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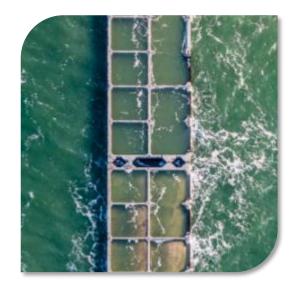


BUILDING TOMORROW'S WORLD



01PORR today

- Leading One-Stop Shop in construction
- Strong long-term upside for PORR home markets
- PORR ideally positioned to address megatrends



02Transformation

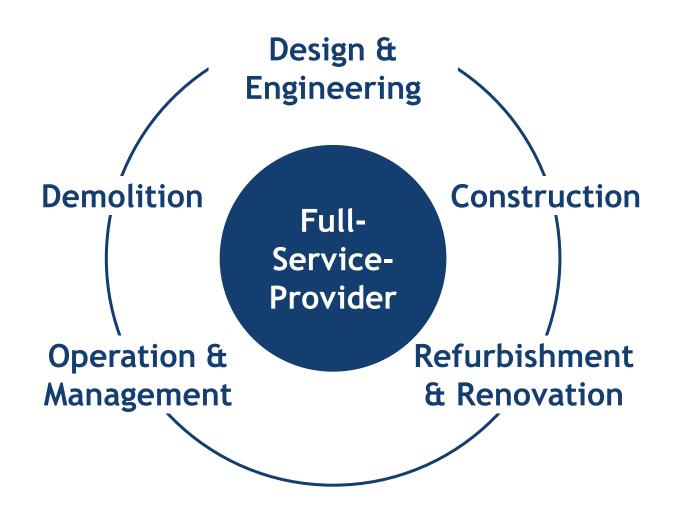
- Strategic Focus on Green and Lean
- Pioneering the must-win battle in digitalisation
- Offering sustainability along the value chain



03
Financial
Performer

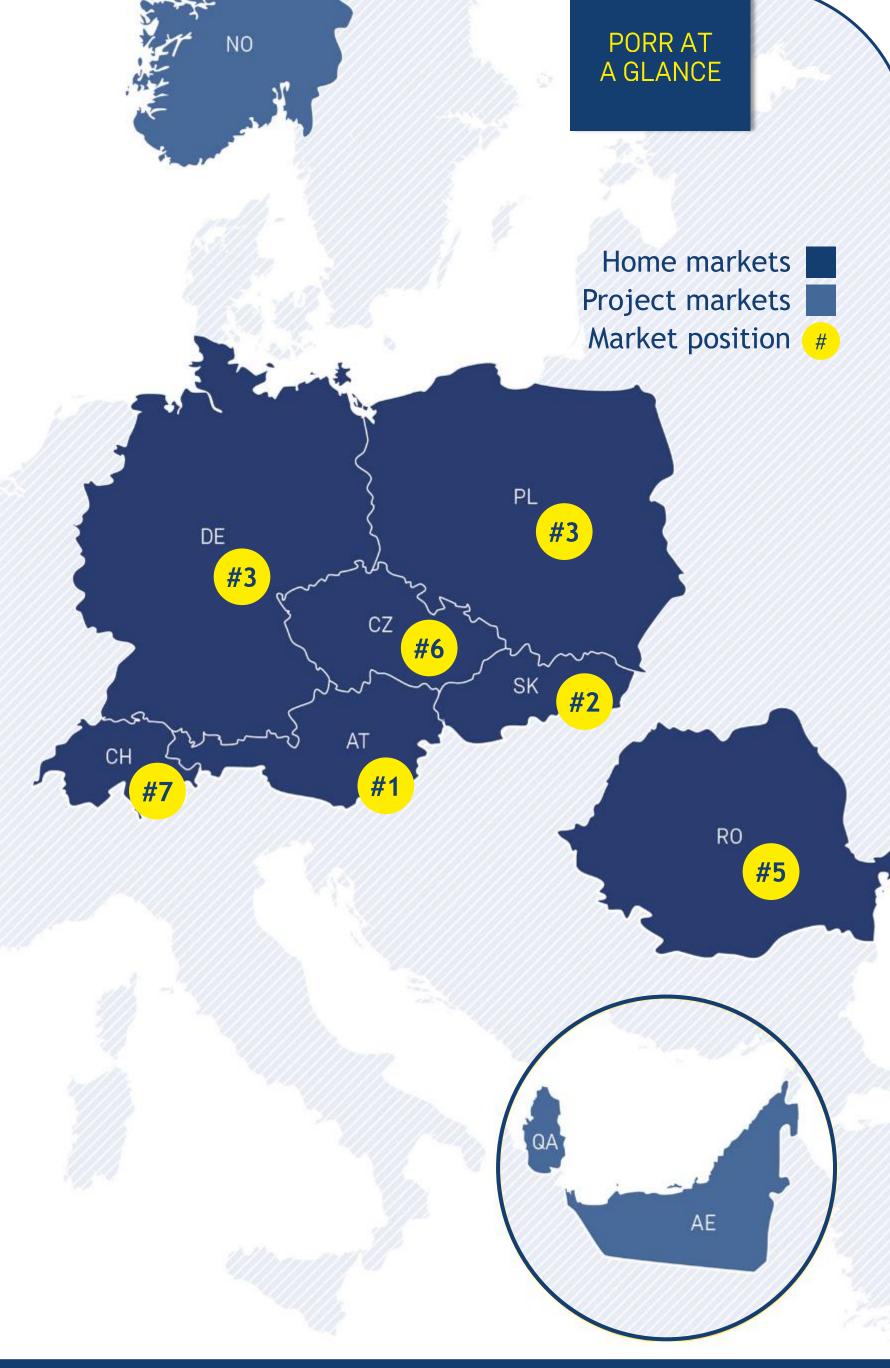
- Holistic PORR 2025 unleashes value potential
- Visible margin track record and upside
- Record order book as a solid foundation

PORR IN BRIEF ONE-STOP SHOP

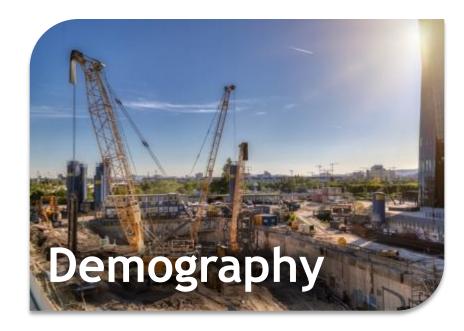


- > 20.000 Staff members
- > EUR 6.2 bn Production output (53% civil engineering, 36% building construction, 11% other)
- > EUR 110.0m EBT
- > EUR 8.2 bn Order backlog

Sources: Construction and Civil Engineering Market Study (KPMG, 2021), company data



THE NEW NORMAL FOUR "D'S" OF ECONOMY



+80% urban population until 2050

Smart infrastructure, building and mobility concepts

> Commercial, **Hotels**

> > Tunnels,

bridges

Medical Retirement **Centers** Homes

Railways, roads

Residential



Regional focus for international resilience

Regional procurement and production, innovative products

Industrial

Local

resources

Research **Facilities**

Regional procurement **ISS ESG Prime**

Innovation

Energy transformation

Decarbonisation

On the way to a green footprint

Circular economy to fulfil

environmental responsibility

in construction and meet goal

of EU Green Deal (EUR 1.8tn)

MSCI ESG

Environmental

Engineering

Digitalisation

Digital Europe Programme worth EUR 7.5 bn

Data era, process efficiency, artificial intelligence, digital education

BIM

LEAN Design

LEAN Construction

2D - 5D

WE FOCUS ON INTELLIGENT GROWTH WITH "GREEN AND LEAN"

Intelligent Growth
Green and Lean

Company

- Best in Class: in construction and technologies
- Build on leading market position
- Sustainable profitability ahead of revenue
- Strong equity position and efficient deployment of capital

Staff

- PORR Principles first
- Best Place to Work
- Nurturing talent lifelong learning for all of us
- We live diversity, equal opportunities and performance

Lean

- Design-build contractor one-stop shop for every process
- Innovation leader in construction and technology
- Pioneer in digitalisation improving quality and efficiency
- Lean, flexible and cost-conscious

ESG

- Clear commitment to ecological, environmentally friendly construction
- Efficient and responsible use of resources and energy
- We act holistically in line with the circular economy
- Clear commitment to compliance and ethical behaviour

We inspire our customers.

We build on PORRians.

We build on LEAN Construction.

We unite economy, environment and society.

