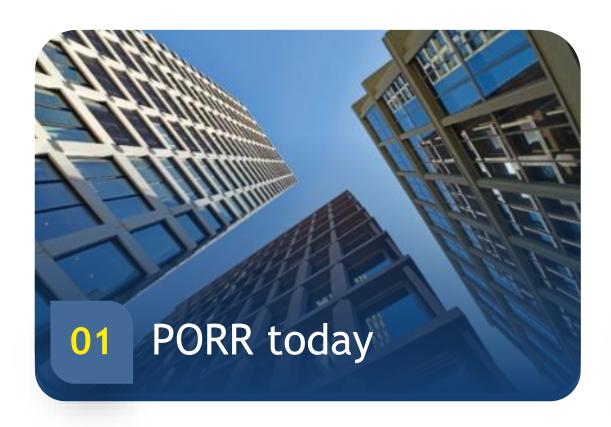


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Building Tomorrow's World





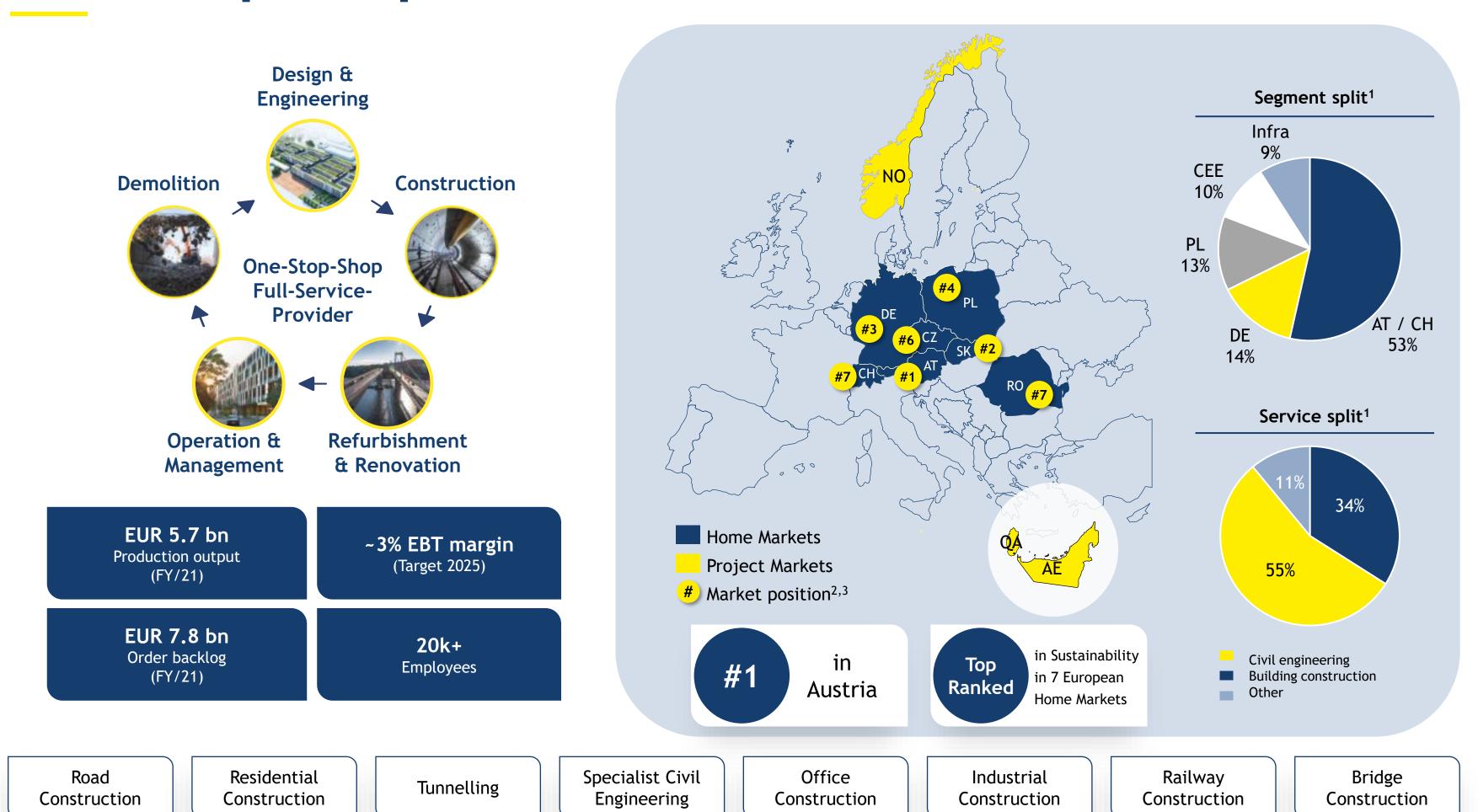


- Leading One-Stop Shop in construction
- Strong long-term upside for PORR home markets
- PORR ideally positioned to address megatrends

- Strategic Focus on Green and Lean
- Pioneering the must-win battle in digitalisation
- Offering sustainability along the value chain

- Holistic PORR 2025 unleashes value potential
- Visible margin upside will uplift profitability
- Record order book as a solid foundation

Riding the Right Wave -One-Stop Shop in Construction



1. Segment split and service split based on production output split FY 2021

2. Market position sourced from Construction and Civil Engineering Market Study (KPMG, 2021), indexed

^{3.} Market position for Austria according to management calculations: revenue comparison based on construction output for Austria in the Infrastructure segments have been added, leading to #1 market position compared to Strabag in Austria

PORR Captures the Megatrends in Construction



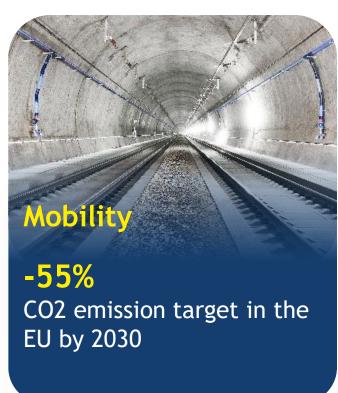
Demand for new housing concepts

Efficient infrastructure



Building construction



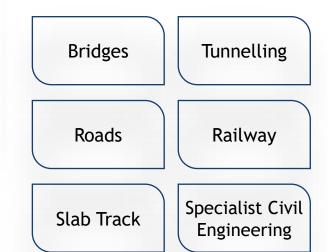


Climate-neutral infrastructure

Smart concepts (sharing economy)



Technological leadership



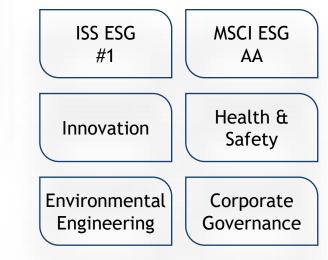


Green construction as way of life

Circular economy in the value chain



Sustainable leadership



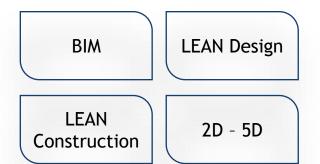


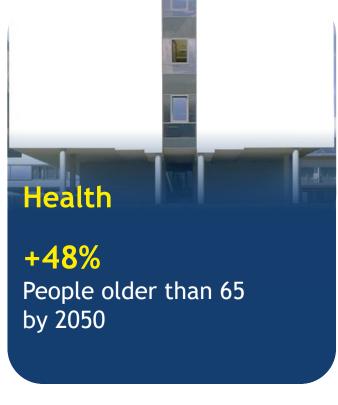
BIM as market standard and efficiency enabler

Big data and paperless construction site on top



Pioneering digitalisation





Cross-generational concepts

Health as lifestyle boosts demand in health services



Planning, development, construction, management

Private Hospitals

Rehab Clinics

Retirement Homes

Medical Centers

Primary Care

Research Facilities

We focus on Intelligent Growth with "Green and Lean"

Intelligent Growth Green and Lean

Company

Best in Class: in construction and technologies

Build on leading market position

Sustainable profitability ahead of revenue

Strong equity position and efficient deployment of capital

Staff

We live our PORR Principles

The best -Best Place to Work

Nurturing talent - lifelong learning for all of us

We live diversity, equal opportunities and performance

LEAN

Design-build contractor - one-stop shop for every process

Innovation leader in construction and technology

Pioneer in digitalisation - improving quality and efficiency

Lean, flexible and cost-conscious

ESG

Clear commitment to ecological, environmentally friendly construction

Efficient and responsible use of resources and energy

We act holistically in line with the circular economy

Clear commitment to compliance and ethical behaviour

We inspire our customers.

We build on PORRians.

We build on LEAN Construction.

We unite economy, environment and society.

PORR 2025 - A Holistic Approach

2025



Markets

- Unite economy, environment and society in construction
- Intelligent growth with Green and Lean
- Expand on leading position in the home markets
- Build on general contractor/design-build approach



Operational excellence and digitalisation

- Innovation leader in construction and technology
- Utilise digital opportunities
- Optimise construction processes
- Increase project margins by a further 1.1% to 1.3%



Staff and organisation

- LEAN Management flat hierarchies and fast decision paths
- Best Place to Work: increase staff satisfaction and reduce fluctuation
- Cut overheads increase EBT margin by a further 0.2% to 0.4%



Finance

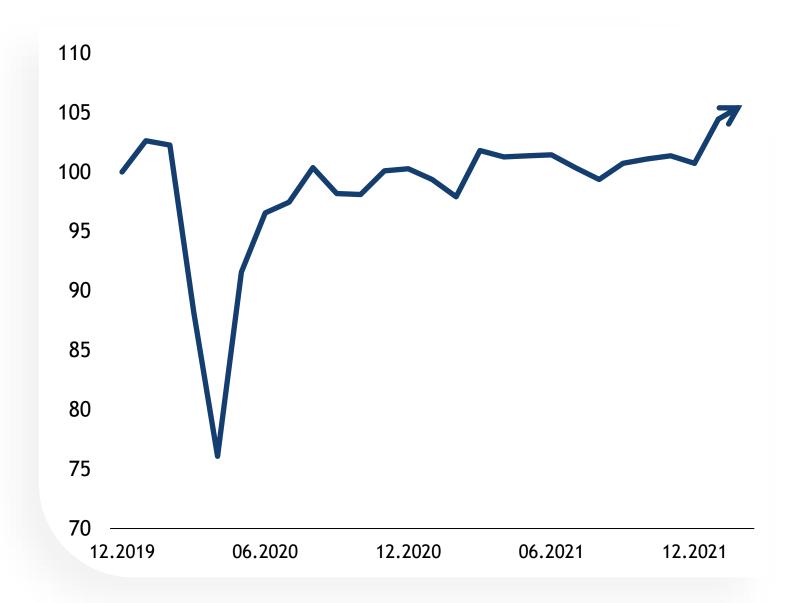
- Improve capital employed
- Optimise the capital structure

Highlights Q1 2022

- Stable market position in core markets
 Turning main challenges into opportunities
- Top order backlog. High production output Focus on cherry picking
- Q1 EBT of EUR 0.6m on track
 Steered impact from global challenges
- Solid balance sheet Improved net debt. High cash.
- 2022 Outlook. Focus on intelligent growth



