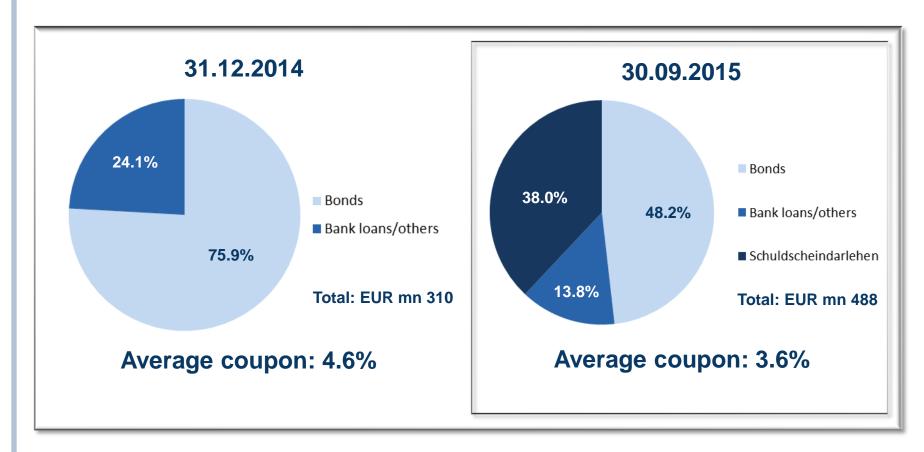


Financing Strategy and Policy

- Key target is a stable and sustainable level of liquidity at optimised costs
- Targeting an implicit investment grade rating and an equity ratio 20-25%
- Broad range of financing instruments with a strong group of core banks and proven access to the Debt Capital Markets
- Factoring as an important and attractive financing source for PORR
- By leveraging on a broad spectrum of financing instruments dependency from the banking market and therefore from possible negative effects as a consequence of current regulatory framework (e.g. Basel III) can be reduced
- Efficient risk management via derivative transactions if appropriate with the objective to manage its interest rate- and currency-risk within approved risk limits
- As construction business, especially in infrastructure, is considered as a long term business, financing should reflect those tenors

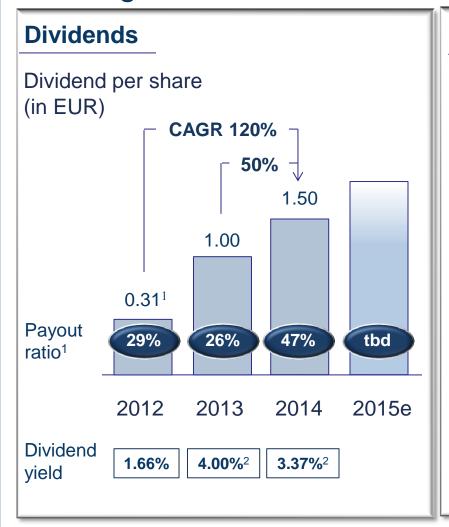


Average coupon of interest bearing debt, i.e. bonds (nominal value), bank loans/others and Schuldscheindarlehen



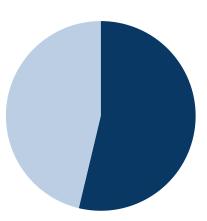


Creating shareholder value



Shareholder Structure

■ Syndicate: 53.7% Ortner-Group, Strauss-Group



- Free Float: 46.3% thereof:
 - Renaissance Construction AG: 5.7%
 - WIENER STÄDTISCHE Versicherung AG Vienna Insurance Group: 4.5%



¹ Adjusted to number of shares 2013 to allow better comparison

² Restated excl. discontinued operations

Key takeaways – PORR Capital Markets Day

Intelligent Growth

Concentration on home markets and core business

Digitalisation

Leading the digital transformation in the construction industry

Operational Excellence

Innovation and high-tech solutions

Risk management

Assessment of risks, estimation of chances

Employer Brand

PORR is "Best place to work"





Strategy – Q & A Session









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Focus Infrastructure

Rainer Rengshausen, Managing Director Tunneling









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Content

- Markets & Strategy
- Civil Engineering and Road Construction
- Ground Engineering
- Tunneling
- Trackworks



Markets & Strategy for Infrastructure projects

Target markets

- Project approach / strict project selection
- Clear rules for market entry:

Project – Partner – Team



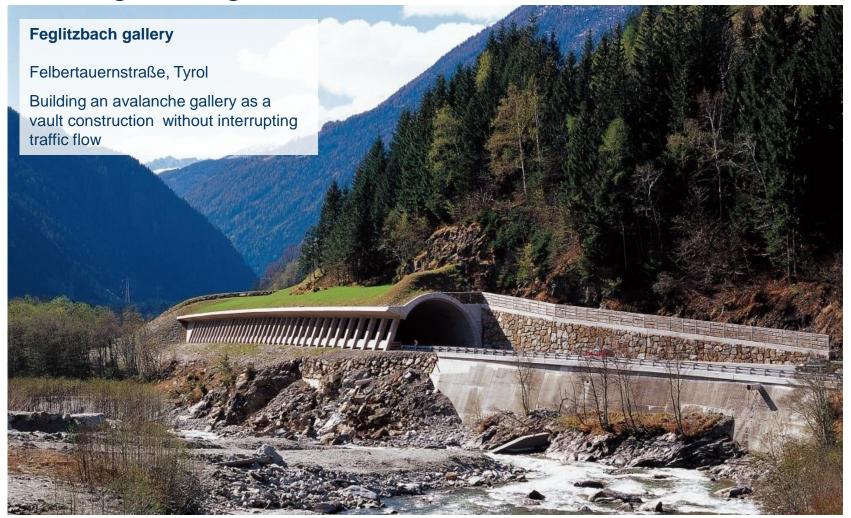
Home markets

- Well-established company with a strong profile in its home markets
- Detailed knowledge about the markets, competitors and clients
- Great depth of added value / nearly 100% execution within the company