FACTS & FIGURES FY 2022

2022 AT A GLANCE

- 1
- Order book at all-time high Addressing client's top challenges Established market leadership in the long run
- 2
- Strong production output of EUR 6.2 bn (+8.7%) Strong revenue stream (+11.9%)
- 3
- EBT at EUR 110.0m (+28.9%)
 Record delivery on track EPS of EUR 1.65 (+39.8%)
- 4
- Strong financial delivery
 Good progress in all dimensions
 Gross debt reduction, net cash position
- 5
- Outlook 2023

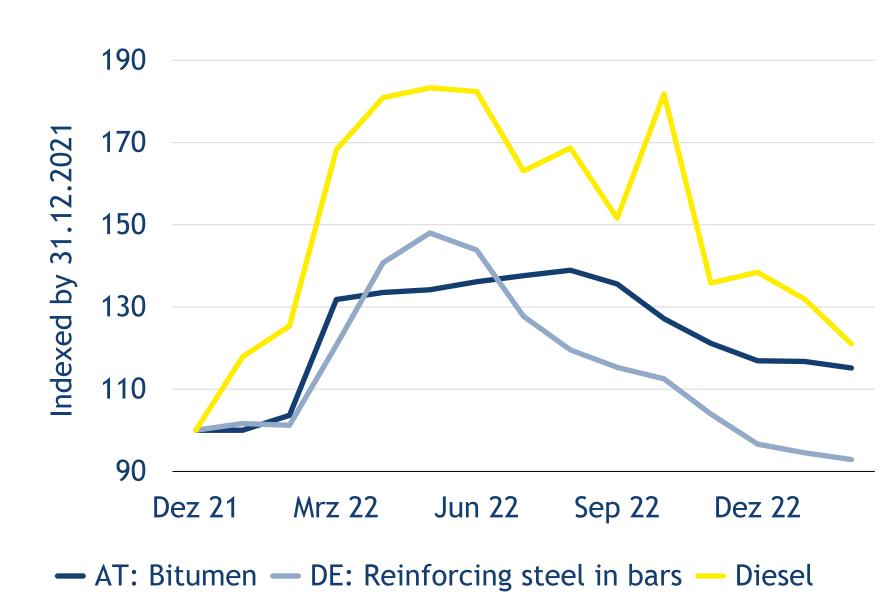
 No change in fundamentals

 New and higher future earnings levels



CHALLENGING ENVIRONMENT WELL MANAGED

Material costs stabilising



- Back to new normal: Material prices stabilise since year-end
- Diesel need 2023: 60% hedged

Ongoing demand in sector

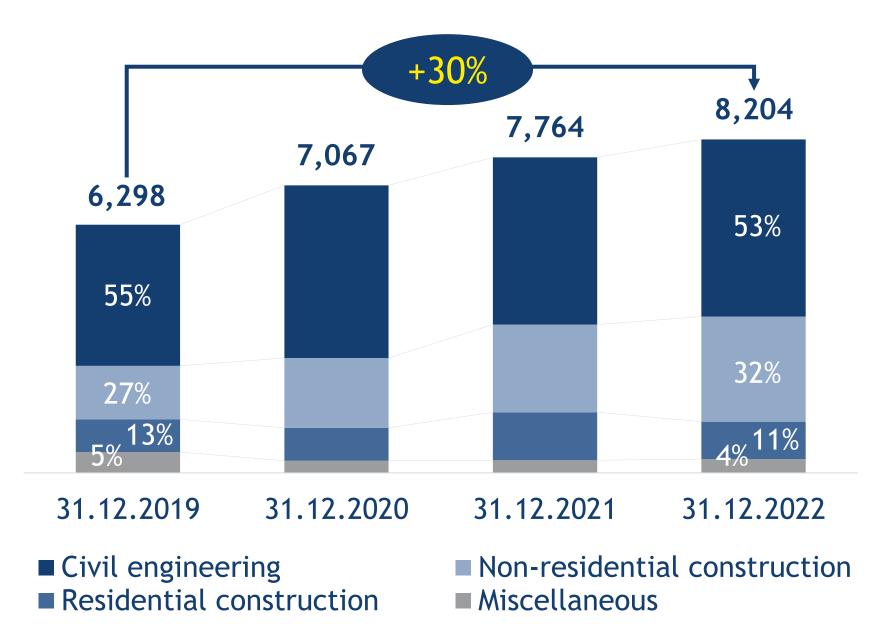


- Steady rise after mild recession
- EUR 791 bn of EU funds designated to construction

Sources: Statistik Austria, Destatis Germany, Workspace Refinitiv, Euroconstruct

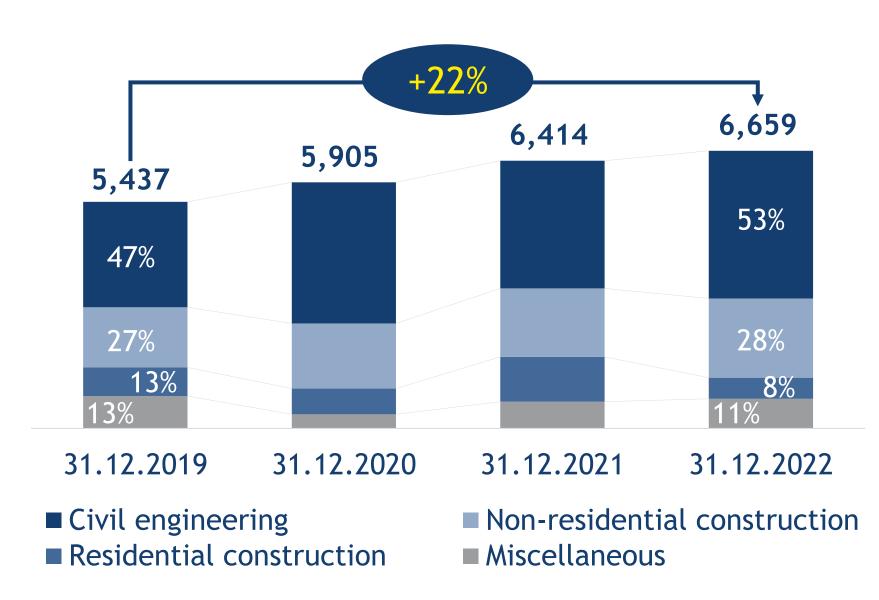
STRONG ORDER BOOK INFRASTRUCTURE ON THE RISE

Order backlog in EUR m



- Record order book with strong earnings potential (>1 year output)
- Long-standing market presence and limited sector dependance assure full pipeline
- Increase coming from DE, CEE and AT / CH

Order intake in EUR m



- Infrastructure wins the race: significant new orders in road and industrial construction and specialist civil engineering
- +3.8% in **order intakes** with increases in almost all segments

CURRENT TOP PROJECTS POSITIONED IN ALL SECTORS







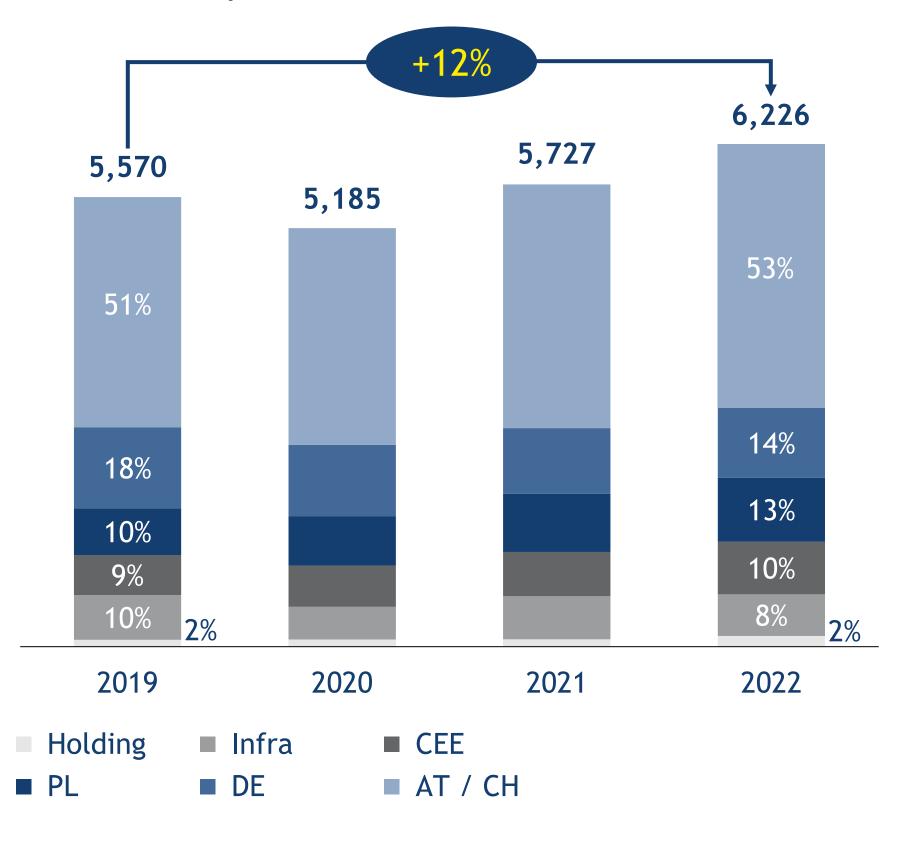






STRONG OUTPUT OVER ALL SEGMENTS

Production output in EUR m

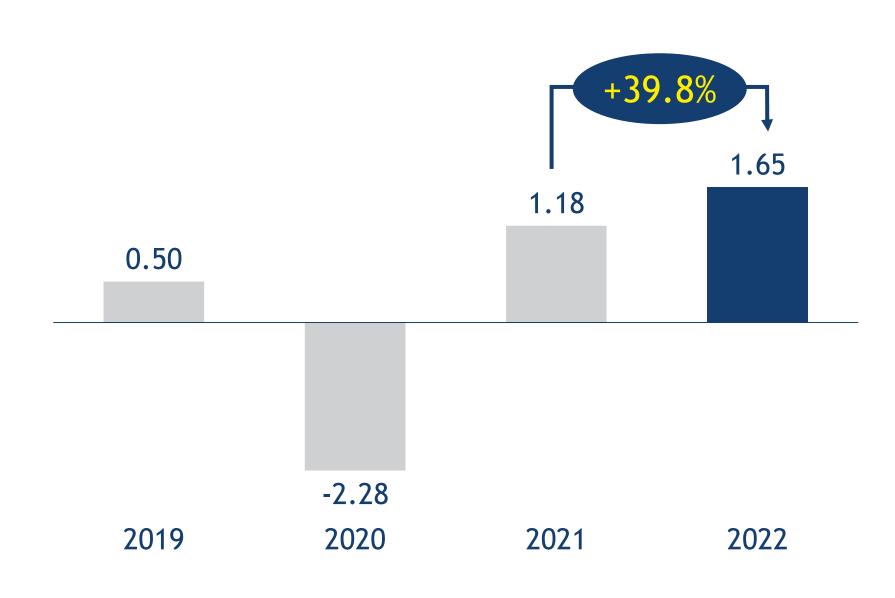


- Record output resulting from increases in most segments (+8.7%)
- AT / CH with +8.2% output as stable backbone
- Major projects in infrastructure construction coming into execution phase in CEE (+19.2%)
- PL showing significantly higher output (+9.8%)
- DE with increase of 6.2%