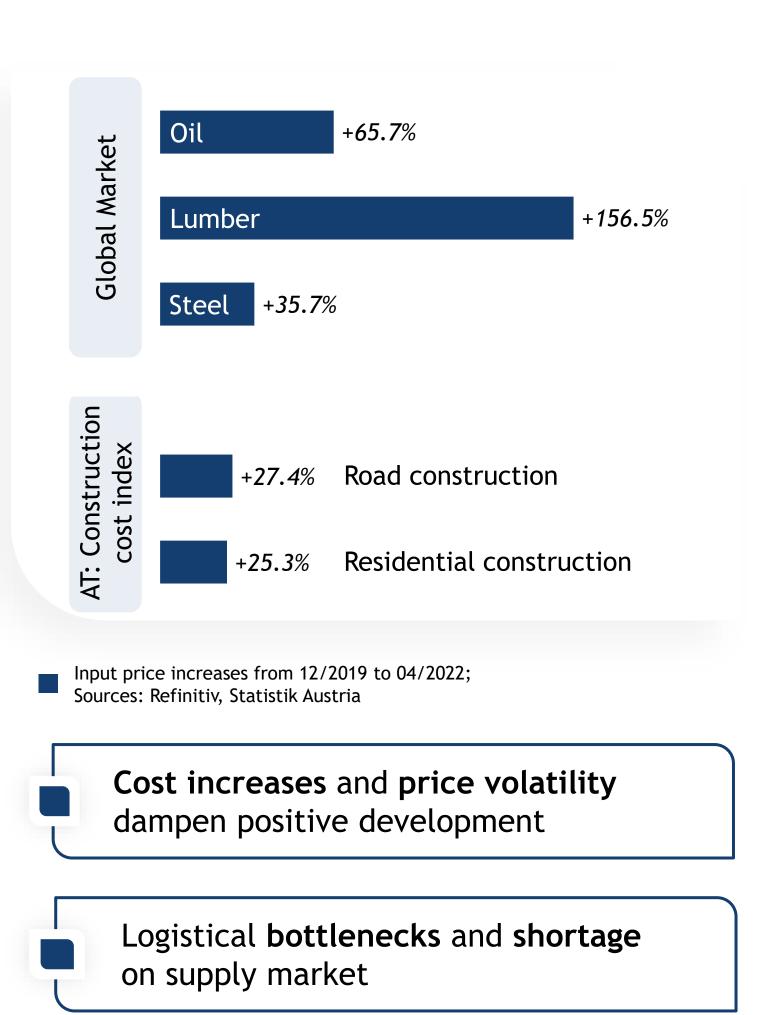
Construction Markets Under Tension



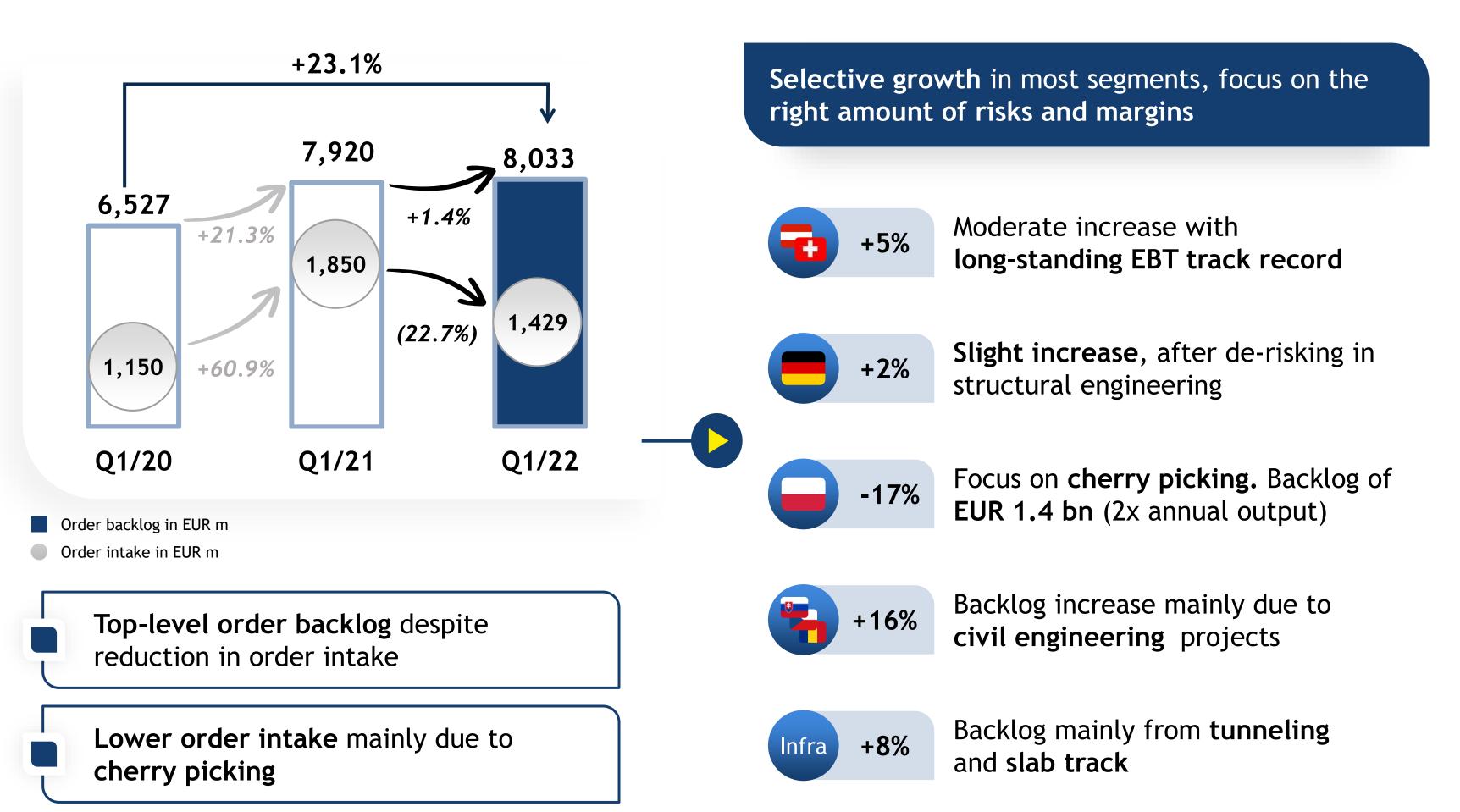
Volume index of production in construction for European Union, indexed by 12/2019, seasonally and calendar adjusted; Source: Eurostat

Full pipeline and utilisation on all PORR markets

Megatrends impact positive demand for construction services



Sharpened Profile of Order Book



TOP Orders in 2022

TOP order backlog



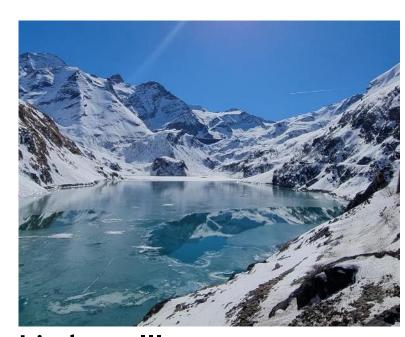
Arge ÖBB Ebreichsdorf *Austria*



Skysawa Warsaw, PL



Thulestraße
Berlin, DE



Limberg III
Kaprun, AT

TOP order intakes in Q1 2022





Drammen Bybrua (NO)





ARGE Aircraft hangar Airbus, Hamburg (DE)





Alte Akademie, Munich (DE)





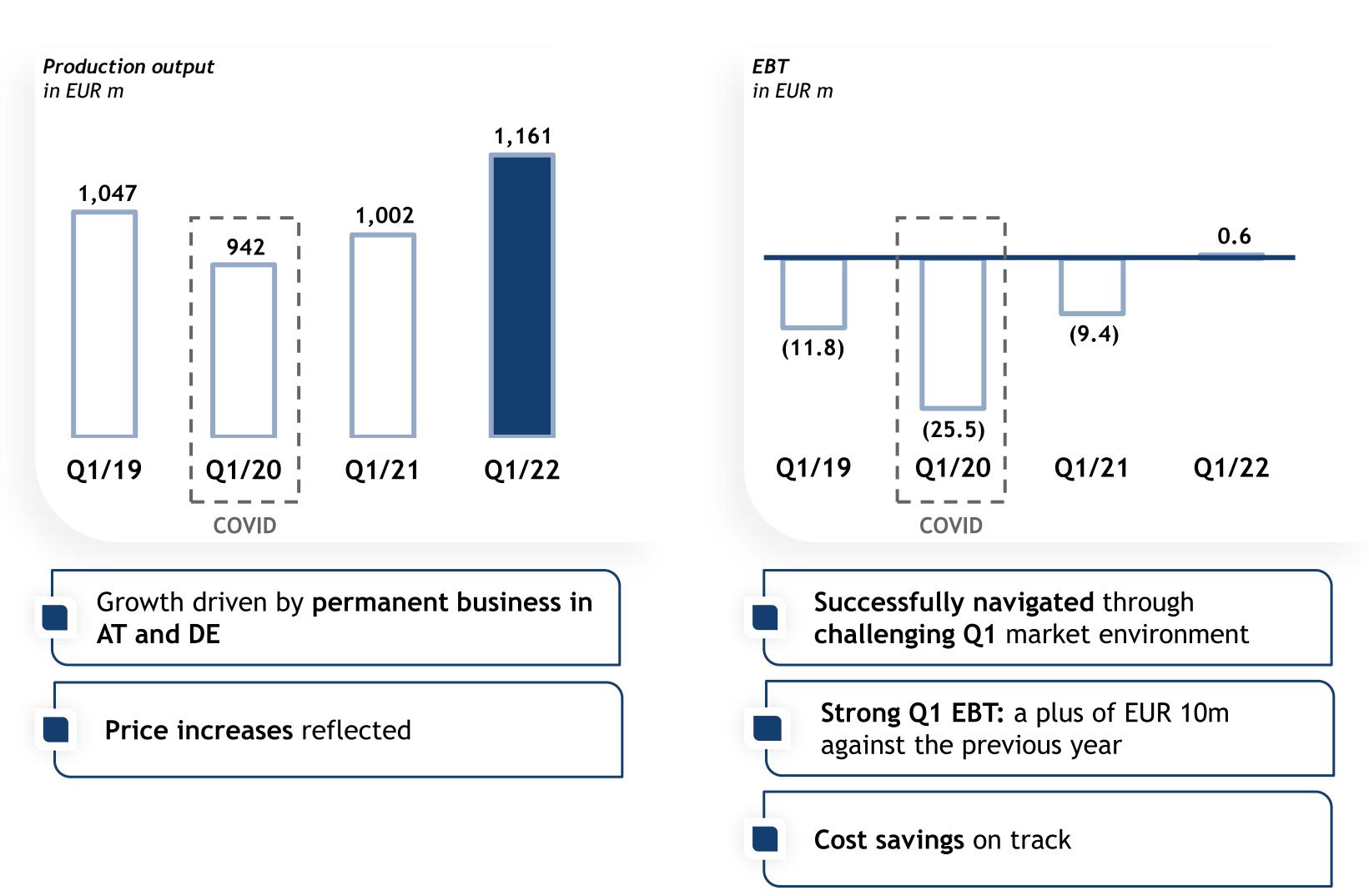
ARGE Stadtstraße, Vienna (AT)