- Established company in selected areas of expertise
- Good knowledge about the markets, the competition and the clients in these selected areas of expertise
- Strict selection of projects
- Strategic partnerships





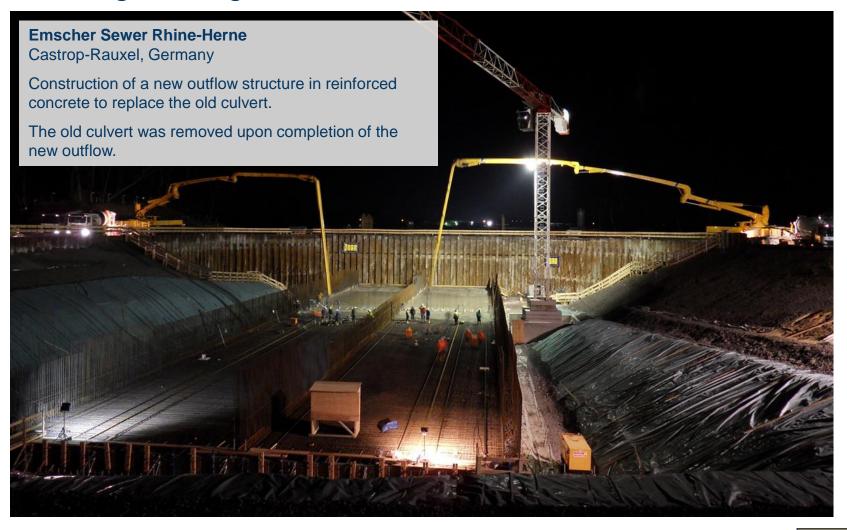




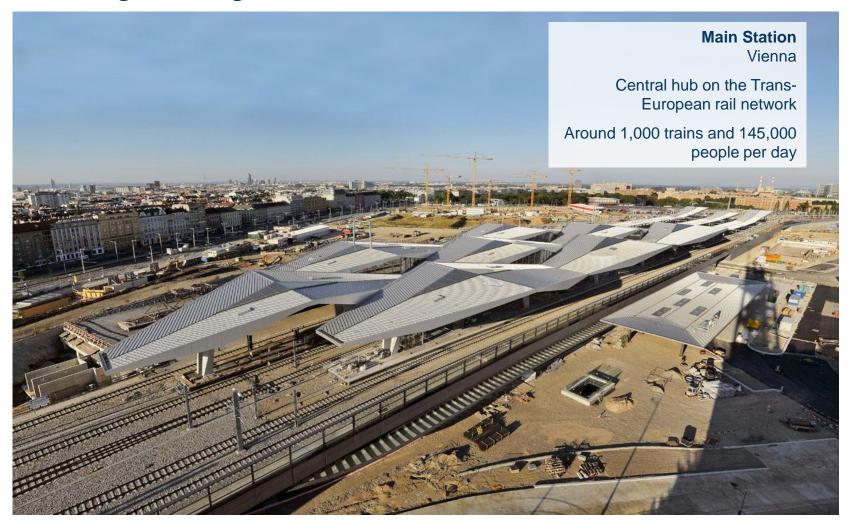














Diaphragm Walls



2004: Large scale sewage project, Vienna

2006: Metro Line U3, Munich





2010: Danube City Tower 1,

Vienna

Bored Piles



2009: Sava Bridge, Belgrade (Serbia)

2006: Railway Bridge over the River Danube, Krems (AT)





2010: DC 1 Tower CFA piles, Vienna (Austria)



2010: Main Railway Station, Vienna (Austria)



Jet Grouting



2008: Palais Liechtenstein in the heart of Vienna

2007: ÖBB Railway Bridge



2006: Residential Building in Vienna





Ground Engineering Sheet Piles & VIB Walls



1998: **PORR** Office Building, Vienna

2008:

tial

Residen-

Building,



2006: **Brenner** Railway, **Tyrol**



2005: Brenner Railway – Cut and Cover Tunnel



2009: Funder Carinthia



2006: HPP Danube, Greifenstein



Anchoring, Soil Nailing, Micropiling, Soil Mixing



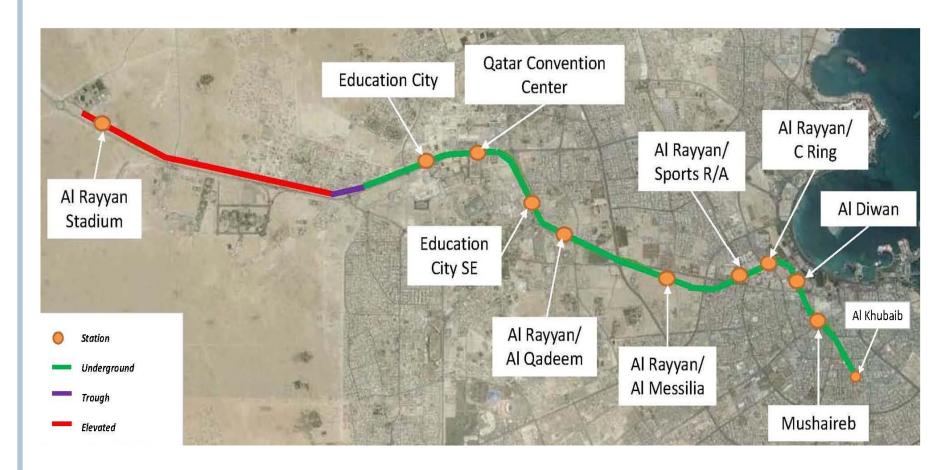






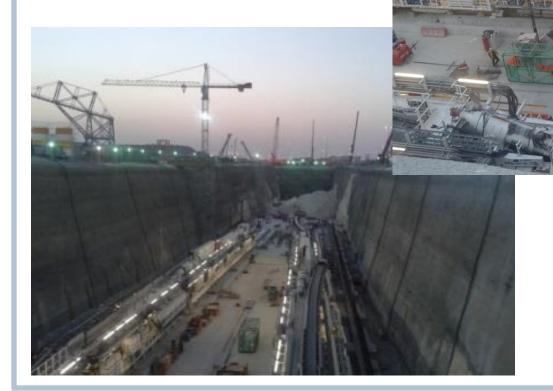


Tunneling Metro Doha Green Line





Tunneling Metro Doha Green Line





Tunneling Tunnel "Albaufstieg"