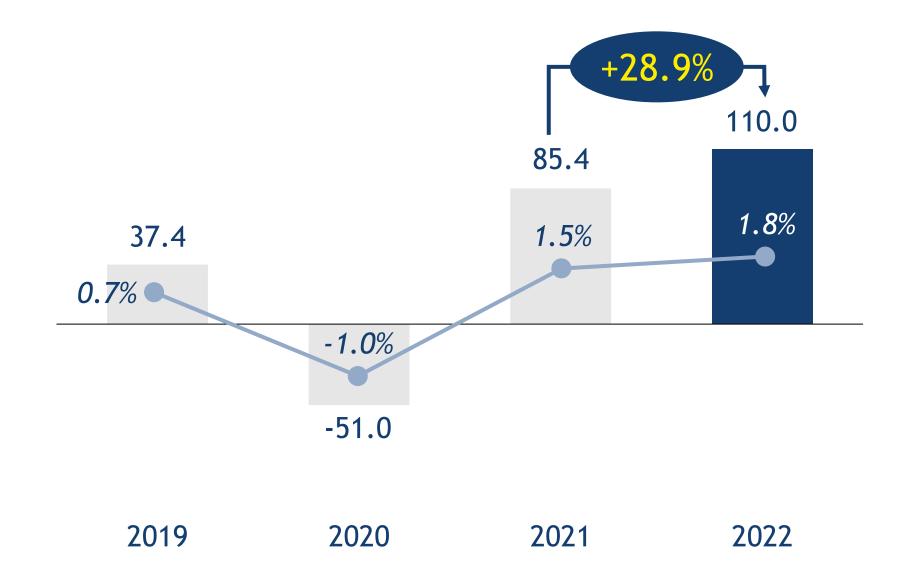


IMPROVED BOTTOM LINE ON EVERY LEVEL



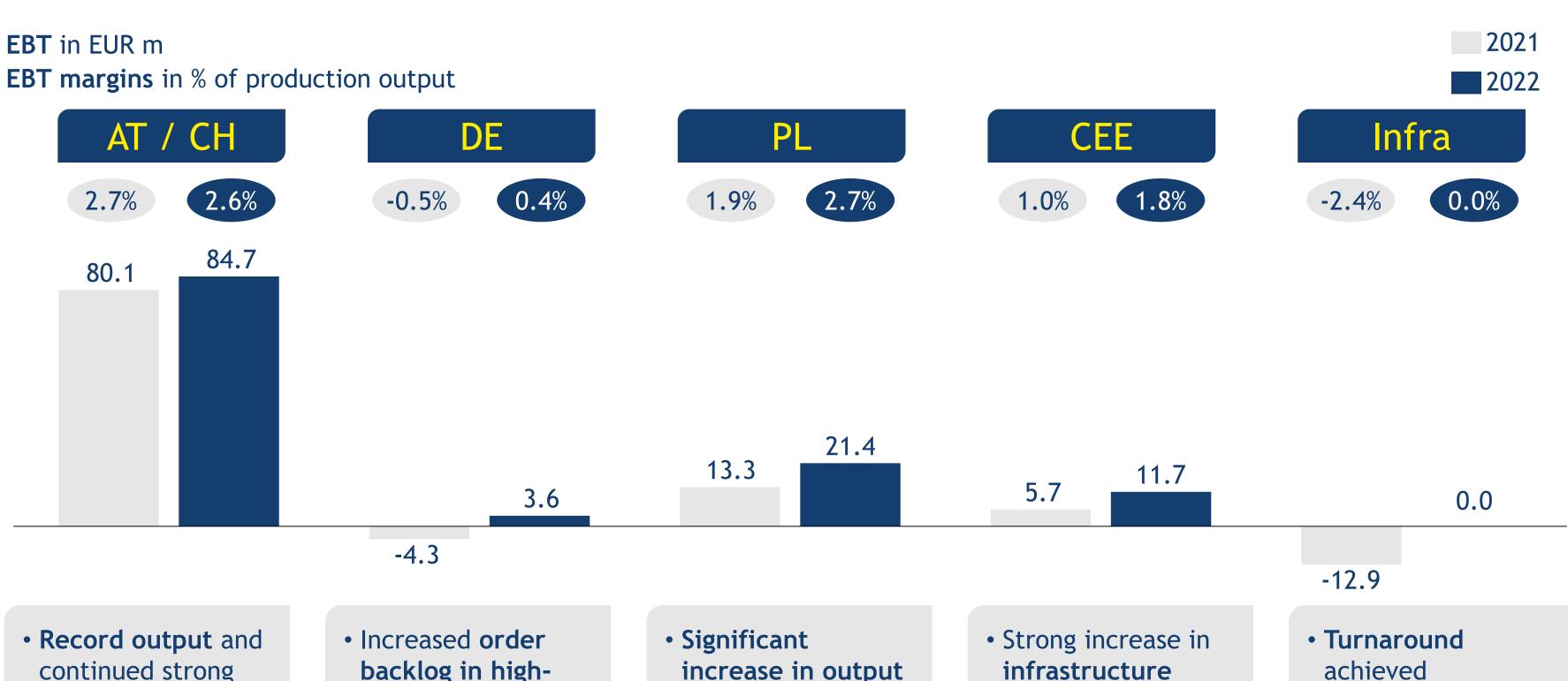


EBT in EUR m **EBT** margins in % of production output



- +40% earnings per share increase
- Bottom-line performance as the best proof of profitability
- Strong earnings growth despite inflation and cost increases
- Improvements in gross margin and savings in administrative costs

INCREASING RESULTS ALL SEGMENTS IN THE BLACK



- continued strong performance
- Increase of earnings in AT
- Cost hikes in CH

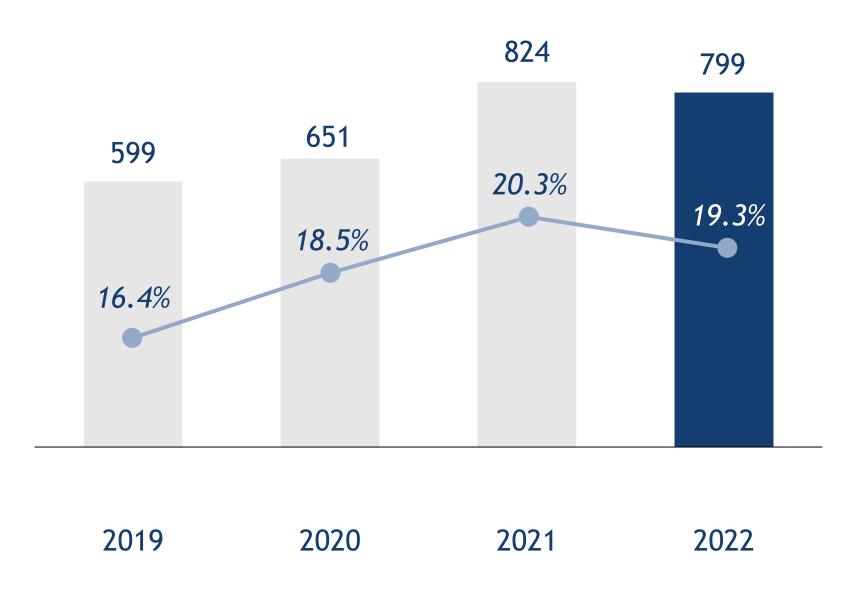
- backlog in highmargin areas
- >**70**% of current business now well-performing (EBT margin >3%)
- increase in output and earnings over last two years
- Improved highlevel performance
- projects
- Further growth visible
- Reduced output due to lower share of major projects
- Strong pipeline in tunnelling

March 2023



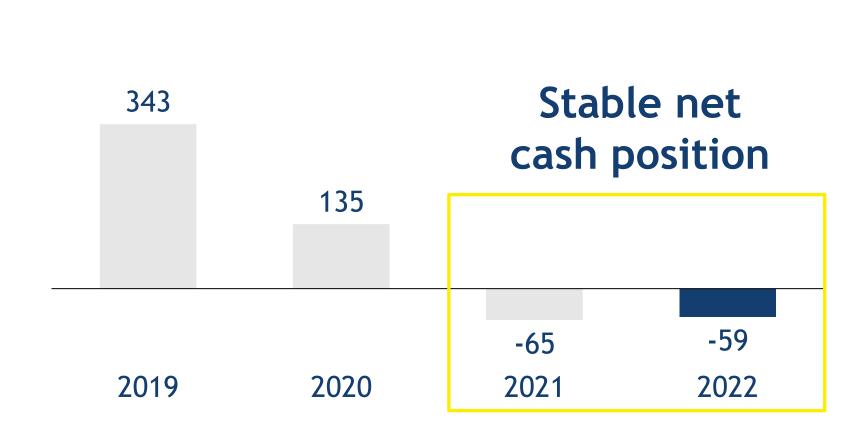
RESILIENT BALANCE SHEET PROOF OF SELF-FINANCING POWER

Equity in EUR m **Equity** ratio in %



- Repayment of EUR 51.1m of hybrid capital share of hybrid capital of total equity: 31.0%
- Strict focus on target equity range: 20%-25%