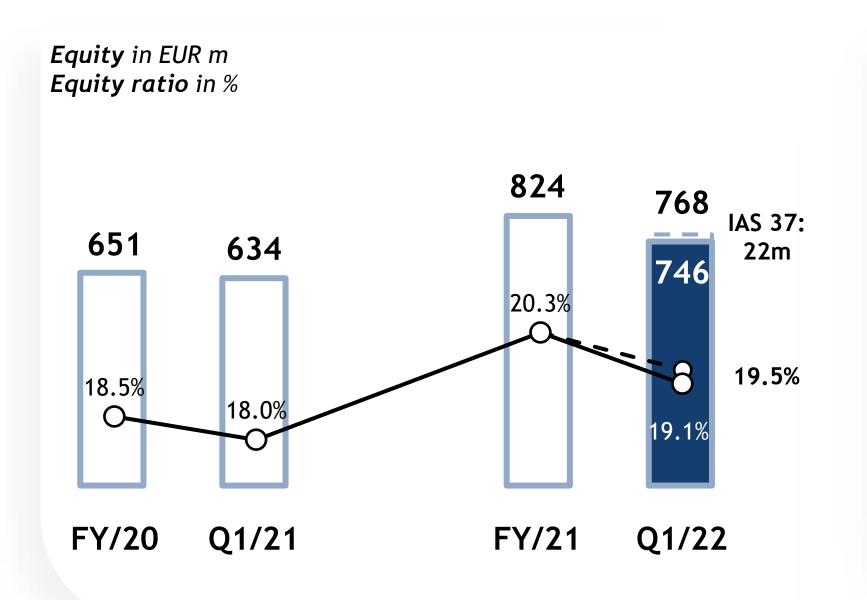
Dolna Odra Gas Pipeline, Lozice (PL)

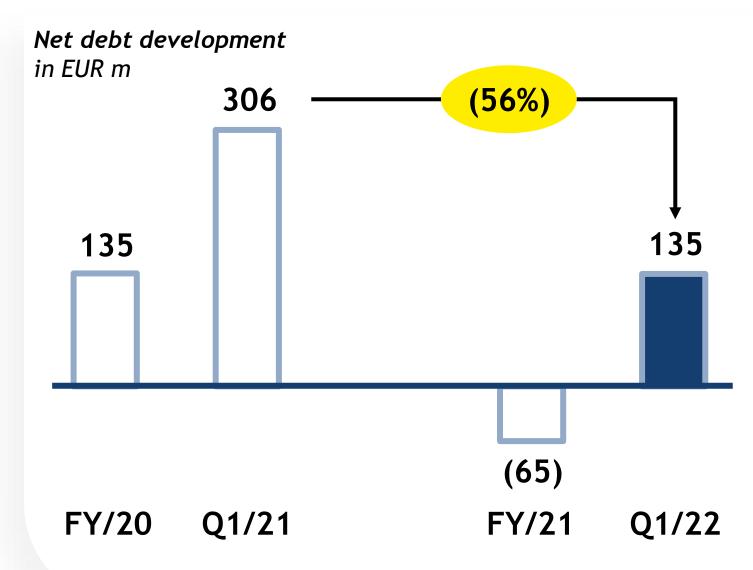
Strong Performance in Output and EBT



Rounding differences may appear

Right-sizing of Balance Sheet On Track



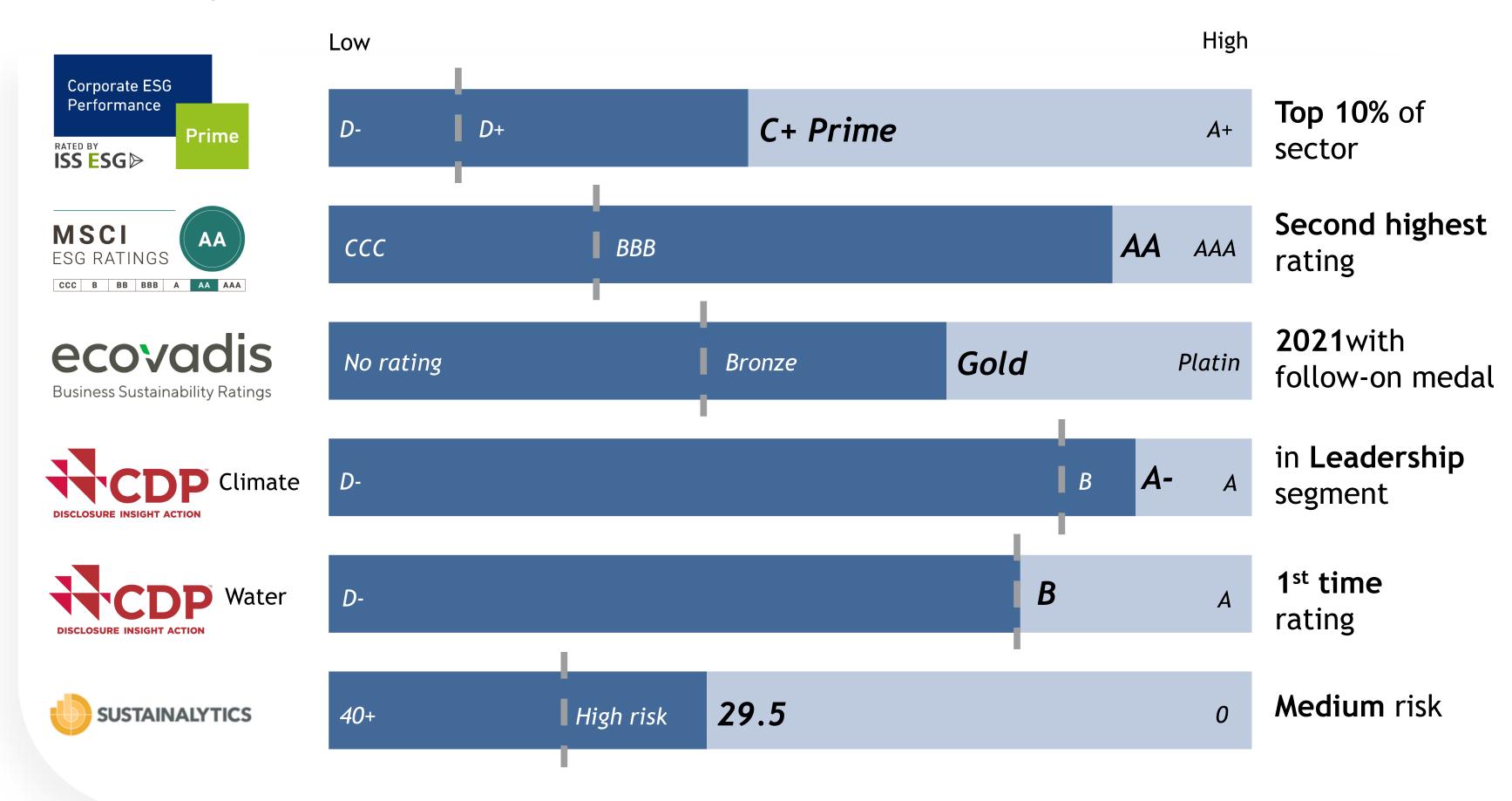


- Solid equity ratio of 19.1% despite IAS 37 adjustment
- Focus on cash management and working capital
- Share of **hybrid capital at 33%** of equity on track towards **30/70 ratio**

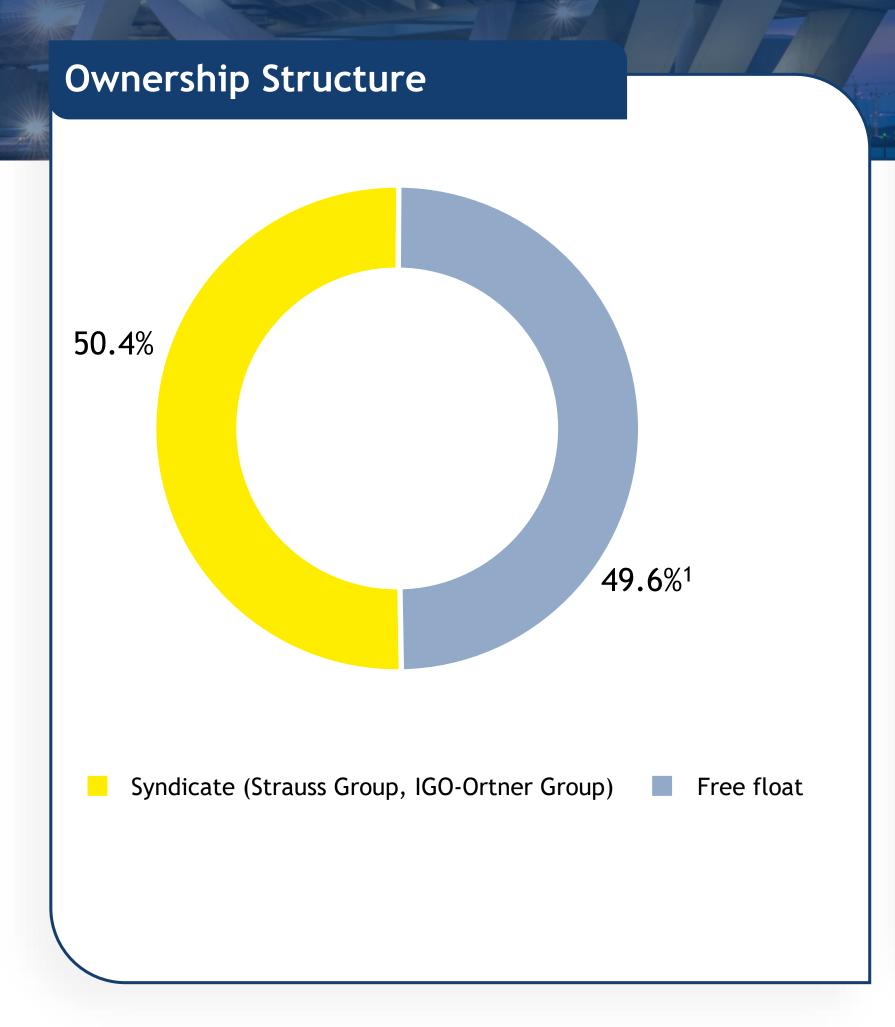
- EUR 51m hybrid bond redeemed in Feb '22
- **EUR 30m** of **bonded loans** repaid
- Q1/22 **net debt substantially lower** than y-o-y quarter

ESG on Track

PORR score
Sector average



Stable Shareholder Structure



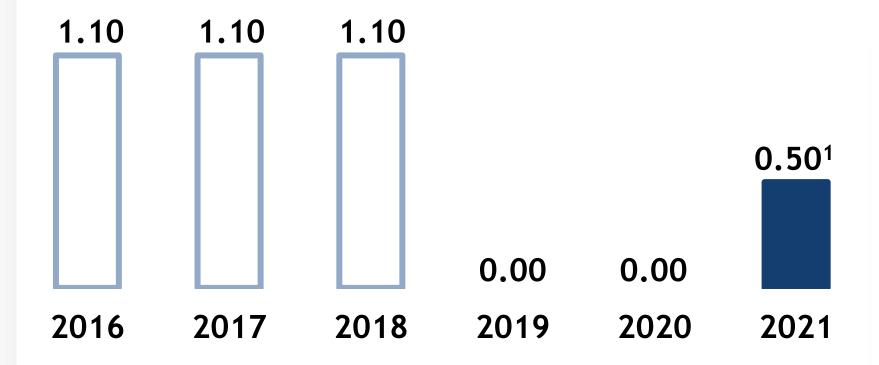
Free Float - Geographical Split 20.0% 32.4% 6.8% 1.8% 6.5% **5.7**% 18.1% 8.2% 0.5% Germany Austria UK Norway Rest of Europe **US** Rest of the World ■ Not directly assignable Retail