Tunneling

Fildertunnel, Tunnel "Ober- / Untertürkheim"





Two single-track tunnel tubes were constructed with a length of 9.3 km each.

- 7.7 km of each tunnel were mechanically driven by using a multimode TBM.
- 1.6 km of each tunnel were conventionally driven.

Construction of two single-track tunnel tubes of 5.6 km length each. The tunnel was conventionally driven with "drill and blast" and excavators.

Cross passages, shaft structures and open cut building pits were constructed.



Tunneling

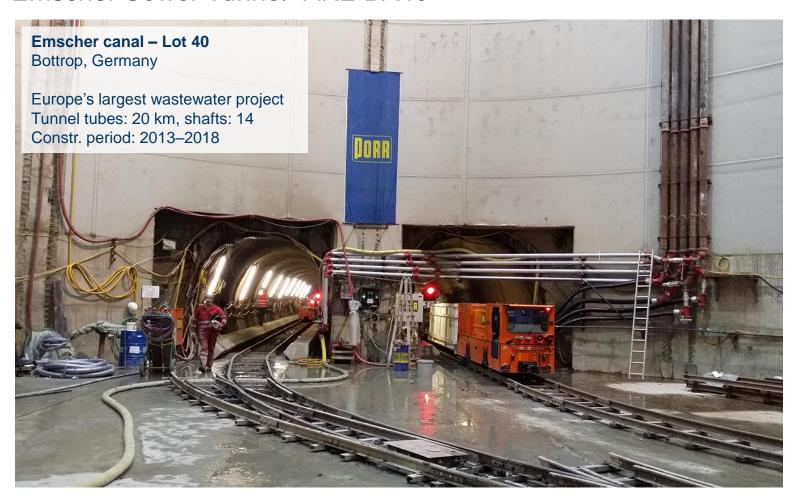
"Koralmbahntunnel" KAT 3





Tunneling

Emscher Sewer Tunnel "AKE BA40"





Slab track system – Slab Track Austria

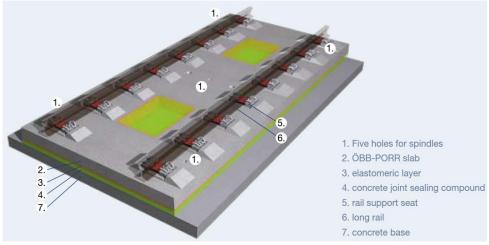
Jointly developed by the Austrian Railway Corporation (ÖBB) and PORR.

Slab Track Austria **STA**, also known as ÖBB–PORR elastically supported slab. It has been the standard slab track system in Austria since 1995 and has been built in Germany since 2001.

Key Facts:

- maintenance-free
- reduced structural-borne noise and vibration
- installation in limited space conditions possible
- fast, accurate installation and less labour
- simple adjustment, repair and replacement
- reliable, high fabrication quality
- permission for V = 350 km/h

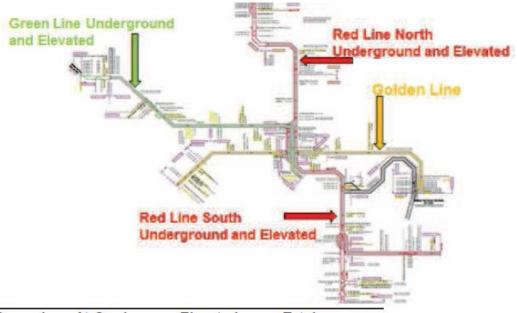
582 km of STA installed in Austria, Germany, Slovenia, Czech Republic (1998-2014)







Metro Doha Green Line



Location	Under Ground	At Grade	Elevated	Total
Red Line North	28,214 m	8,518 m	4,452 m	41,184 m
Red Line South	37,780 m	2,044 m	12,780 m	52,604 m
Green Line	39,726 m	1,721 m	5,087 m	46,534 m
Gold Line	31,678 m			31,678 m
Grand Total	137,398 m	12,283 m	22,319 m	172,000 m



High speed line VDE 8.2 Erfurt-Halle/Leipzig





Berlin Main Railway Station

Berlin Main Railway Station
East-West- and North-South-Connection
Berlin, Germany

Slab Track System for main station and connecting bridges and tunnel



East-West Connection: STA on 25 bridges, 4 turnouts in slab track, 6 rail expansion joints (breather switches) and 50 track transition constructions (construction period 2001-2002).

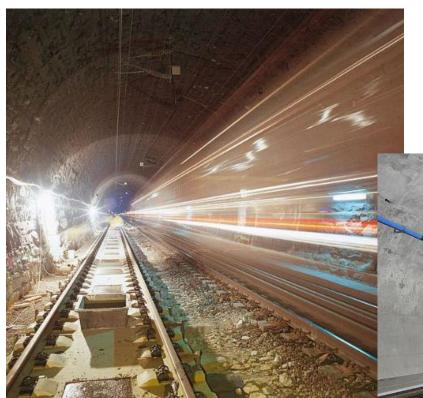
North-South Connection: STA implemented on 9 km tunnel (construction period 2002-2006).