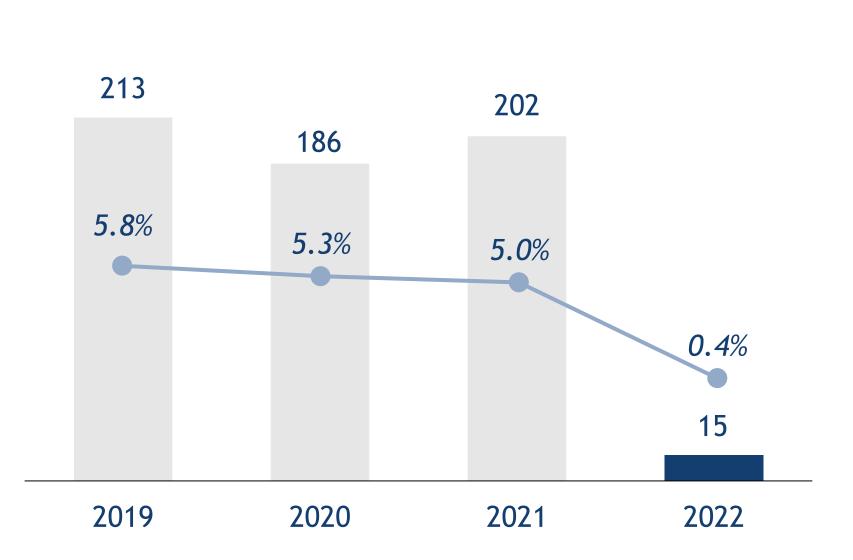
Net debt (+) / Net cash (-) in EUR m



- More than EUR 400m reduction in net debt since FY/19
- Repayment of EUR 142.6m of gross debt further smoothens debt profile

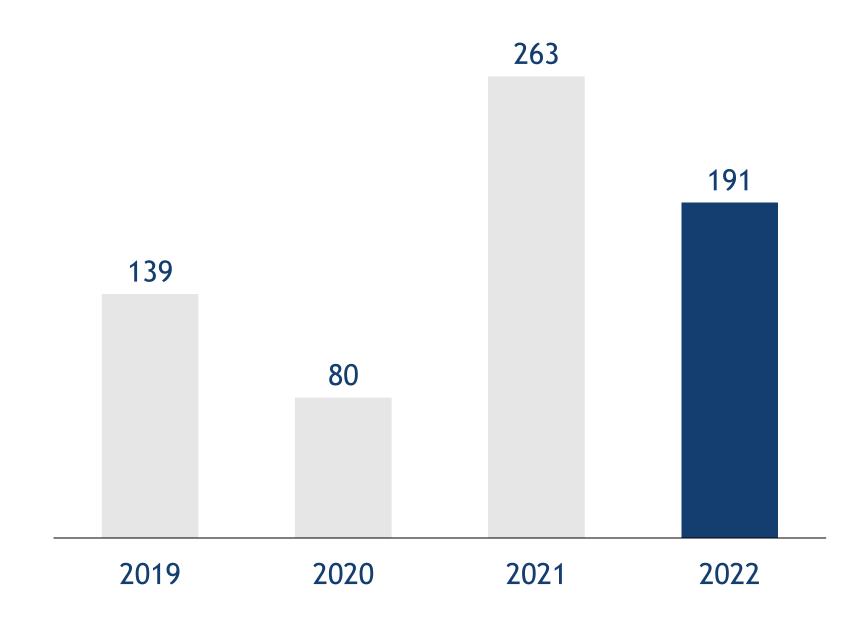
BALANCE SHEET AND CASH FLOW WORKING CAPITAL AND FREE CASH FLOW

Working Capital in EUR m
Working Capital in % of total assets



- Further reduction in operational working capital
- Increased cash flow from clients

Free Cash Flow in EUR m



FACTS &

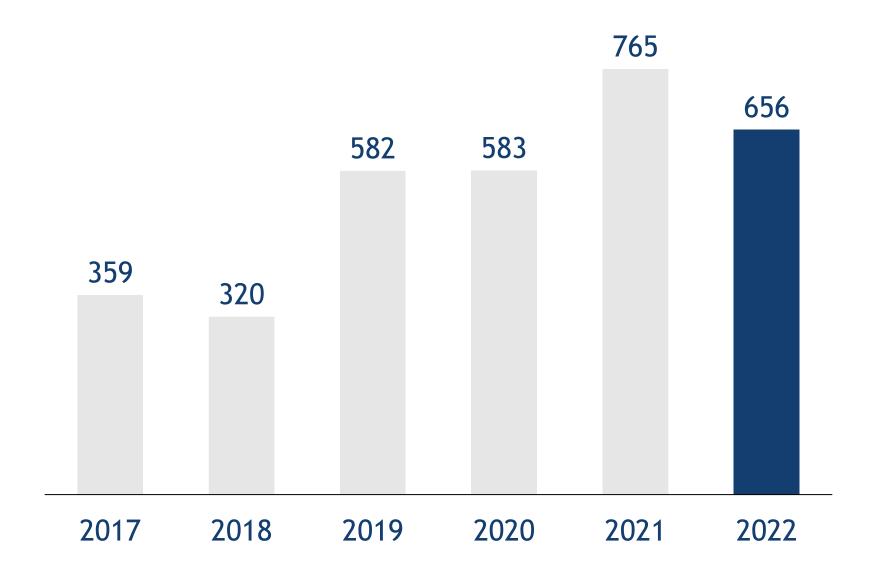
- High level FCF despite impacts from volatile working capital cash flow
- Ongoing high cash conversion

Definition Working Capital: Current assets - current liabilities; Operational WC excludes first-time consolidation effects



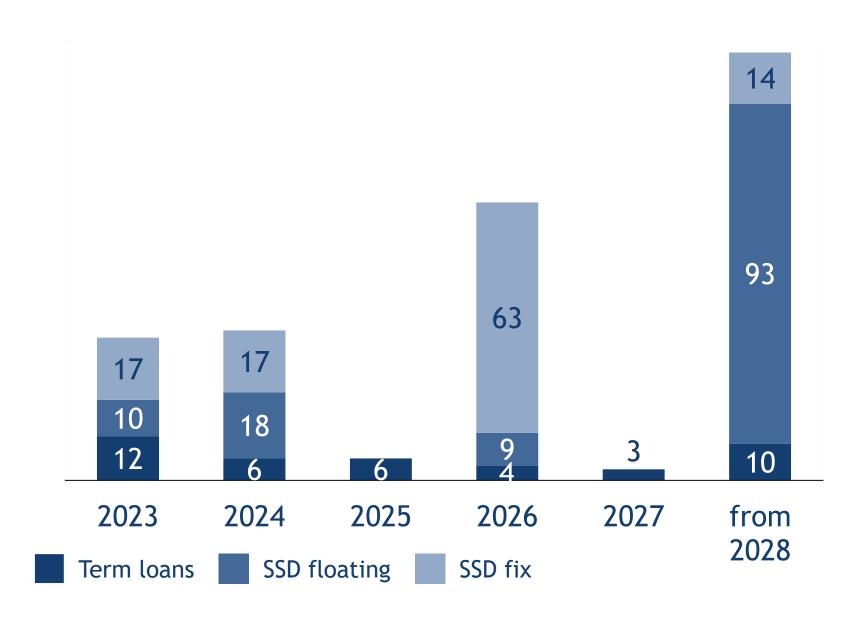
RESILIENT CASH CUSHION MATURITY PROFILE

Cash and cash equivalents in EUR m



- Strong liquidity reserve at EUR ~950m
- High liquidity cushion despite repayment of EUR 142.6m gross debt

Maturity profile as of February 2023 in EUR m



- Redemption of EUR 113.5m of bonded loans (Schuldscheindarlehen, SSD)
- Repayment of EUR 51.1m of hybrid capital
- '23: Re-financed bonded loans of EUR 140m