¹ thereof 4.34% Heitkamp Construction AG and 2.42% PORR Management and PORR AG (treasury shares)

Dividend

Dividend per share in EUR



Earnings per share in EUR



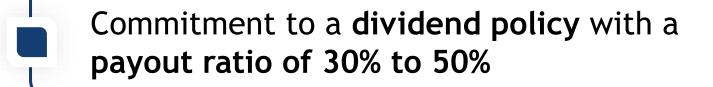
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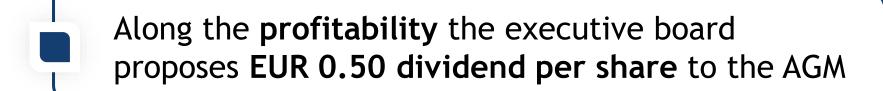
1.88

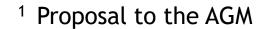
0.50

(2.28)

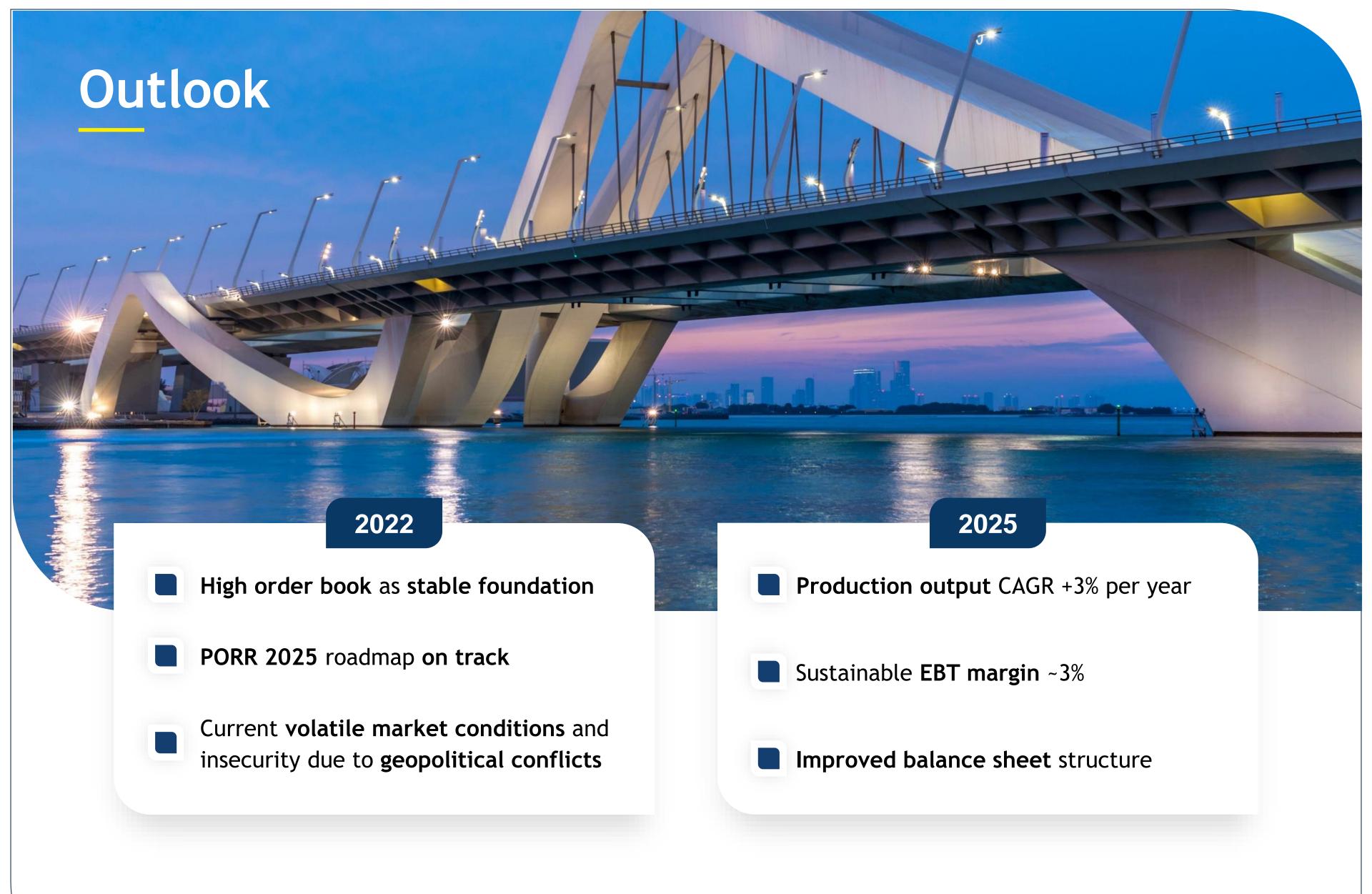
1.18













PORR 2025 Execution Well Advanced

▲Value

Growth

- Achieve market positions
- Deepen value chain

Strengthen core business

 Focus on fundamentals and productivity

Next generation leadership

- Focus Green and Lean differentiation and long-term value creation
- Strengthen leadership as a total contractor

2016 - 2018

2019 - 2020

> 2021

2025

Strategic focus

Growth

Consolidation

Value generation

Stringent Execution of PORR 2025 Road Map

Milestones 2021

Markets

- Record output & Top order backlog
- Attractive infrastructure & sustainable construction projects
- Expanded product **portfolio**

Operational excellence and digitalisation

- Improved **project margin** (+1.3PP)
- Improved margin & risk profile in order backlog
- **Digitalisation**: iTwo, LEAN trainings and doubled LEAN construction projects

Staff and organisation

- Streamlined organisation, reduction in units
- Reorganisation Structural engineering DE
- Sustainable **administrative cost savings** of EUR 32m

inance-

• Improved financial performance & capital structure

Measures 2025

- Promote **sustainable** construction
- Extend value chain and permanent business
- Optimise portfolio mix

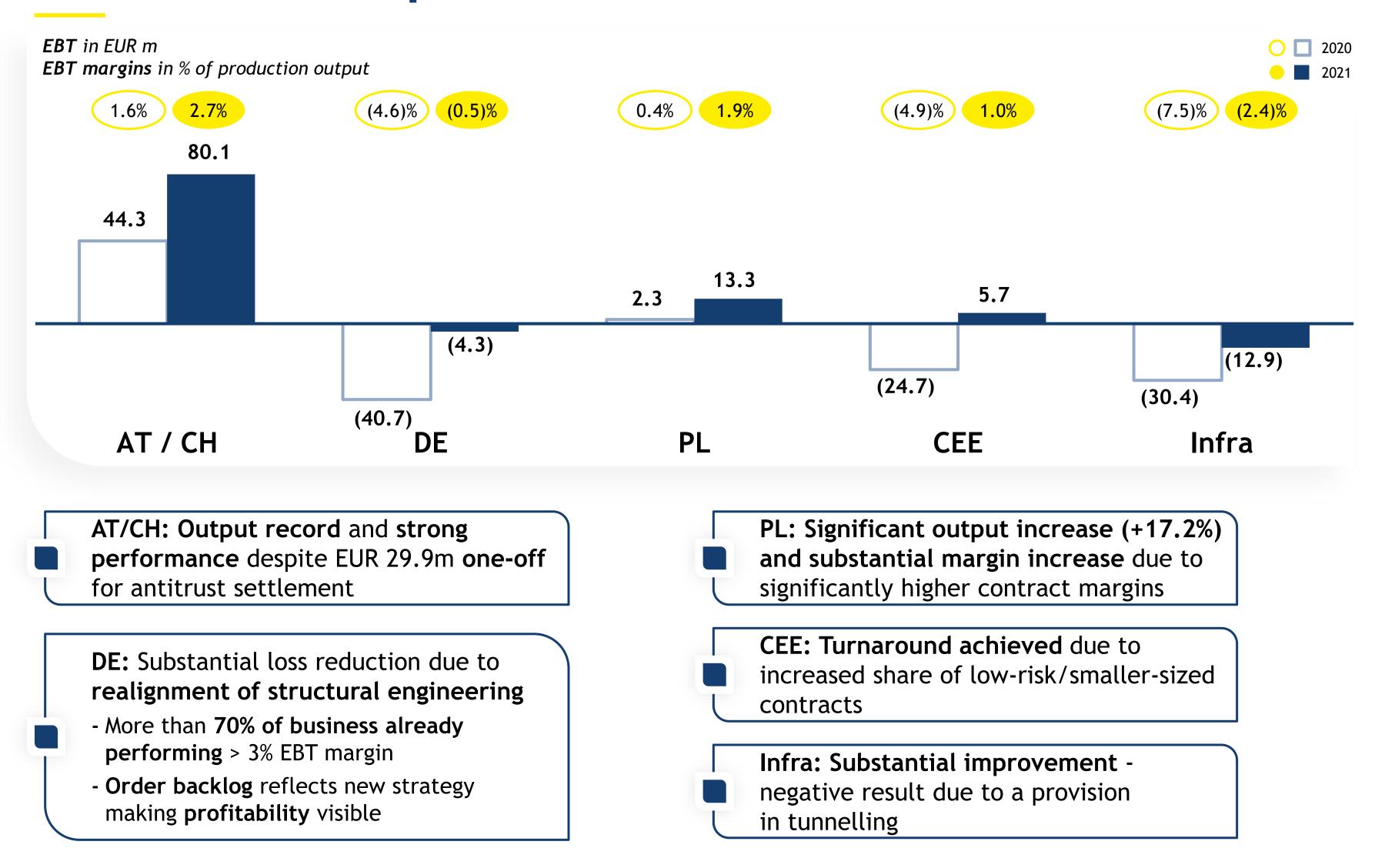
Target: +1.1% - 1.3% in project margins (base: 2021)

- Rollout of **BIM and LEAN** → efficient project management with **iTwo**
- Avoid and reduce loss-making sites
- Digitalise supply chain and construction processes
- Sustainable administrative cost savings of EUR 45m
- Process **automation** → digitalise administration
- Expansion of PORR Academy and Leadership programme

Target: +0.2% - 0.4% in EBT margin (base: 2021)