Tauern Tunnel + Lainzer Tunnel



Lainzer Tunnel (Final Stage)

Vienna, Austria

Implementation of 18 km STA Constr. period 2010-2012

Tauern Tunnel Austria

10 km modernisation (STA) of both tracks. Constr. period 2002-2003.



Infrastructure - Q & A Session









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Focus Qatar / KSA / Oman

Thomas Stiegler, Member Executive Board - International









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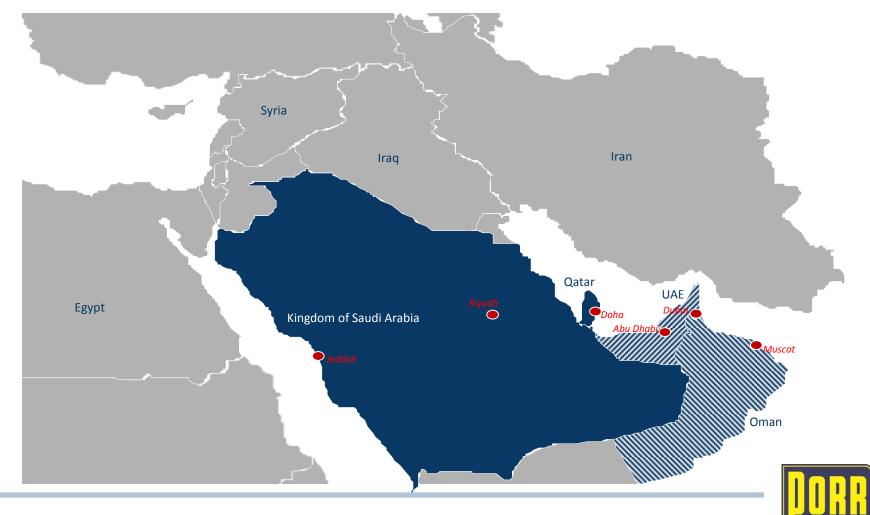
Market Overview GCC

	QATAR	KSA	OMAN *	UAE
Total area:	11,610 km²	2,149,690 km²	309,500 km²	83,600 km²
Population (2014):	2.2 m	30.8 m	4.1 m	9.3 m
Capital:	Doha	Riad	Maskat	Abu Dhabi
GDP (2014)*:	210 bn USD	752.5 bn USD	77.8 bn USD	401.6 bn USD
GDP growth (2014):	6.1 %*	3.6 %*	2.9 %*	3.6 %*
Market entry:	2012	2013	2013	2013
*Source: WKO, July 2015				



Strategy – PORR International

Rapid expansion: Core competences in tunnels and railways, technology driven and focusing on major projects



Strategy – PORR International

Huge potential in tunnels and railways





Footsteps into GCC markets

Massive construction expansion – high demand in PORR Technologies





Enabling Works for Metro Doha, Qatar



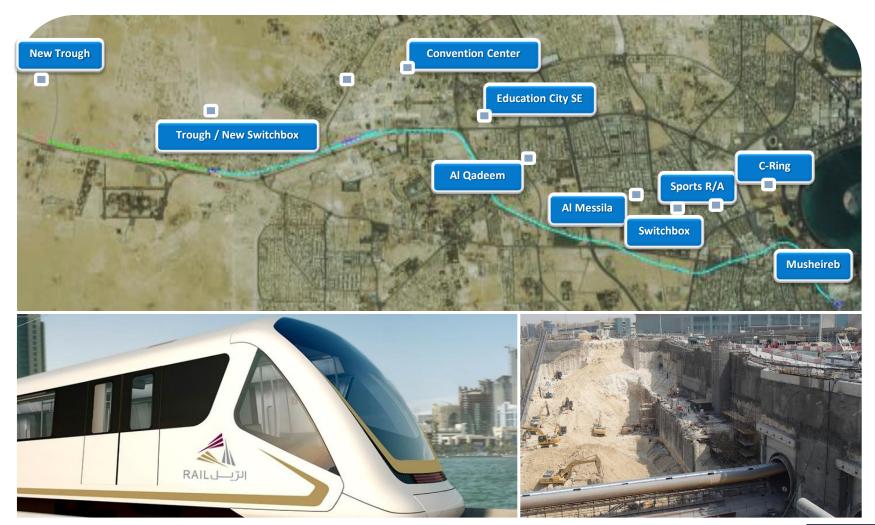




"PSH Green Line Underground"

- 2 x 16.6 km Underground Tunnel
- 6 Stations and 6 TBMs
- JV PORR SBG HBK (Lead PORR)
- Total Contract Volume: EUR ~ 1.9 bn
- PORR Share: 50%
- Construction Period: 6/2013 6/2018

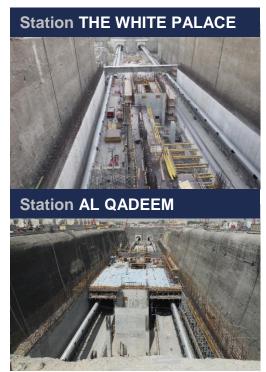






Key facts (September 2015)

- 18.3 m working hours with no major accident
- 1,800,000 m³ excavation; 16,000 segment rings produced out of 20,500
- 60 % of TBM drive finished
- Overall performance > 40 %; completion date achievable









Labour Camp





Green Line Elevated, Qatar



"SPH Green Line Elevated"

- 3.7 km long elevated railway
- JV SBK- PORR- HBK
- Total Contract Volume: EUR ~ 180 m
- Construction Period: 2014 2018