BEST PERFORMANCE IN ESG TOP-LEVEL RE-CONFIRMED



AA

Top segment in Construction & Engineering segment



C+ / Prime Status
Top 10% of Industry



B / Management segment Climate Change & Water Security



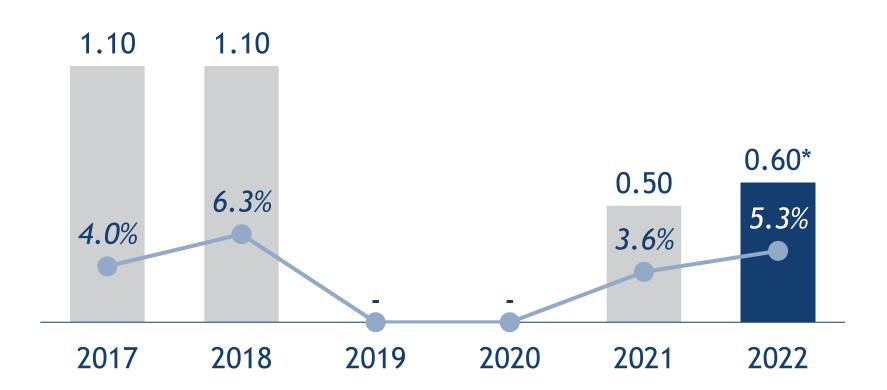
99% for PORR Bau GmbH ESG Audit



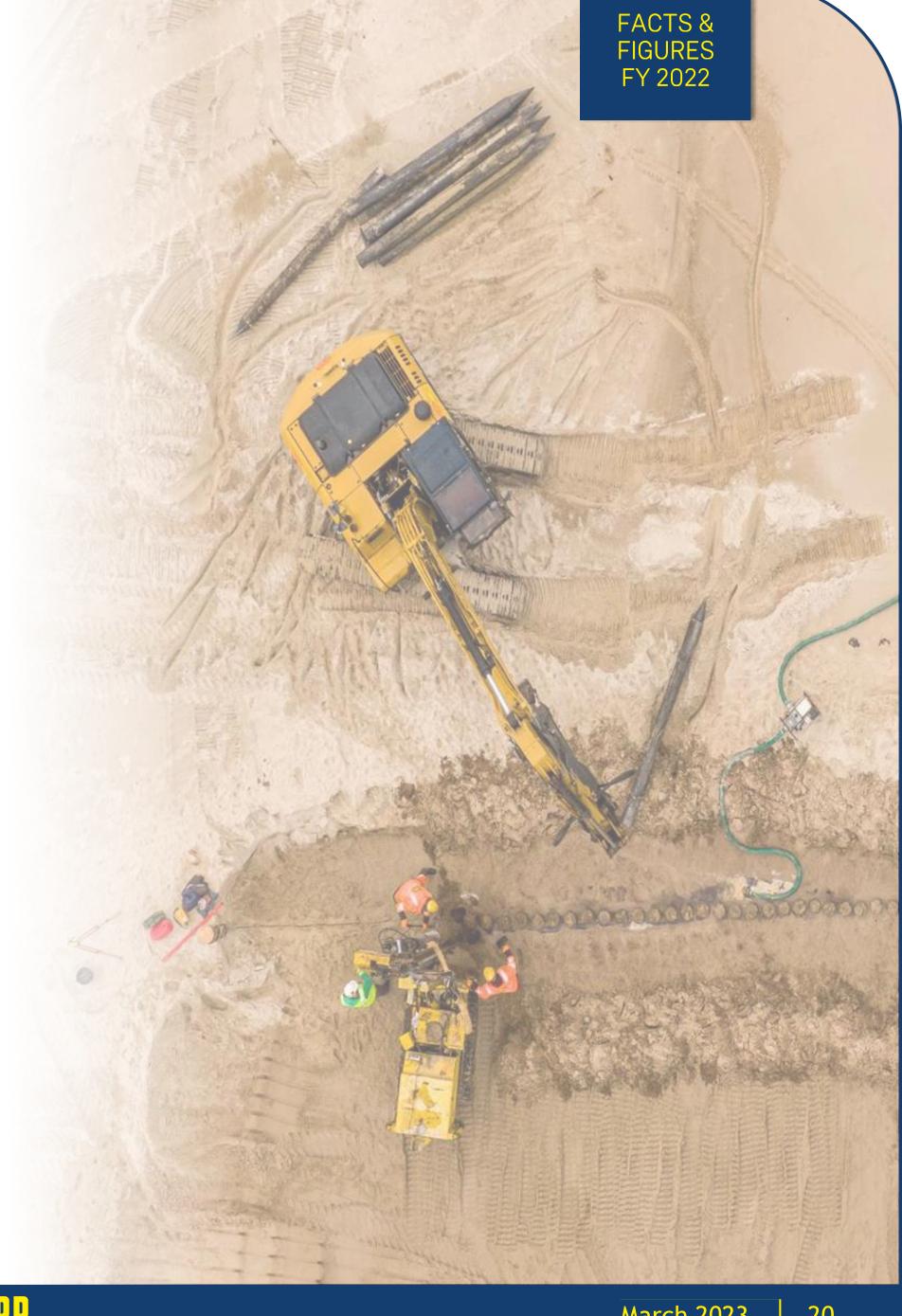
29.5 / Medium Risk
Top 15% in Construction & Engineering

DIVIDEND PROPOSAL

DPS in EUR **Dividend yield** in %



- Payout ratio of 36.4%* in line with dividend policy of 30-50% payout ratio
- Dividend policy reflects earnings outlook and reliability







STRINGENT EXECUTION OF PORR 2025 ROAD MAP

Milestones 2022

Measures 2025

Markets

- Record output & order backlog
- Expansion of permanent business
- Increasing backlog in sustainable construction
- Promote sustainable construction
- Extend value chain and permanent business
- Optimise portfolio mix

Operational excellence & digitalisation

- Improved margin and risk profile of order backlog
- Significant increase in BIM and LEAN projects
- LEAN Masterplan 2023+
- LEAN rollout in three countries

- Rollout of BIM and LEAN efficient project management with iTwo
- Avoid and reduce loss-making sites
- Digitalise supply chain and construction processes

Target:

+1.1% - 1.3% in project margins (base: 2021)

Staff and organisation

- EUR 53m cost reduction in administration expenses
- New employer branding campagne
- New PORR Academy

- Process automation digitalise administration
- Expansion of PORR Academy and Leadership programme

Target:

+0.2% - 0.4% in EBT margin (base: 2021)

Finance

Improved financial performance and capital structure

- Optimise financial perfomance/ capital employed
- Optimise capital structure

OPERATIONAL SEGMENTS ORDER BOOK IN BRIEF

Segment	Order backlog in EUR	Order intake in EUR	Current TOP 3 orders
Austria & Switzerland	3,242m +2.8%	3,511m -0.3%	 BMW Production hall / Industrial Revitalisation Auenfeld barracks / Government Provincial hospital Wr. Neustadt / Infrastructure
Germany	1,435m +17%	1,073m +17%	 Südschnellweg expressway Hanover/ Road Data Center BER / Industrial High Bridge Horb / Civil Engineering
Poland	1,465m -0.3%	787m +45%	 LK 131 Corzow - Naklo Lot A / Railway S 19 Kznica Sokolka expressway / Road PSE Radom / Industrial
CEE	865m +14%	758m +13%	 Design & Build Sibiu - Pitesti Lot 4 / Road Otopeni Regulament 139 / Airport Arad Bypass / Road
Infrastructure International	1,003m -7.1%	435m -37%	 High Speed 2 Stage 1 + 2a / Slab Track Austria Stuttgart21 ARGE ATCOST21 / Slab Track Austria ARGE U2 subway Lot 17-21 / Tunnel

Data as per 31.12.2022 with y-o-y change

STRONG BUSINESS IN AUSTRIA DELIVERS STABLE PROFITS

Output Contribution 5 3%

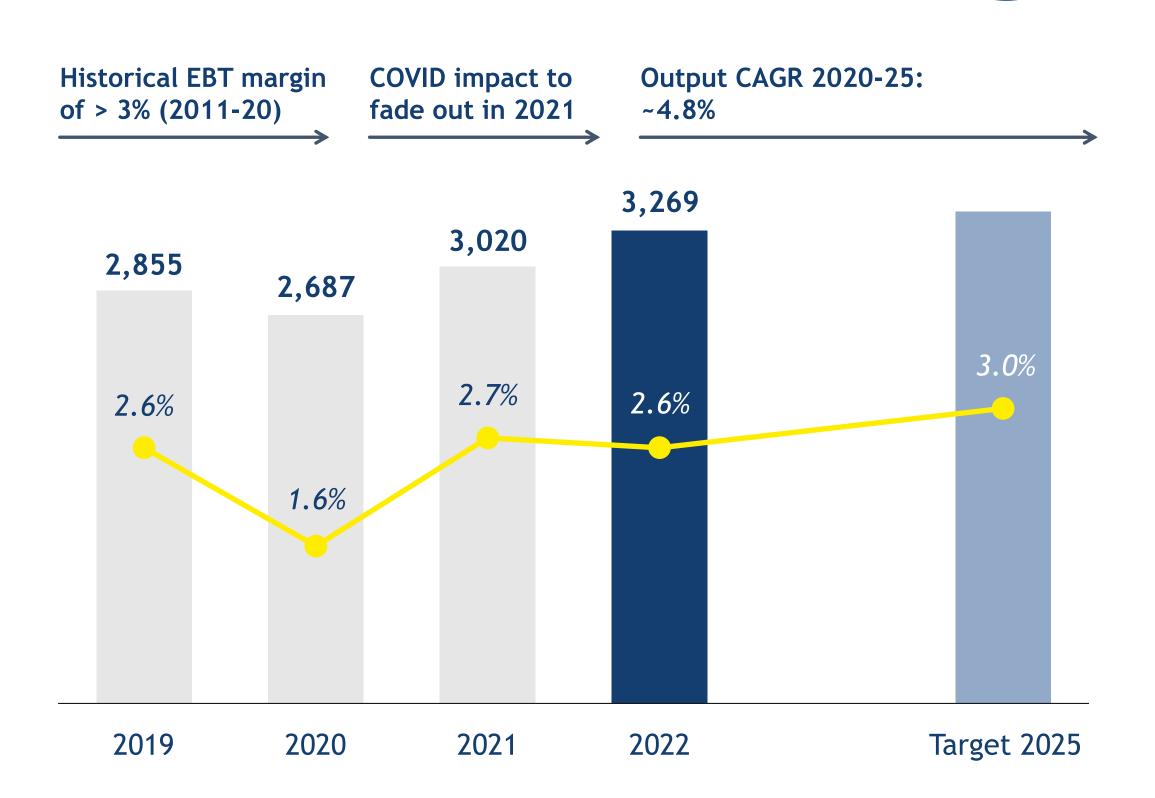
Austria & Switzerland

- Strong performance due to
 - Growth in output level to an all-time high
 - High order backlog: full capacity utilisation in 2023, increase in nearly all units

Outlook

- Utilisation of strong order book and market-leading position
- Increase of value chain depth (e.g. timber construction)
- Focus on "Green strategy" regarding energy, biodiversity & soils, water, waste & recycling
- Rise in order backlog in sustainable construction