- Optimise financial perfomance/capital employed
- Optimise capital structure

Substantial Improvements in 2021



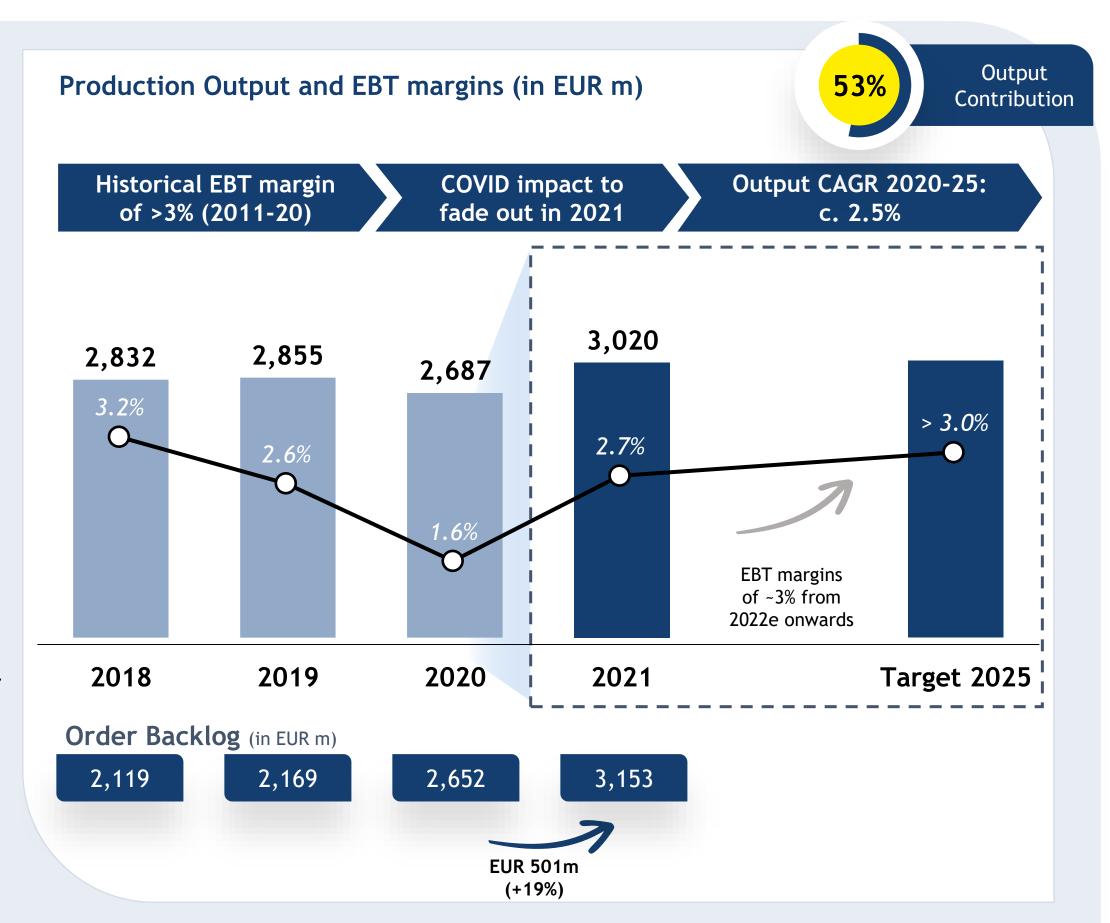
Strong Business in Austria to Guarantee Stable Profits



Austria & Switzerland

- Strong performance due to
 - High output level
 - Cost savings
 - Despite one-off effect from antitrust settlement (EUR 29.9m)

- Utilisation of strong order book and market-leading position
- Public Infrastructure/railway programs expected
- Extension of value chain (steel and timber construction)
- ▶ Focus on "Best Place to Work"
- Extend sustainable construction



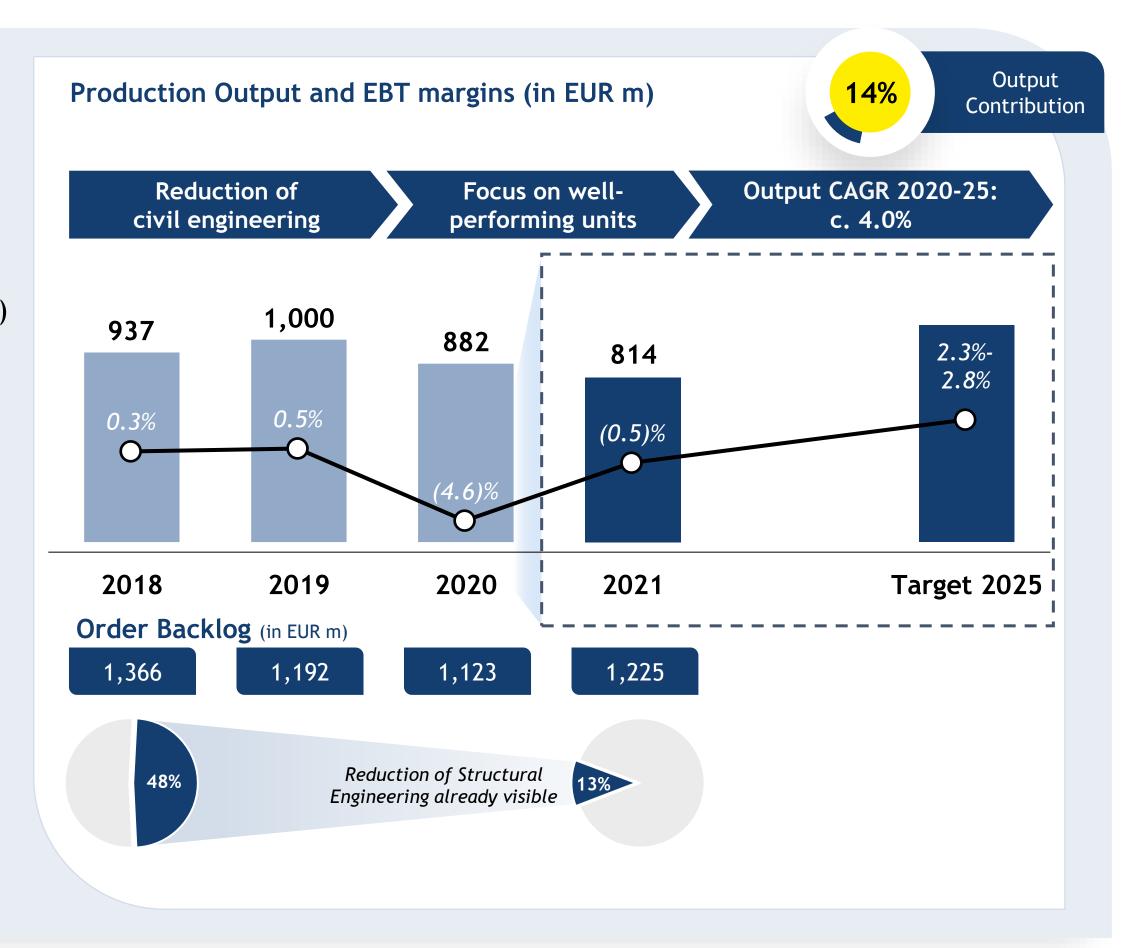
Realignment in Germany with Focus on Profitable Growth



Germany

- Substantial loss reduction due to realignment of structural engineering
- More than 70% of current business is well-performing (with EBT margin >3%)
- Order backlog increase (+23%) in wellperforming units (building construction, governmental services)
- Significant reduction in structural engineering (order backlog -38%)

- Utilisation of order book and market opportunities in (residential) building construction and bridge renovation
- Selective project acquisition with strict risk management
- Complete transformation of organisation for further cost savings



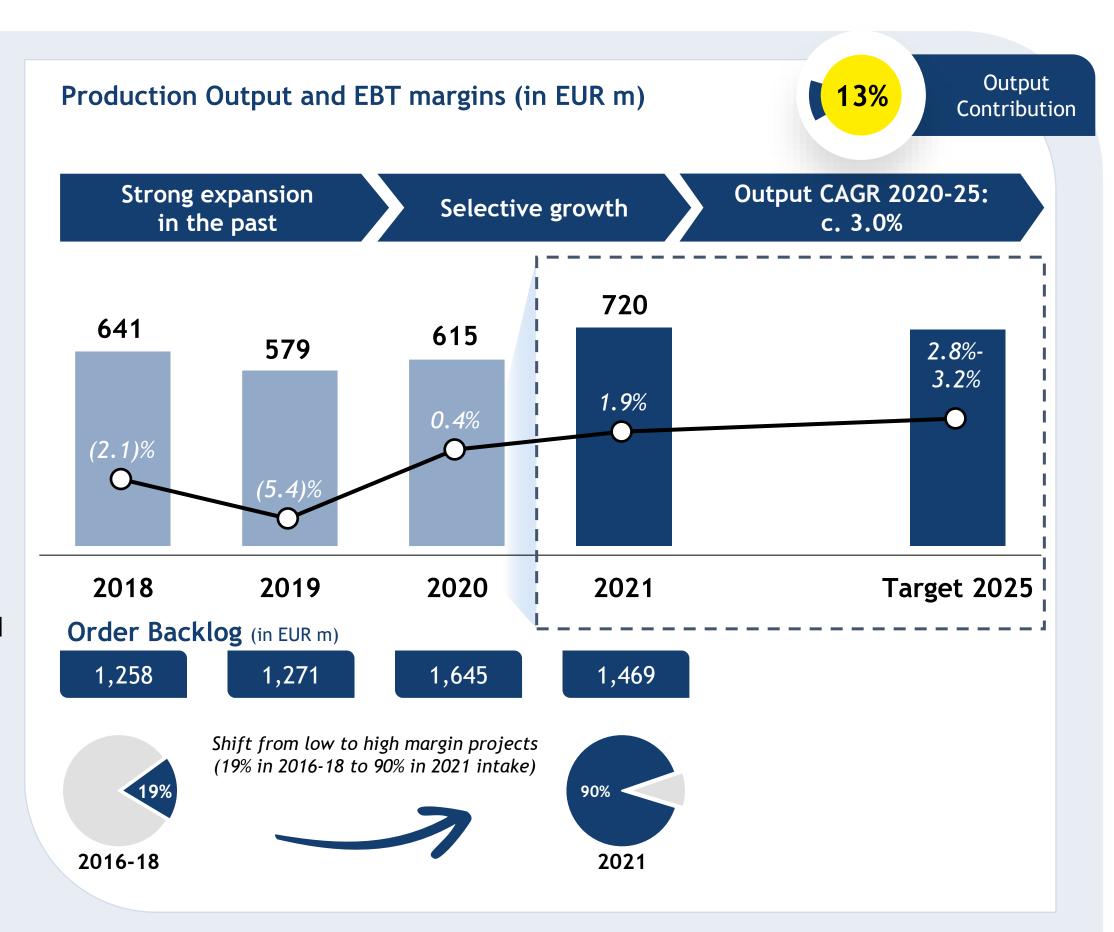
Sustainable Turnaround in Poland Achieved - Set for Profitable Growth



Poland

- ▶ Significant output increase (+17.2%) and substantial margin improvement due to significantly higher contract margins
- ▶ Top market position achieved
- Increase in building and industrial construction expansion of product portfolio (LNG terminal, data centers)
- Strong order book (2x output)

- Order backlog supports selective growth and careful project approach
- Pipeline of infrastructure and railway projects coming into the market
- Expand new products