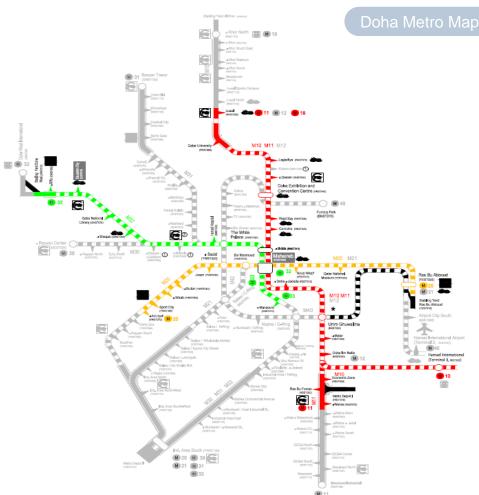


Slab Track Project Metro Doha, Qatar



"Slab Track"

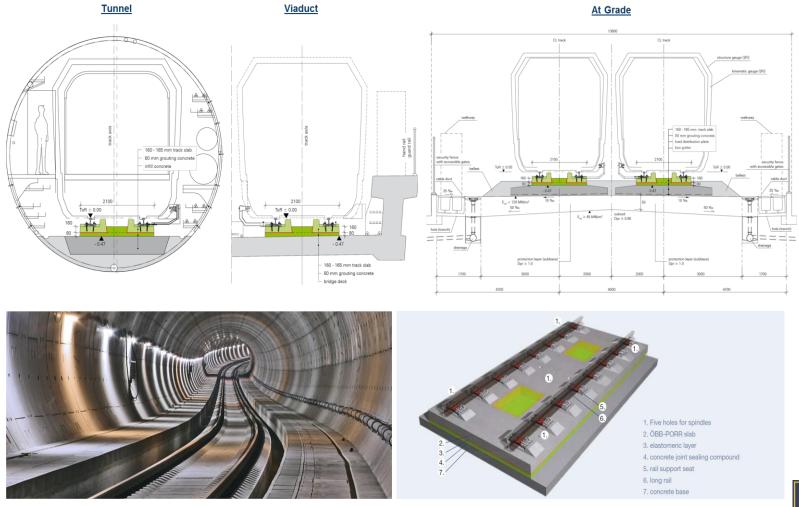
- Total Length Mainline: 165,772 m (Undergroud 133,147 m / At Grade 6,896 m / Elevated 25,729 m)
- Turnouts: 6,970 m
- Total Number of Slabs: 41,870 pcs
- Commencement Date: 12/08/2015
- Completition Date: 31/05/2018
- Contract Value: EUR ~ 162 m





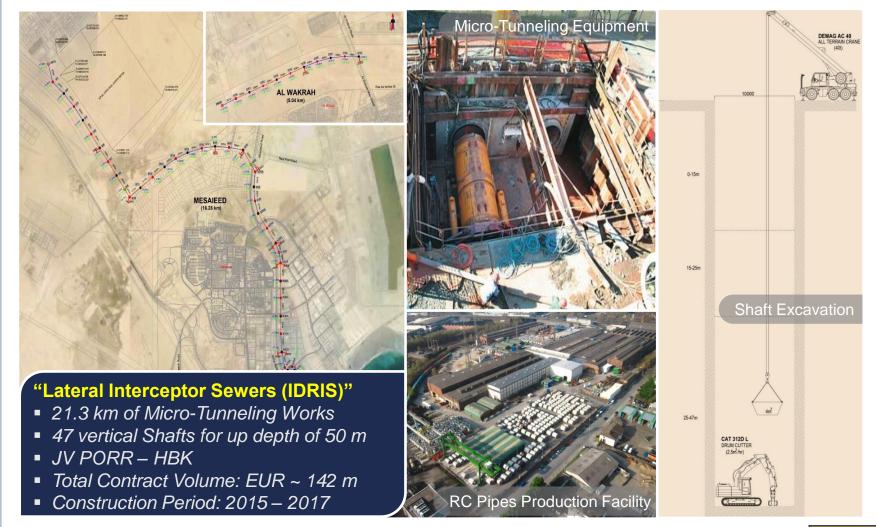
Slab Track Project Metro Doha, Qatar

Typical Cross-Sections





Lateral Interceptor Sewers, Qatar

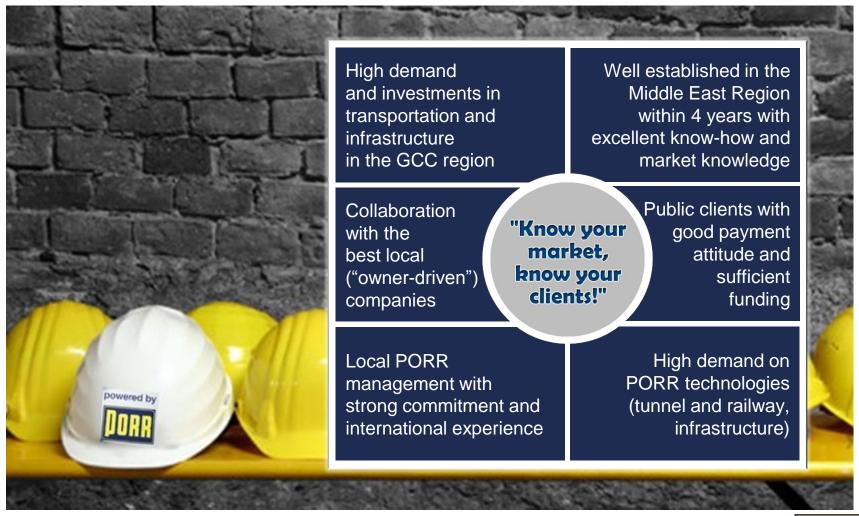








PORR – Top Standing in the GCC Region





Green Line, Qatar





International – Q & A Session









powered by



Focus Stuttgart Projects

Hans Köhler, Managing Director Tunneling









powered by



PORR-Projects: Stuttgart - Ulm





PFA 1.6a Lot 1B Zuführung Ober-/Untertürkheim

Chapter 01 Client: Contractor construction



represented by





ARGE Tunnel Albaufstieg

Bahnprojekt Stuttgart-Ulm Albaufstiegstunnel



PORR Bau GmbH Absberggasse 47 A-1100 Wien PORR Deutschland GmbH Fürstenrieder Straße 285 D-81377 München