Production Output and EBT margins in EUR m



REALIGNMENT IN GERMANY FOCUS ON PROFITABLE GROWTH

Germany

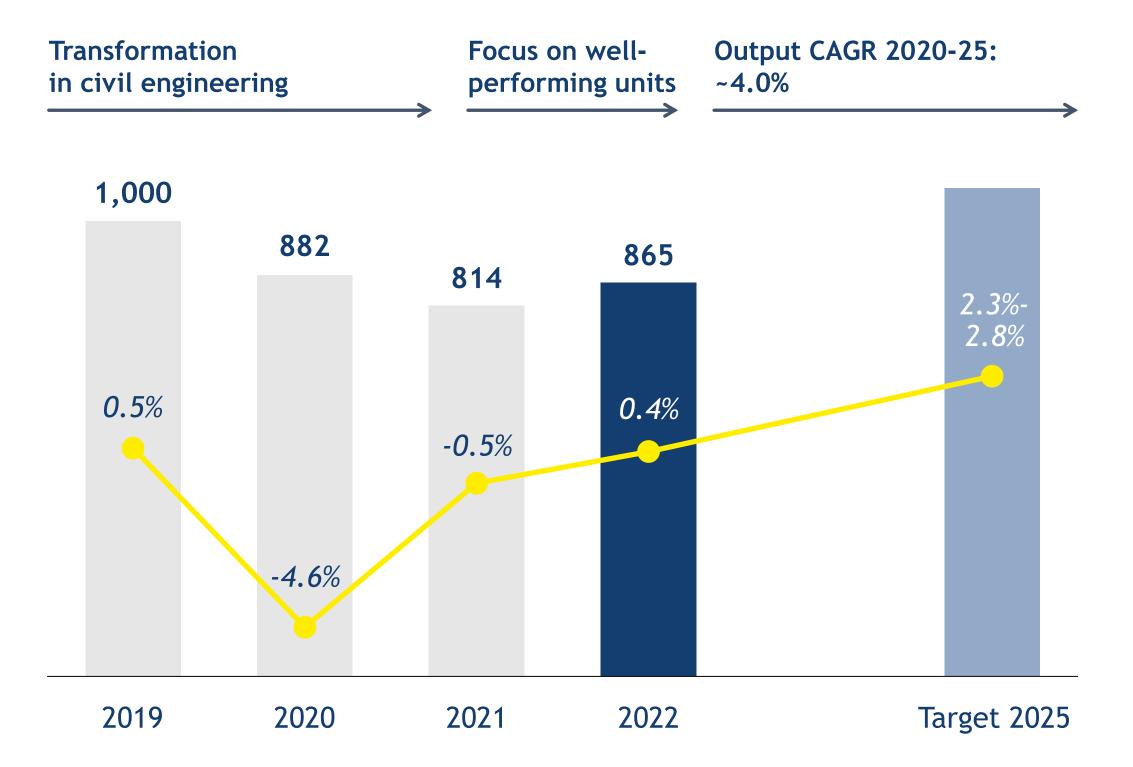
- More than 70% of current business is well-performing (with EBT margin >3%)
- Strong performance in civil engineering and building construction
- Order backlog increase (+17%) in profitable units (building construction, governmental services)

Outlook

- Utilisation of order book and market opportunities in building construction and infrastructure construction
- Selective project acquisition with strict risk management

Production Output and EBT margins in EUR m





SUSTAINABLE TURNAROUND IN PL SET FOR PROFITABLE GROWTH

Poland

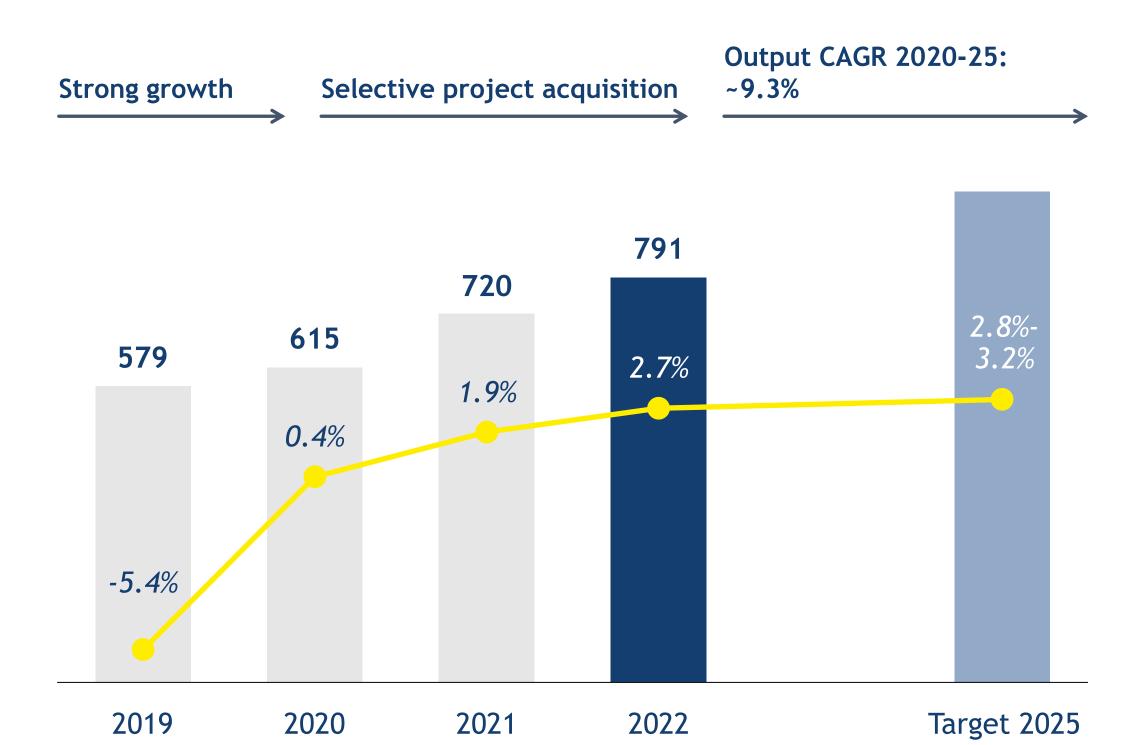
Production Output and EBT margins in EUR m



- Output increase (+9.8%) in almost all units
- Margin improvement due to higher contract margins
- Increased order backlog in building and industrial construction due to expansion of product portfolio (LNG terminal, data centers)

Outlook

- Order backlog supports selective growth and careful project approach
- Further development of clients in private sector and cooperation with other business units (data centers, rail, roads, industrial)
- Maintaining the position of one of the leaders on the Polish market (output, profit, safety indicators, ESG)



CEE: STRENGTHENED POSITION EXPANDED BUSINESS

CEE

- Very strong development in terms of output and EBT
- Strong increase in building construction and major projects
- Large civil engineering projects in Romania such as Sibiu Pitesti Lot 1 + 4

Outlook

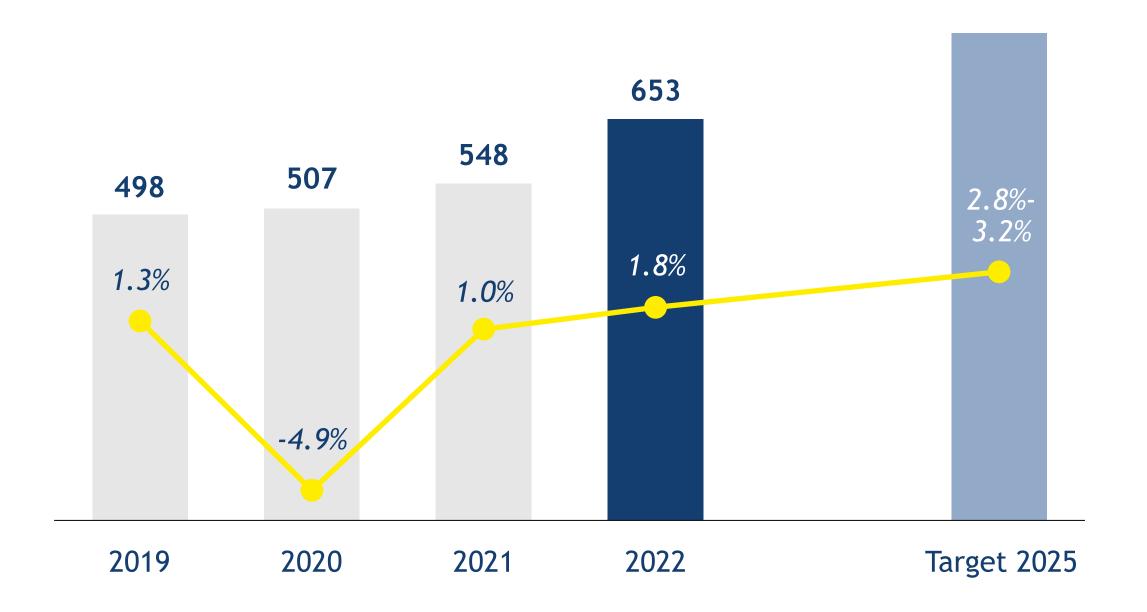
- Attractive pipeline of infrastructure projects
- Selective growth (portfolio and regions) with focus on smaller scale projects
- Focus on permanent business and governmental services