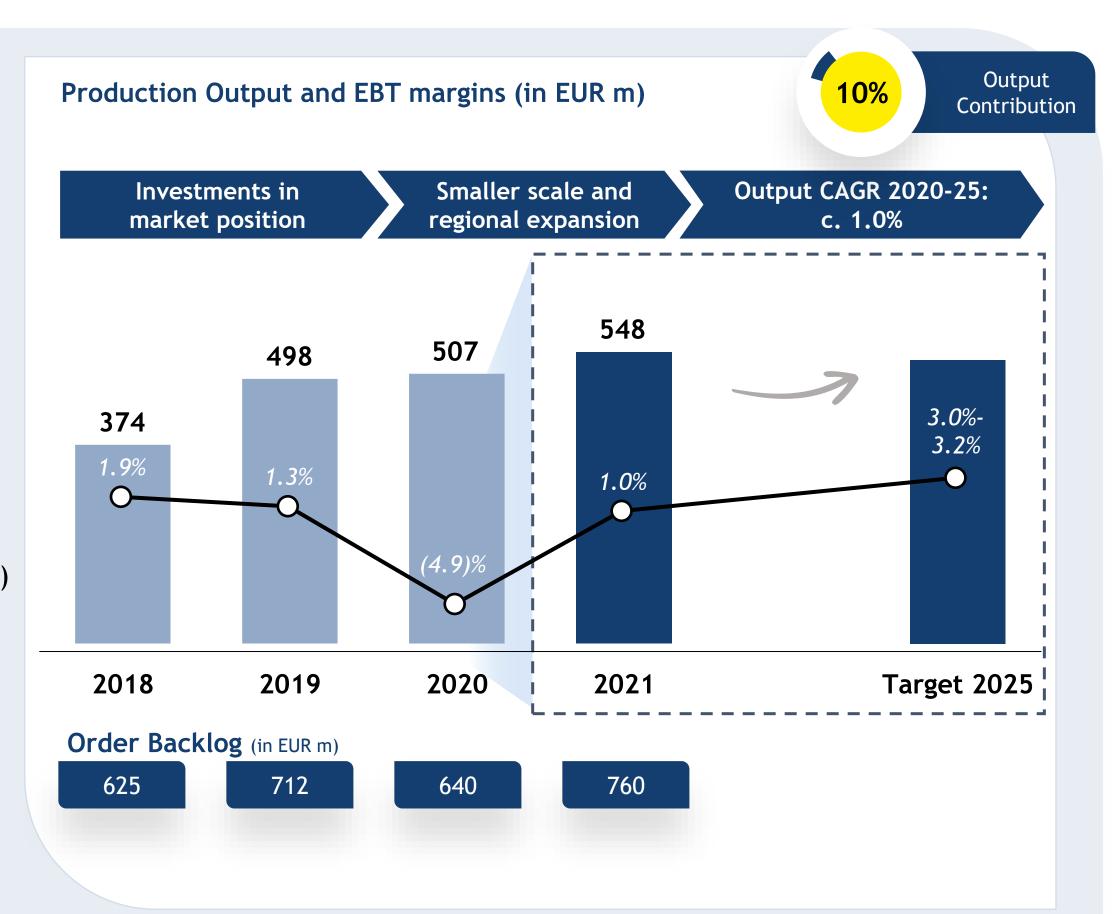
CEE: Strengthened Position and Expanded Footprint



Production output doubled from 2016-2021

- ▶ Turnaround achieved due to increased share of low-risk/smaller-sized contracts
- Increased order backlog as a result of follow-up infrastructure project Sibiu Pitești Section 4

- Selective expansion (portfolio and regions) with focus on smaller scale projects
- Expand permanent business and governmental services
- Attractive pipeline of infrastructure projects

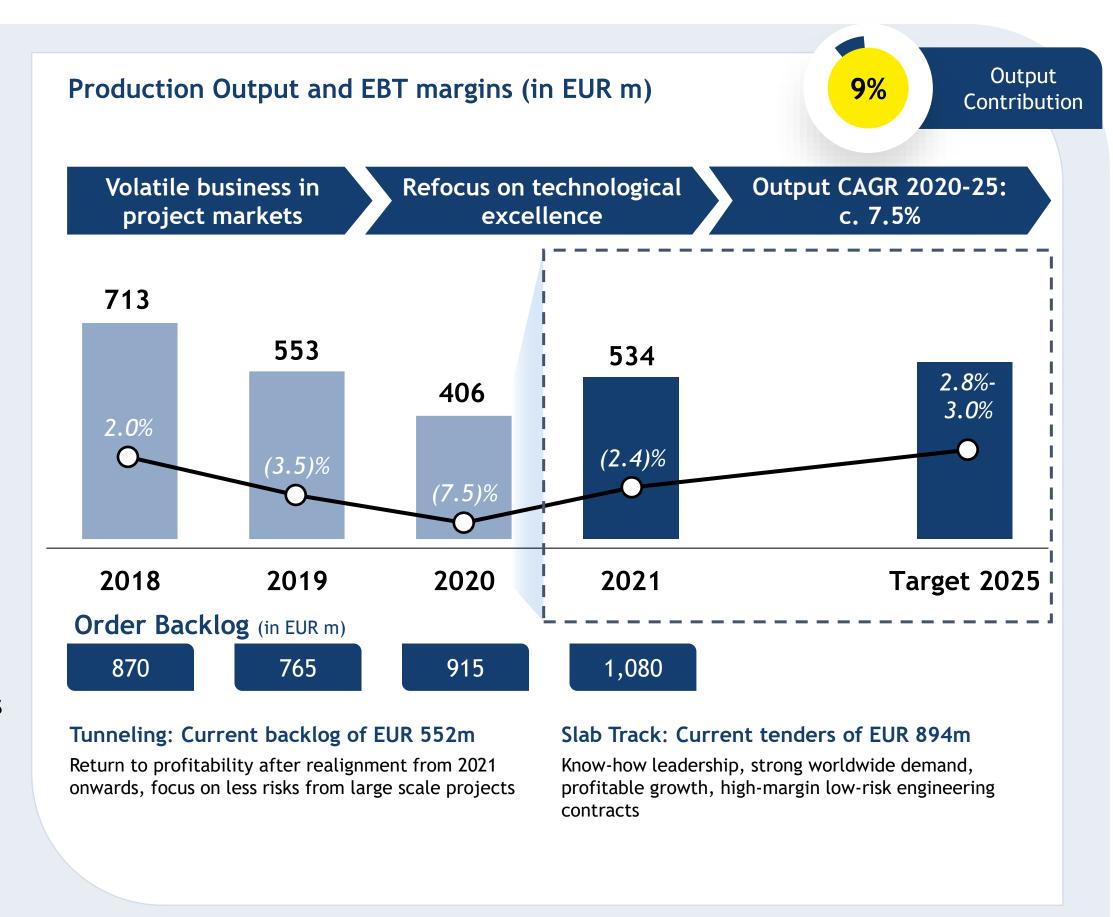


Infrastructure: Focus on Core Competences in our Project Markets

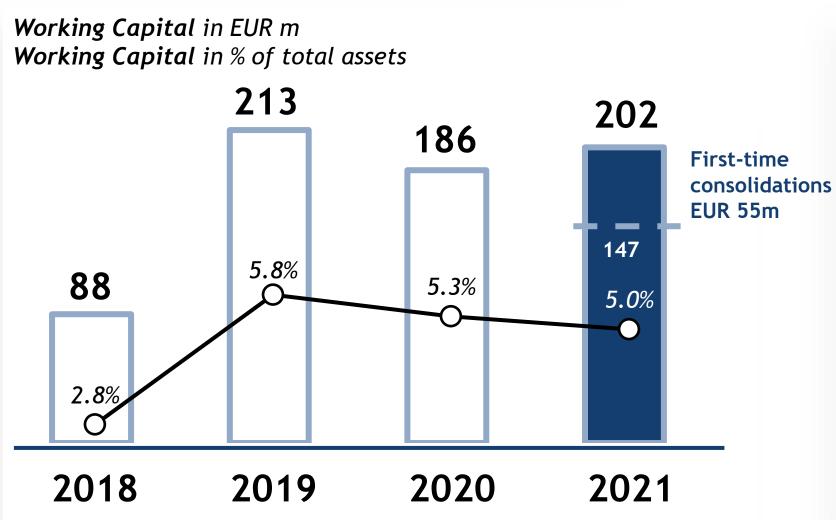
Infrastructure

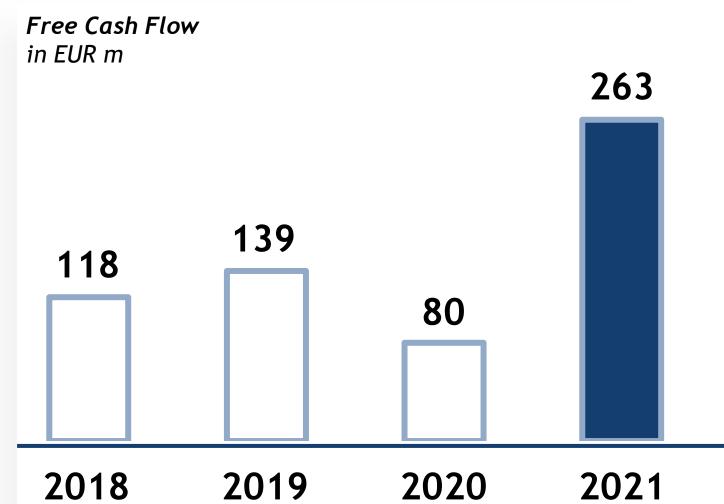
- Substantial improvement
 - Output and earnings increase in Slab Track and tunnelling
 - Negative result 2021 due to a provision
- Careful project acquisition with less risk tolerance
- ▶ Higher order book due to selected new projects (e. g. U2 Vienna) and increase of Slab Track/tunnelling projects

- International demand in Slab Track offers expansion potential
- ▶ Pipeline in tunnelling expected
- ▶ Selective growth in Project Markets with strict risk management



Working Capital and Free Cash Flow 2021





- Increase in working capital as a result of first-time consolidations
- Operational Working Capital decreased
- Working capital/asset management remains in focus

- Contribution of net result to improvement of EUR 113m (>50%)
- Higher cash conversion as a proof for capability of cash management

Definitions Working Capital: Current assets - current liabilities; Operational Working Capital excludes first-time consolidation effects

Green and Lean. PORR's Strategic Evolution



GREEN

- From best-in-class to best in class in sustainable construction
- Evolution in technology needs as a must-have