G. Hinteregger & Söhne Baugesellschaft m.b.H. Bergerbräuhofstraße 27 A-5020 Salzburg



ÖSTU-STETTIN Hoch und Tiefbau GmbH Münzenbergstraße 38 A-8700 Leoben



SWIETEL SKY Tunnelbau Ges.m.b.H & Co KG Innsbrucker Bundesstraße 61 A-5020 Salzburg

37%

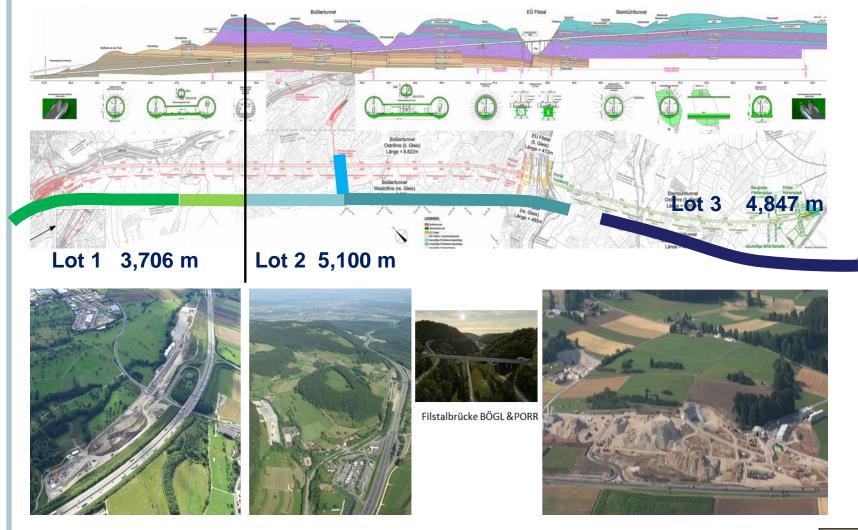
21%

21%

21%



Chapter 02 Albaufstieg: Construction lots 1 to 3





Chapter 02 Albaufstieg: Project development - construction

Timetable

Contract /contract start
 17 October 2012

planning phase and construction site

equipment

• Start of construction March 2013

Start of excavation Steinbühltunnel
 June 2013

Start of excavation Boßlertunnel
 July 2013 access tunnel Umpfental

• Start TBM – advance April 2015

• Completion date 28.2.2019



Chapter 03 Project: Key Dates

Los 1 (Portal Aichelberg) + Los 2 Boßlertunnel with access Umpfental Los 3 Steinbühltunnel

Tunnel length 2 x 8,806 m 2 x 4,847 m

Access tunnel Umpfental 960 m

Excavation method Tunnelboringmachine/NATM NATM

Interior work Segmental lining/insitu lining insitu lining

excavation 2,200,000 m³ 3,600,000 m³ 1,400,000 m³

reenforcement steel 40,000 to 70,000 to 30,000 to

shotcrete 120,000 m³ **300,000 m**³ 180,000 m³

total crete 700,000m³ 1,100,000 m³ 400,000 m³

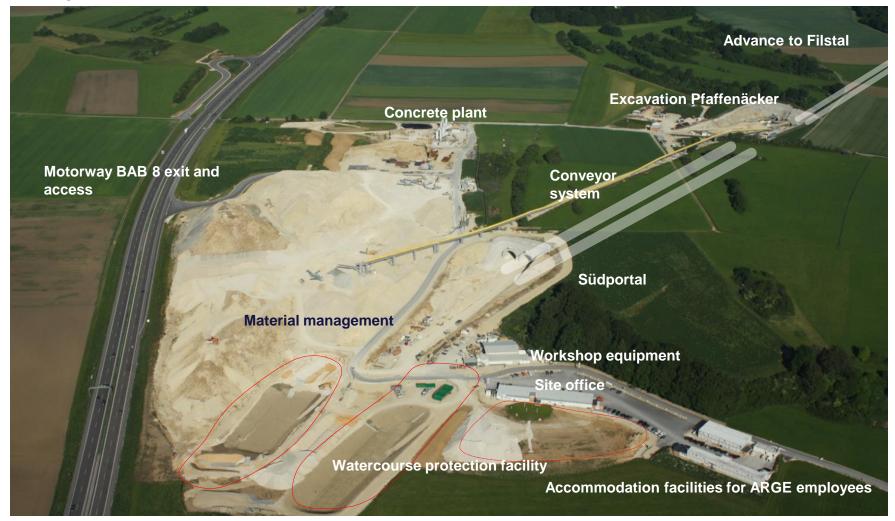
Total order value: EUR 635 m

Engineers and other employees of the site office: 55

Industrial personnel: 350 (subcontractorsincluded)



Chapter 04 Site Installation: Steinbühltunnel, lot 3





Chapter 04 Site Installation: Umpfental, lot 2, Boßlertunnel





Chapter 04 Site Installation: Boßlertunnel, lot 1





Chapter 04 Site Installation: Production of segmental lining





Chapter 05 Health/Safety: Accident counter - documentation



+4915174609153

4915174609153

Guten Morgen!

SICHER arbeiten!

Wir arbeiten gemeinsam seit 20 Tagen unfallfrei!

unfallfreie Zeit von 61 Tagen zu erhoehen! Gemeinsam

Helfen auch Sie, die max.