Production Output and EBT margins in EUR m





Output CAGR 2020-25: ~9.4%



INFRASTRUCTURE: FOCUS ON STRONG KNOW-HOW AS USP

Infrastructure International

Decrease of output due to completion of major projects in tunnelling

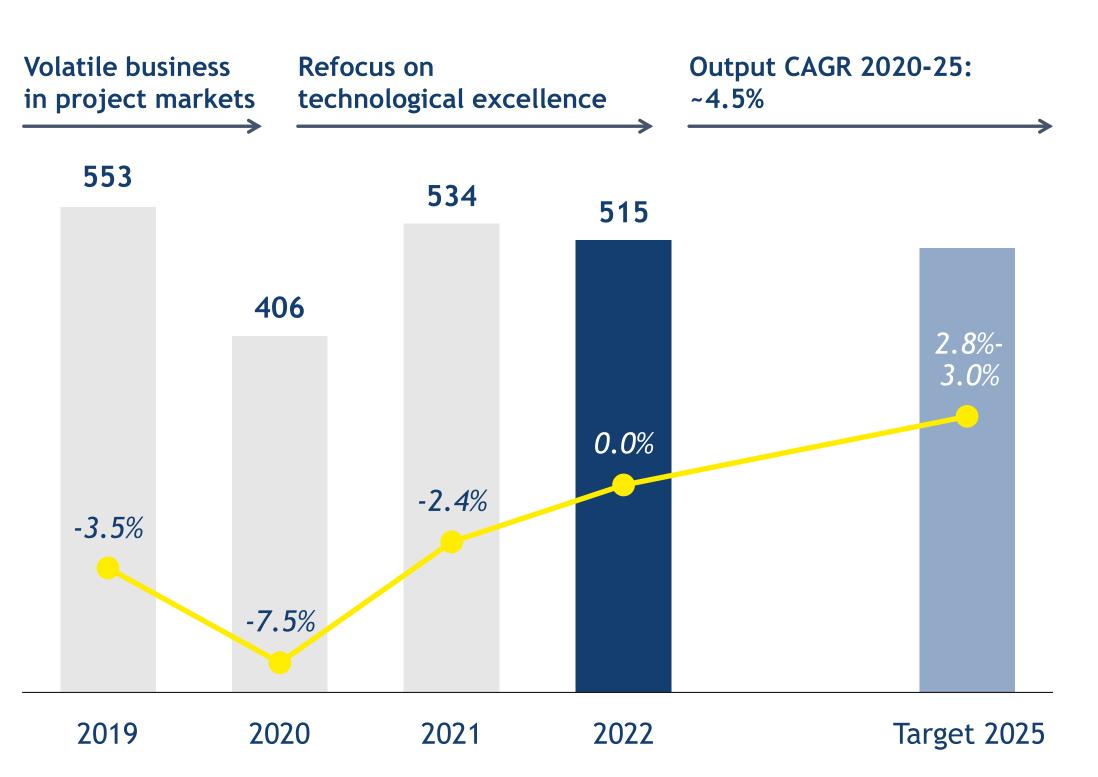
- Profitability turnaround achieved
- Careful project acquisition with less risk tolerance
- Order book influenced by execution of major projects in tunnelling

Outlook

- Strong pipeline in tunnelling expected
- International demand in Slab Track offers further expansion potential

Production Output and EBT margins in EUR m

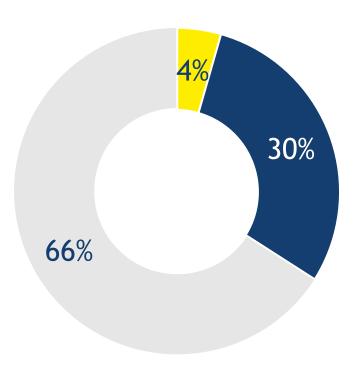




ANALYSING THE STATUS QUO EU TAXONOMY ALIGNMENT

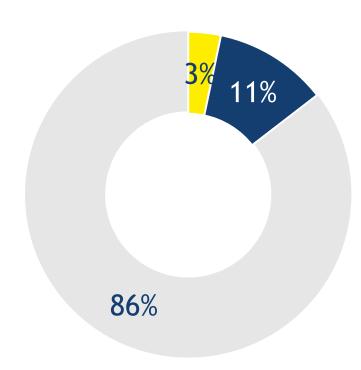
STRATEGY

Revenue



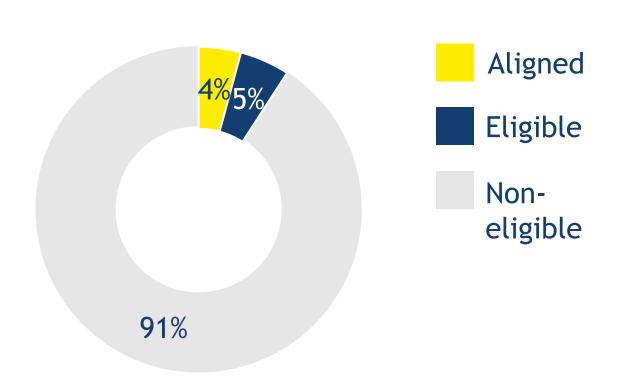
 Infrastructure for rail transport as PORR's biggest taxonomy-aligned activity

CAPEX



 High eligible CAPEX coming from investments for material recovery from non-hazardous waste

OPEX



 OPEX in infrastructure for rail transport and material recovery as major contributors

PORR's taxonomy-relevant economic sectors:

Energy
 Transport
 Water supply, waste management and remediation
 Construction

RE-DEFINING WHAT MATTERS MOST ESG ANALYSIS 2022

Our approach at a glance

Research and analysis of long list based on ESRS drafts

Evaluation of double materiality

- Inside-out: expert workshops
- Outside-in: stakeholder survey, risk assessment

Creating materiality matrix including materiality issues

4 Action fields

Better
Environment

Circular economy
Habitats

Occupational safety
Better

Society

Health

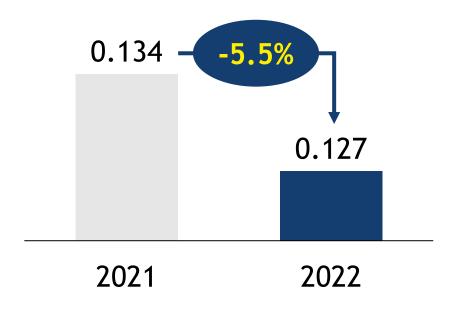
Working worlds

Better Human rights and ethics
Governance Compliance

RESPONSIBILITY ON EVERY LEVEL PURSUING CIRCULAR CONSTRUCTION

Decarbonisation

Energy intensity in MWh/EUR



- Smart metering system in roll-out
- Local procurement
- Automatic stop for construction equipment

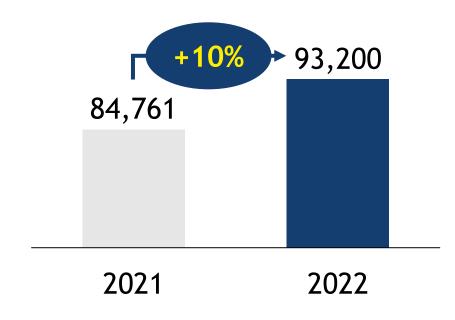






Circular Economy

Recycled material used in t



- Mobile plants for materials to be directly processed on site
- Mineral wool treatment plant:
 80% of volume reduction
- R&D: Recycled styrofoam to save 50% of CO₂ emissions

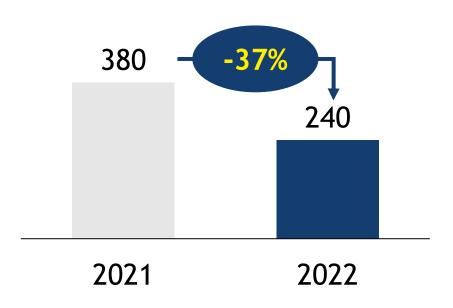






Habitats

Total water consumption in m³



- On-site water recirculation
- Recultivation & renaturation of farmland and habitats
- Focus on securing and remediating contaminated sites

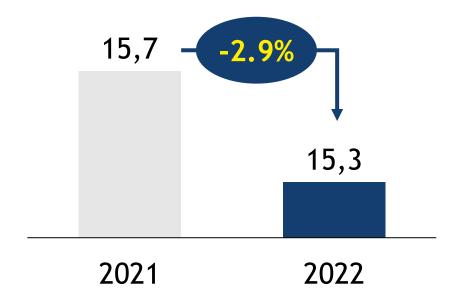




PRESERVING HUMAN RESOURCES SETTING PARTNERING STANDARDS

Occupational Safety and Health

Work-related injuries rate*



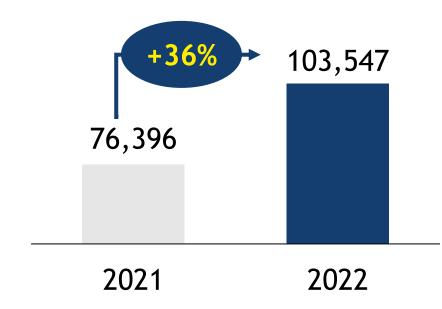
- Vision Zero
- Safety walks and training
- Roll-out of Occupational Health Management





Working Worlds

Training hours in h



- PORR Campus & Academy:
 400 trainees in more than
 23 apprenticeships,
 leadership programme
- Diversity initiatives: we@PORR, women@PORR, Builders Day