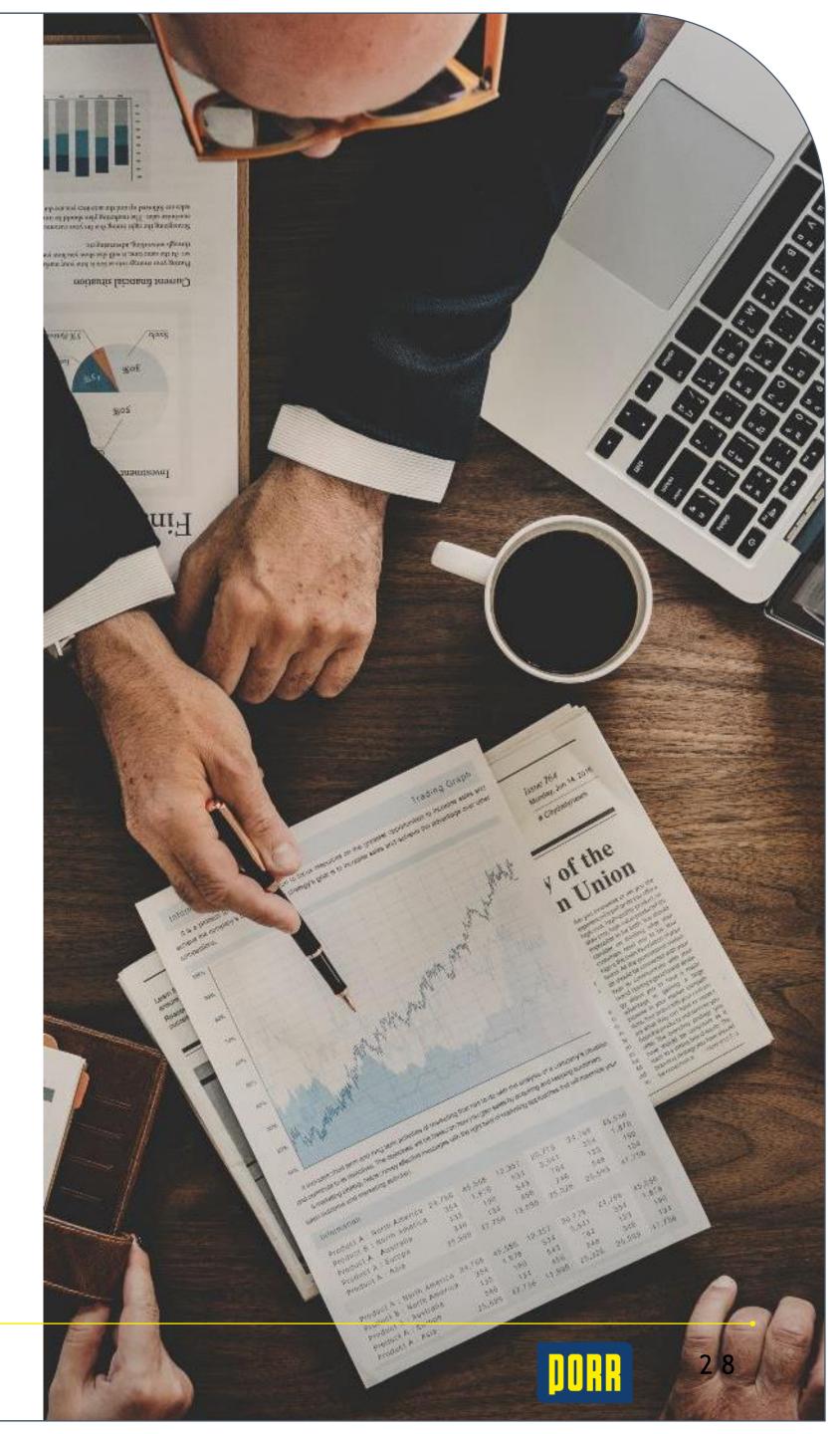
AND

- Setting a partnering standard
- Evolution in client and stakeholder needs - holistic approach

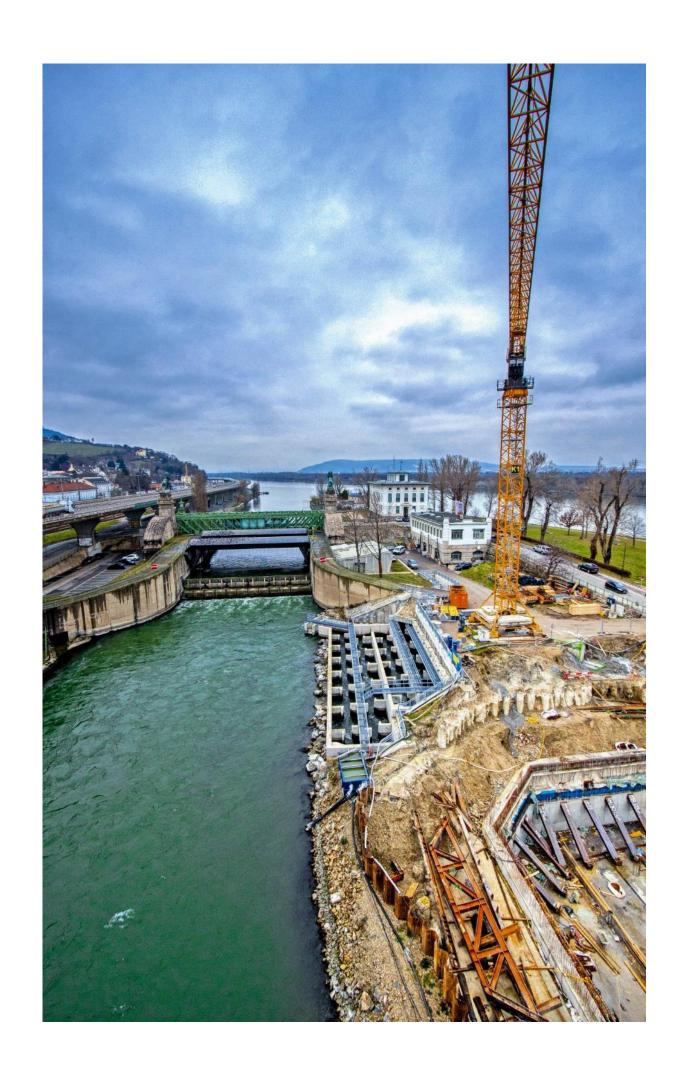


LEAN

- Lean approach in management and organisational behaviour
- Evolution in construction via LEAN Design and Construction



Green. The New Reality



- Design & Engineering circular engineering via BIM and LEAN Design experts in-house, virtual reality, innovation
- Modern energy concepts climate neutral buildings, city geothermal approaches, energy efficient facades, etc.
- Renewable, recyclable, compostable materials 17 recycling sites in Austria, usage of recycled concrete and steel, wood, etc.
- Cradle-to-cradle® (C2C) projects like the woodhybrid office in Dusseldorf will become imperative
- Supply chain optimisation transparency and reduction on CO₂, LEAN Design and Construction

Lean. PORR's Future of Construction



Lean at management level

- Lean in management less layers of hierarchy
- Lean in organisation value added processes



Lean at operational level

- LEAN Design optimise value, minimise waste in the planning
- LEAN Construction operational efficiency

LEAN - Focus On Customers And Value

LEAN Design

- ✓ Project management system
- Communication of planning teams
- ✓ Process mapping
- Reduction of delays in information flow
- ✓ "Big Room" streamlines planning and optimises interfaces

Planning phase

LEAN Construction

- ✓ Coordination
- Every team and every trade is integrated from the outset
- Construction schedules and work group synchronisations
- ✓ Workshops and coaching sessions
- ✓ Project support

Implementation phase



LEAN Project Delivery

- Engaging all designers: clients, partners, professionals
- Continuous elimination of waste
- ✓ Time and resource optimisation
- √ "Last Planner® system"

Focus on the essentials

19

Number of current LEAN projects



Example project:
Graz Reininghaus Q6 Nord

The New Normal - Building Information Modeling

Basic ingredients

Team

Collaboration Communication Responsibilities Identification

Culture

Training

Technology

Data management
Data formats
Data sharing
Software

Hardware

Processes

Calculation
Construction scheduling
Quantity calculation
Site logistics

Coordination & support

Planning

Standards

BIM standards
Project guidelines
Management policies

Efficient outcome



Interdisciplinary planning at the 3D model



Construction process simulations



Collision control & model inspection



Process optimisation & automatisation



Model-based quantity & cost calculation



Visualisation



Machine steering

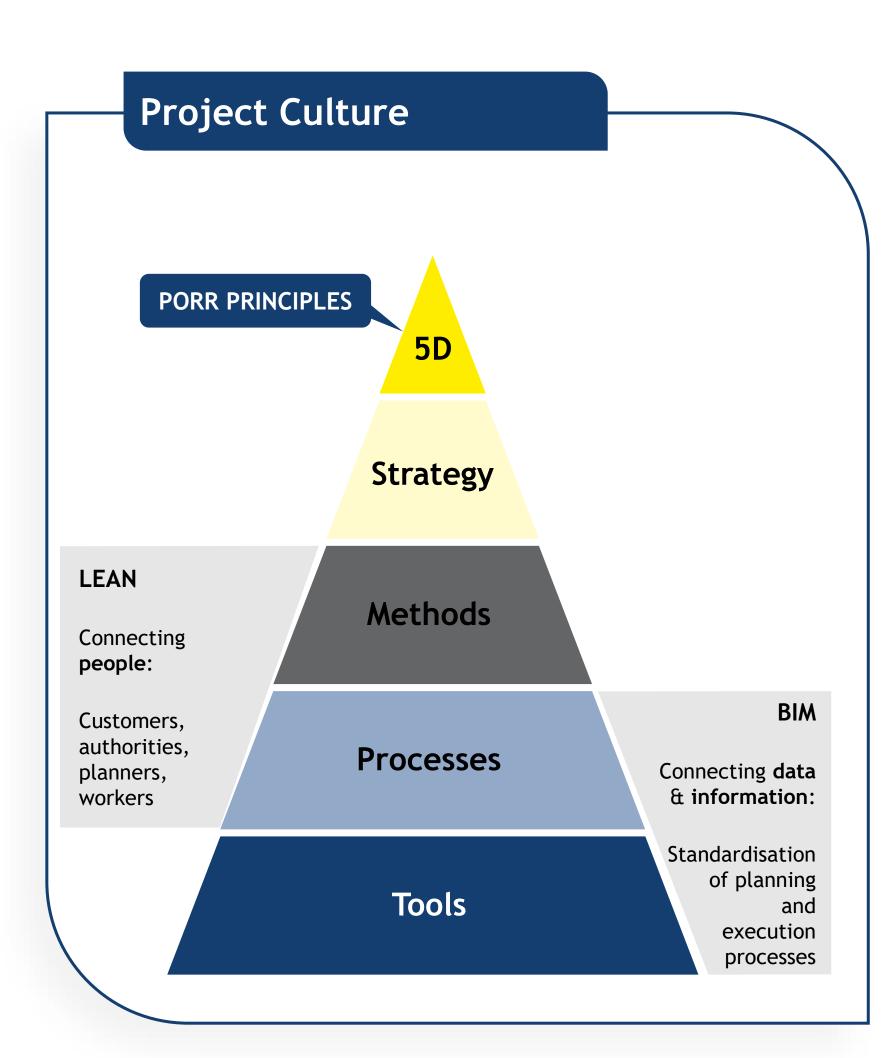


As-built documentation



Facility management

LEAN & BIM as Parts of PORR's Mindset





What's next?