Systembeschreibung:

Normales EDV Bildschirmsystem mit PC PC und Bildschirm werden vom Bediener über das ATA- Serversystem angesteuert. Hierbei erfolgt die Zählung unfallfreier Tage automatisch. Die O- Rückstellung nach einem meldepflichtigen Arbeitsunfall erfolgt händisch durch den Systembeauftragten.

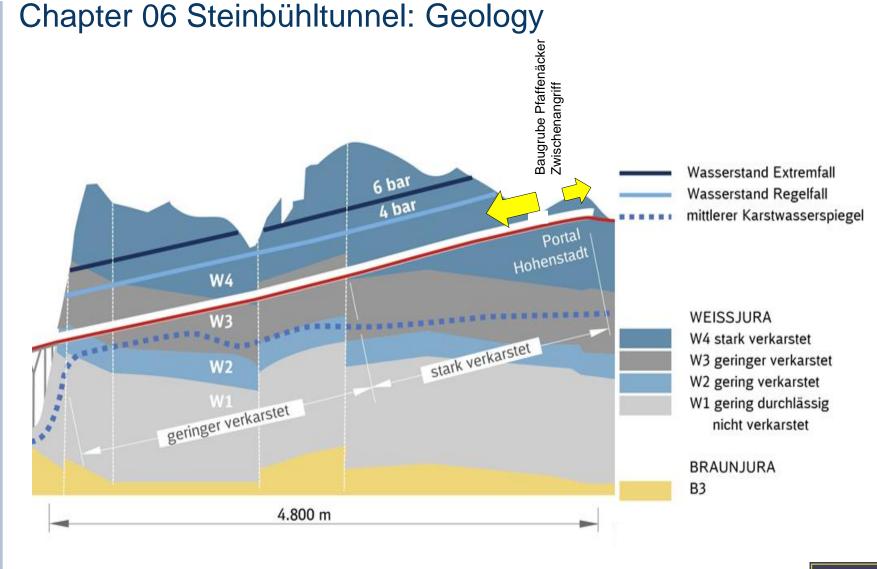
Über das System werden auch Wochen- und Monatsschwerpunkte zur Arbeitssicherheit und sonstige Informationen transportiert.

Bewertung:

Für den Systembetrieb ist ein EDV Anschluss PC und Bildschirm notwendig.

Für das System bestehen Anwendungsgrenzen hinsichtlich Umwelt- und Baueinflüsse, EDV-Anschluss und Diebstahlsicherung.







Chapter 06 Steinbühltunnel: Advance NATM





Chapter 06 Steinbühltunnel: Advance NATM





Chapter 06 Steinbühltunnel: Advance NATM





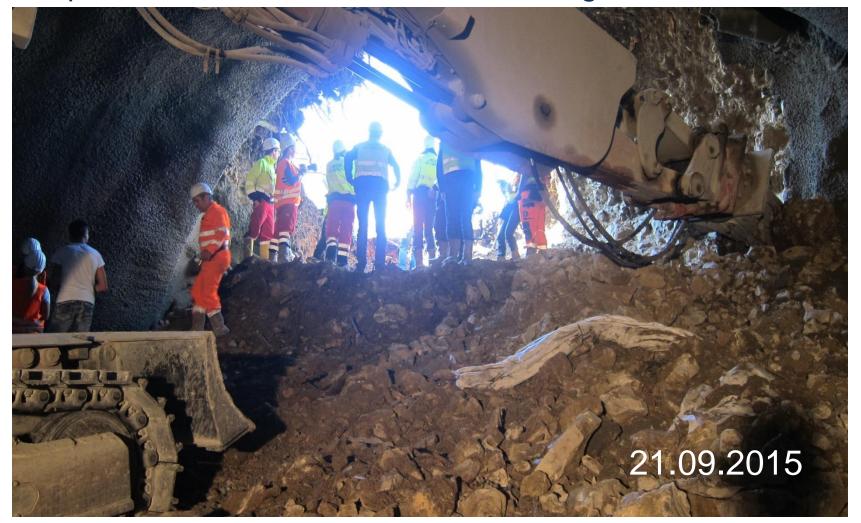
Chapter 06 Steinbühltunnel: Advance - Karst