- ✓ BIM Summit & BIM Journey
- Expansion of centralised development platform by BIM Excellence
- ✓ New BIM project segments:
 - Tunnelling
 - Special civil engineering



Key Financials

Key Earnings Figures (EUR m)	Q1 2022	% ∆	Q1 2021
Production output ¹	1,160.9	15.9%	1,001.9
Revenue	1,110.8	14.7%	968.4
EBT	0.6	< (100.0)%	(9.4)
Net profit for the period	0.4	< (100.0)%	(7.2)
Key Assets and Financial Figures (EUR m)	31.03.2022	% Δ	31.12.2021
Total assets	3,914.3	(3.7)%	4,065.0
Equity	745.8	(9.5)%	824.4
Equity ratio	19.1%	(1.2)PP	20.3%
Net debt (+)/ net cash (-) ²	134.0	< (100.0)%	(65.5)
Key Share Data (EUR m)	31.03.2022	% Δ	31.12.2021
Number of shares	39,278,250	-	39,278,250
Market capitalisation	463.5	(14.1)%	539.7

Rounding differences may appear

Investor Presentation

PORR

¹ Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

² Net debt adjustment

Consolidated Income Statement

EUR m	Q1 2022	Q1 2021	% Q1 22/21	2021
Production output ¹	1,160.9	1,001.9	15.9%	5,727.3
Revenue	1,110.8	968.4	14.7%	5,169.8
EBITDA	50.3	38.6	30.4%	287.5
in % of Production output	4.3%	3.9%	0.5PP	5.0 %
EBIT	6.0	(4.4)	< (100.0%)	95.2
in % of Production output	0.5%	(0.4)%	0.9PP	1.7%
EBT	0.6	(9.4)	< (100.0%)	85.4
in % of Production output	0.0%	(0.9)%	0.9PP	1.5%
Profit for the period	0.4	7.2	< (100.0%)	61.4

Rounding differences may appear

PORR

¹ Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

Key Ratios

EUR m	Q1 2022	Q1 2021	Δ Q1 22/21	2021
Production output ¹	1,160.9	1,001.9	15.9%	5,727.3
Revenue	1,110.8	968.4	14.7%	5,169.8
Ratio of profit/loss of companies at equity	1.5%	1.0%	0.5PP	1.1%
Material cost ratio ²	(62.4)%	(60.0)%	(2.5)PP	(60.2%)
Personnel cost ratio	(25.5)%	(27.8)%	2.3PP	(22.3%)
Others ³	(5.0)%	(6.0)%	1.0PP	(3.9%)

Rounding differences may appear, ratios in percentage of production output

¹ Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

² Cost of materials = material expenses + purchased services

³ Own work capitalised in non-current assets included

Balance Sheet Key Figures

EUR m		31.03.2022	31.12.2021	31.12.2020
	Non-current assets	1,460.4	1,448.9	1,283.8
Assets	Current assets	2,453.9	2.616.1	2,225.6
	Total assets	3,914.3	4,065.0	3,509.5
es S	Equity ¹	745.8	824.4	650.5
liabilities	Non-current liabilites	802.8	826.1	819.3
	Current liabilities	2,365.7	2,414.5	2,039.6
Equity &	Total equity and liabilities	3,914.3	4,065.0	3,509.5
	Net debt (+) / Net cash (-) ²	134.0	(65.5)	134.6
Ratios:	Equity ratio	19.1%	20.3%	18.5%

¹ Incl. Non-controlling interests

² Bonds & SSD plus financial liabilities less cash and cash equivalents and securities classified as current assets (investment certificates).

³ The definition of net debt and net cash was retrospectively adjusted as of 31.12.2021 to make it more transparent.

Balance Sheet Assets

EUR m		31.03.2022	% Δ	31.12.2021
vo .	Intangible assets	187.4	(0.0)%	187.5
	Property, plant and equipment	1,040.5	1.2%	1,028.7
assets	Investment property	25.0	(1.7)%	25.5
	Shareholdings in comp. acc. for under the equity meth.	83.4	(2.4)%	85.4
ırrent	Other financial assets	34.0	(2.5)%	34.9
n-cul	Other non-current financial assets	66.9	(0.8)%	67.4
Non	Deferred tax assets	23.2	17.9%	19.6
	Total non-current assets	1,460.4	0.8%	1,448.9
	Inventories	103.3	11.1%	93.0
10	Trade receivables	1,512.5	1.2%	1,494.9
assets	Other financial assets	179.8	15.2%	156.1
	Other receivables and current assets	80.3	17.2%	68.5
Current	Cash and cash equivalents	538.8	(29.6%)	765.0
	Assets held for sale	39.1	1.6%	38.5
	Total current assets	2,453.9	(6.2)%	2,616.1

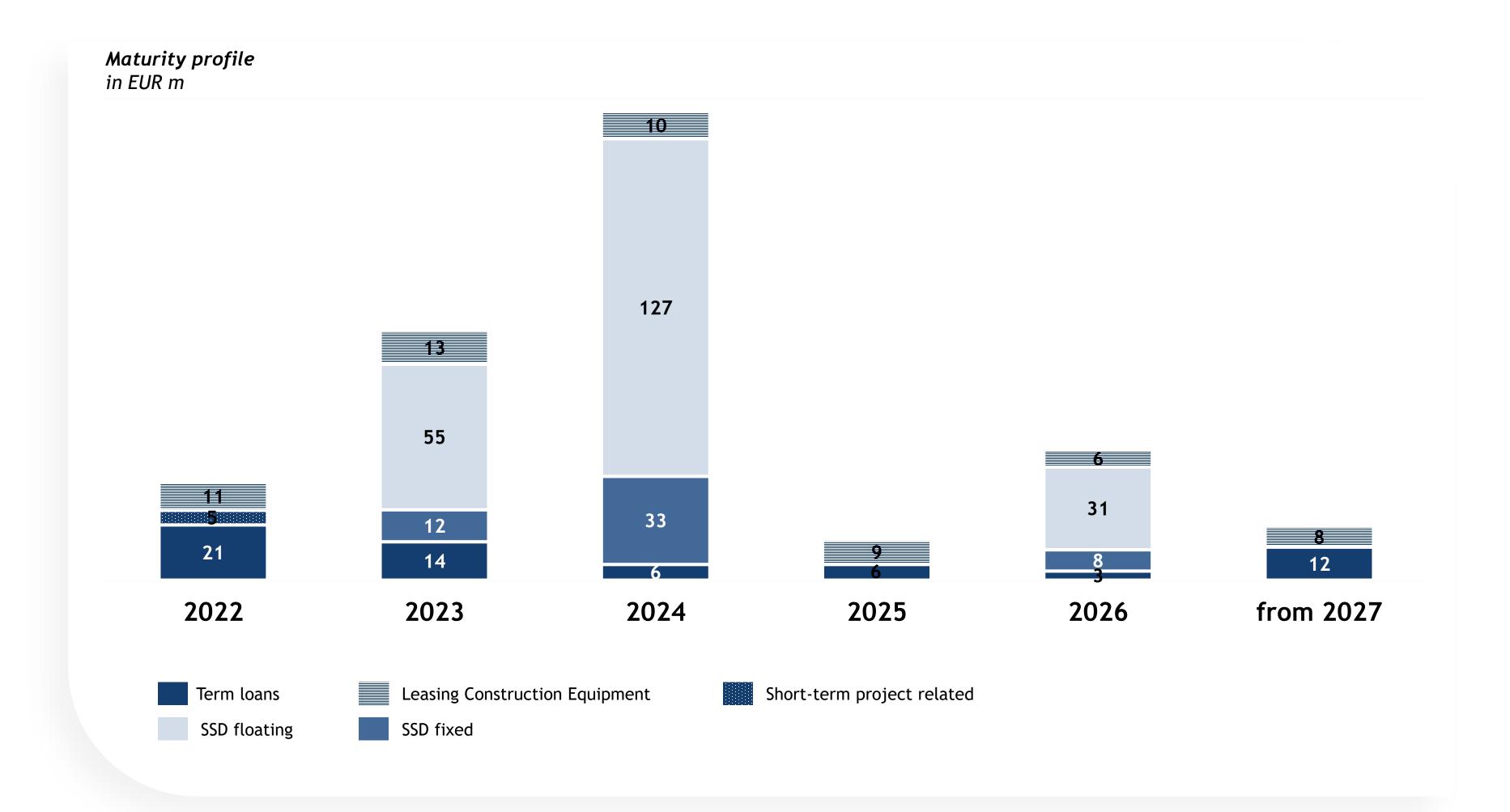
Rounding differences may appear

Equity and Liabilities

EUR m		31.03.2022	% △	31.12.2021
Equity	Share capital	39.3	-	39.3
	Capital reserve	358.8	-	358.8
	Profit-participation rights/hybrid capital	243.0	(19.0)%	300.0
	Other reserves	69.0	(25.4)%	92.5
	Non-controlling interest	35.7	5.3%	33.9
	Total equity	745.8	(9.5)%	824.4
	Bonds and bonded loans (Schuldscheindarlehen)	264.8	(10.2)%	294.7
	Provisions	440.6	9.4%	402.8
	Financial liabilities	447.9	0.7%	444.9
es	Trade payables	1,144.3	(1.7)%	1,164.0
Liabilities	Other financial liabilities	51.9	(10.1)%	57.7
Liab	Other liabilities	752.7	(6.3)%	803.6
	Tax payables	62.3	(9.3)%	68.7
	Liabilities held for sale	4.1	(2.0)%	4.2
	Total liabilities	3,168.5	(2.2)%	3,240.6

Rounding differences may appear

Balanced Maturity Profile as of 31.03.2022



Top Order Intakes 2021/2022

- App. Bldg. Gastgebgasse BPL 3, Vienna/AT/64.1m
- App. Bldg. FLT Fischereihafen Travemünde/ DE/52.0m
- App. Bldg. Ferdinand's Garden, Berlin/DE/48.9m
- Railway equipment GU2, Koralmtunnel/AT/39.7m
- App. Bldg. Wiegelestraße 51-53, Vienna/AT/38.3m

- Design & Build expressway Sibiu Pitesti, Sec. 4/RO/311.4m
- Office Bldg. Sellerstraße, Berlin/DE/65.7m
- Bayer SOL-1, Leverkusen/ DE/46.5m
- Retirement home Wilhelmsburg Quartier, Hamburg/DE/38.6m
- Bldg. Green 21, Vienna/ AT/35.5m

Q2 21

Q3 21 Q4 21

Q1 22

- Alexander Tower, Berlin/DE/240.0m
- Revitalisation Auenfeld barracks/CH/87.5m
- D1 expressway Višnové/SK/68.2m
- Plant extension Daiichi, Pfaffenhofen/DE/42.0m
- App. Bldg. Riverpark Modrany faze III, Prague/CZ/39.0m

- Drammen Bybrua, Drammen/NO/79.4m
- ARGE Stadtstraße, Vienna/AT/77.6m
- A9 express way general renovation, Edlach-Gaishorn/AT/59.1m
- **S7 BL02 underground tunnel,** Königsdorf/AT/35.4m
- App. Bldg. Alte Akademie, Munich/DE/29.6m

Coverage

Institution	Analysts	Price Target	Recommendation	Last Update
Kepler Cheuvreux	Torsten Sauter	13.75	Hold	03.05.2022
Warburg Research	Jonas Blum	20.0	Buy	02.05.2022
FMR Research	Winfried Becker	19.5	Hold	29.04.2022
SRC Research	Stefan Scharff Christopher Mehl	17.5	Buy	28.04.2022
ERSTE Group	Michael Marschallinger	16.0	Buy	28.04.2022
Raiffeisen Bank International	Markus Remis	16.0	Buy	28.04.2022

IR Information for PORR AG

Share Information

Share price¹ EUR 12.50

Market capitalisation EUR 491.0m

Official market Vienna Stock Exchange

Prime Market

39,278,250

Number of shares

outstanding

Ticker symbol POS VI

ISIN AT0000609607

IR Contact

For further information please contact the Investor Relations department

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Financial Calendar

7 June 2022: Record Date for the

attendance of the 142nd AGM

17 June 2022: 142nd Annual General Meeting

23 June 2022: Trade ex-dividend

24 June 2022: Record date dividend

27 June 2022: **Dividend payment** for the

fiscal year 2021

30 August 2022: Publication

Half-Year Report 2022

18 Nov 2022: Interest payment

Hybrid bond 2021

28 Nov 2022: Publication

Interim Report

on the 3rd Quarter 2022

¹ Share and market cap data as of 27 May, 2022