Chapter 06 Steinbühltunnel: Break through



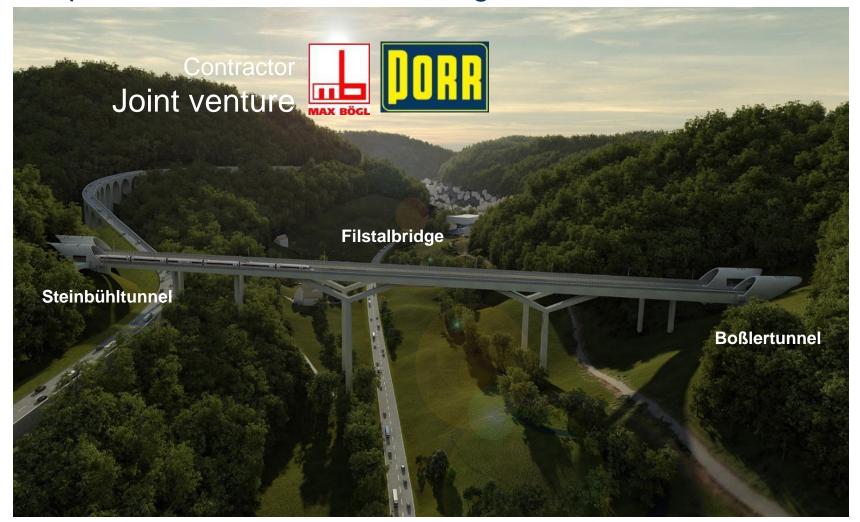


Chapter 06 Steinbühltunnel: Inner lining



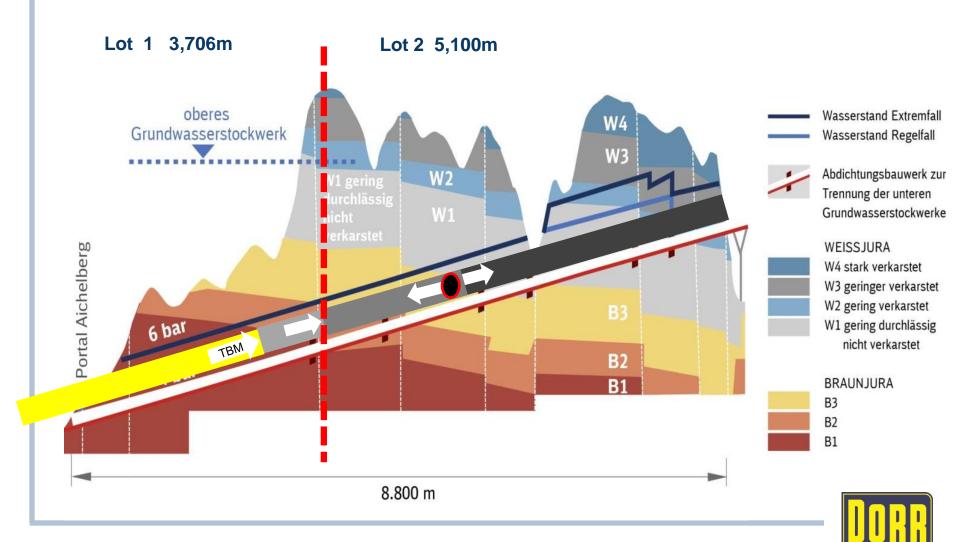


Chapter 07/08 Filstal: Filstal Bridge

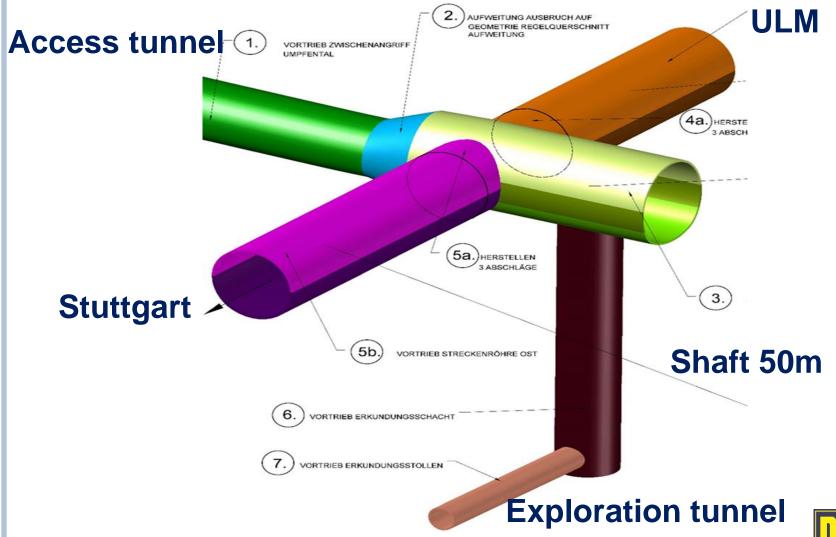




Chapter 08 Boßlertunnel: Geology



Chapter 08 Boßlertunnel: Exploration shaft-crossing



Chapter 08 Boßlertunnel: Exploratory shaft





Chapter 08 Boßlertunnel: TBM



Machine type EPB

Installed power 8.000 kW

Theoretical advance rate 100 mm/min

Thrust force - 52 Zylinder 127,000 kN

Length TBM + back up 115 m

Diameter of cutterhead 11,34 m

Total weight 2,500 to



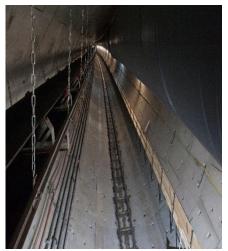


Chapter 08 Boßlertunnel: TBM











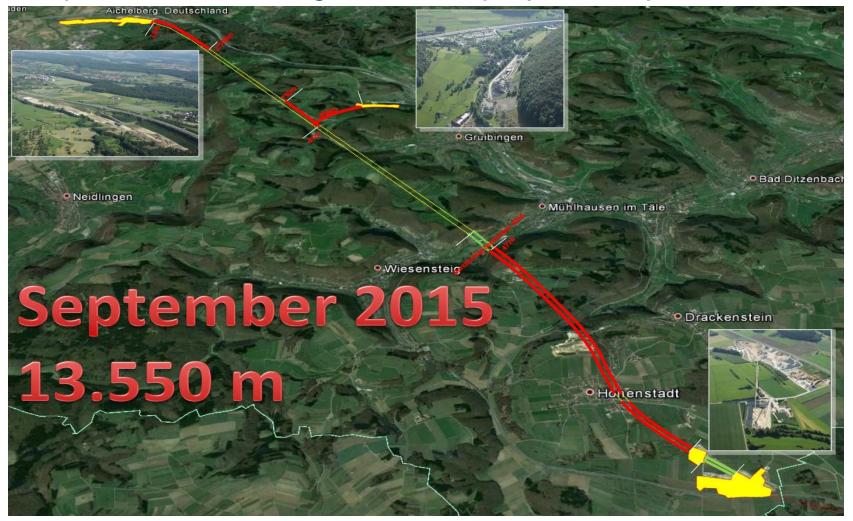


Chapter 08 Boßlertunnel: TBM





Chapter 09 Albaufstieg: Status of project - September 2015





Albaufstieg - Site Visit