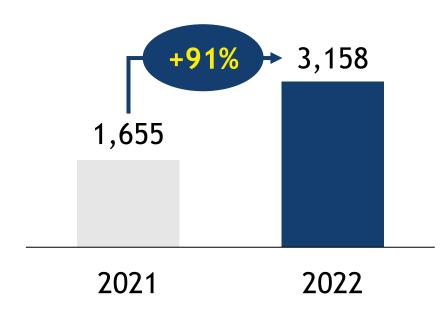




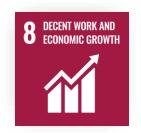


Human Rights, Ethics and Compliance

Anti-corruption training



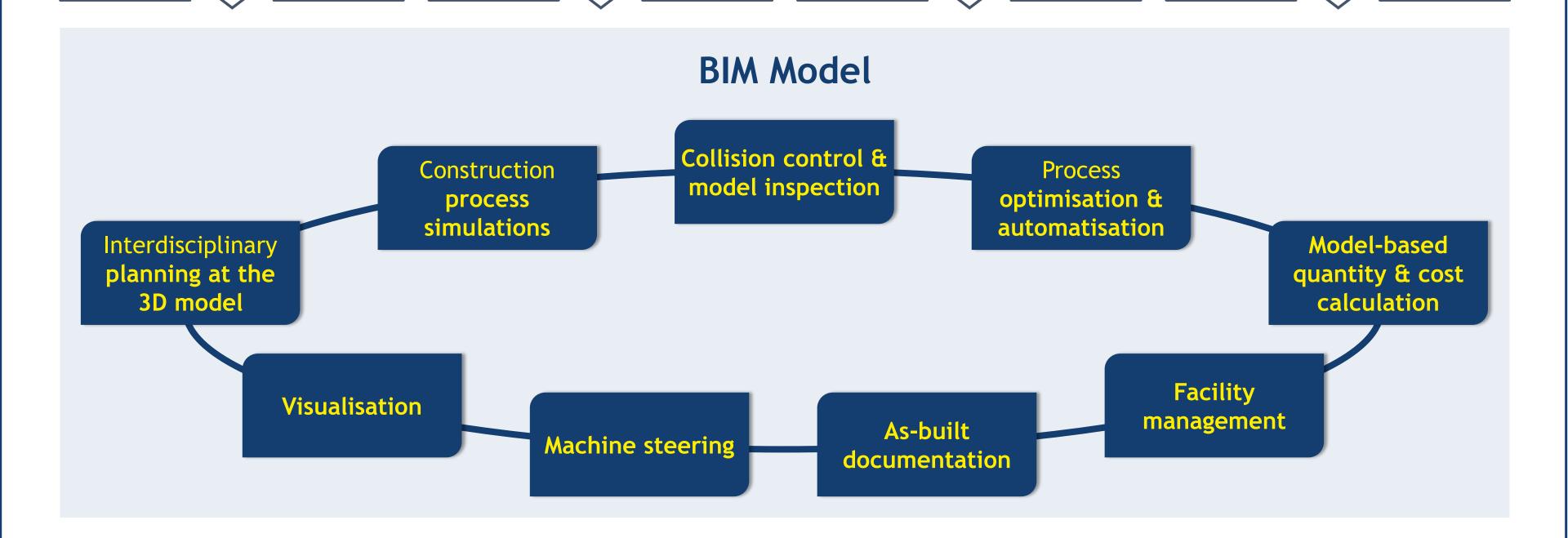
- Whistleblowing hotline
- Tax Policy
- Traffic light system for suppliers





BUILDING INFORMATION MODELING ENTRY TO DIGITAL PARTNERSHIPS

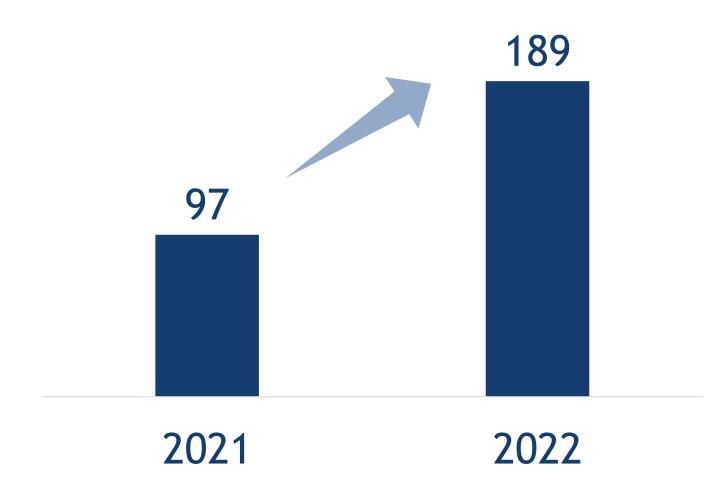
Technology Standards Team Processes Collaboration • Data management BIM standards Planning Data formats Calculation Communication Project guidelines Responsibilities Management policies Data sharing Construction scheduling Identification Quantity calculation Software **Training** Hardware Site logistics Culture Coordination & support



BUILDING INFORMATION MODELING BECOMING STANDARD

Operations & Training

• +95% participants in BIM trainings



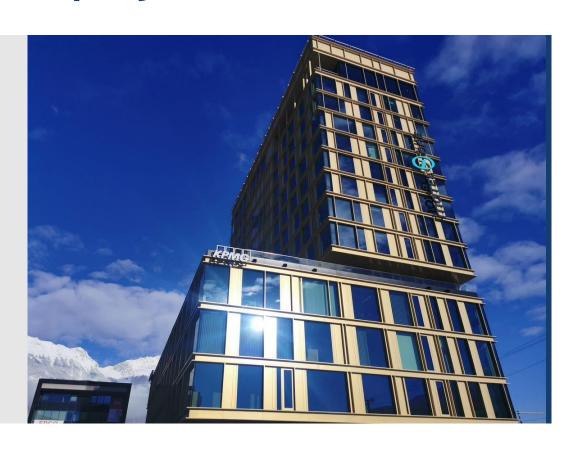
- iTwo Roll-out in full swing
 - Adaption of Workflows across entire Group
 - 3-day trainings including construction site quickstart, tendering, calculations and accounting

Spotlight on

25 pure-play BIM projects

PEMA 3

Office and hotel construction, *Innsbruck*, *AT*





Wien Museum

Museum construction, *Vienna*, *AT*

LEAN - NOT ONLY ON THE PAPER THE "LEAN" OF GREEN AND LEAN

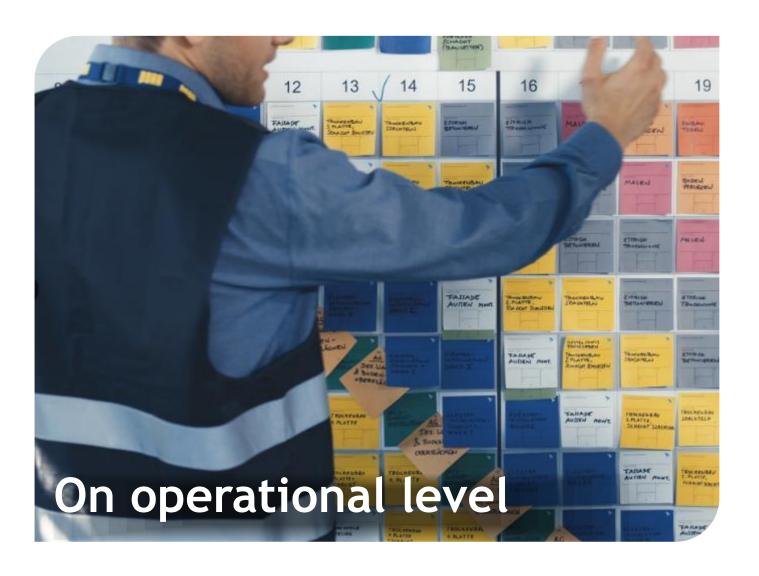
On management level

PORR AG PORR Beteilipde Integrale **PORR Equipment Shared Service** PORR Bau GmbH **Planung** Services gungen & Mgmt. Center Infrastructure AT /CH DE PL CEE **International**

- Less layers of hierachy
- Lean in
 organisation value added
 processes

- LEAN Design: optimise value, minimise waste
- LEAN Construction: operational efficiency

• LEAN Project Delivery: Focus on essential including the "Last Planner® system"



March 2023

LEAN - NOT ONLY ON THE PAPER CURRENT PROJECTS

STRATEGI

LEAN Masterplan 2023+

Milestones

- Pilot projects
 - 3 countries
 - 6 units
- Trained staff: 960
- Educational program to be rolled-out in all countries
- Implementation of Shopfloor
 Management System
- Current LEAN projects: 23

Goals set

- 1 Sustainable increase of earnings in respective units
- Use of PORR LEAN Principles, methods and standards in operational and preparational processes
- 3 Application of continuous improvement process
- Trust-building through earnings increases and best practices
- 5 Change of mindsets





KEY FINANCIALS

Key Earnings Figures EUR m	2022	% △	2021
Production output ¹	6,226	8.7%	5,727
Revenue	5,786.0	11.9%	5,169.8
EBT	110.0	28.9%	85.4
Net profit for the period	82.6	34.6%	61.4
Earnings per share (EUR)	1.65	39.8%	1.18
Key Assets and Financial Figures EUR m	31.12.2022	% Δ	31.12.2021
Total assets	4,146.8	2.0%	4,065.0
Equity	798.9	-3.1%	824.4
Equity ratio	19.3%	-1.0PP	20.3%
Net debt (+)/ net cash (-)	-58.8	-9.8%	-65.3
Key Share Data	31.12.2022	% Δ	31.12.2021
Number of shares	39,278,250	_	39,278,250
Market capitalisation (in EUR m)	461.9	-14.4%	539.7

Rounding differences may appear 1 Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS



CONSOLIDATED INCOME STATEMENT

EUR m	2022	Δ	2021
Production output ¹	6,226	8.7%	5,727
Revenue	5,786.0	11.9%	5,169.8
EBITDA	318.9	10.9%	287.5
in % of Production output	5.1%	0.1PP	5.0 %
EBIT	120.1	26.1%	95.2
in % of Production output	1.9%	0.3PP	1.7%
EBT	110.0	28.9%	85.4
in % of Production output	1.8%	0.3PP	1.5%
Profit for the period	85.6	34.6%	61.4

Key Ratios	2022	Δ	2021
Ratio of profit/loss of companies at equity	0.9%	-0.2PP	1.1%
Material cost ratio ²	-63.9%	-3.7PP	-60.2%
Personnel cost ratio	-21.7%	0.6PP	-22.3%
Other operating result ³	-3.2%	-0.7PP	-3.9%



Rounding differences may appear 1 Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

² Cost of materials = material expenses + purchased services 3 Own work capitalised in non-current assets included



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

EUR m		31.12.2022	Δ	31.12.2021
	Intangible assets	194.1	3.5%	187.5
S	Property, plant and equipment	1,055.7	2.6%	1,028.7
assets	Investment property	33.9	33.3%	25.5
rent a	Shareholdings in companies accounted for under the equity method	78.4	-8.2%	85.4
curi	Other financial assets	8.4	-76.0%	34.9
Non-	Other non-current financial assets	70.7	4.9%	67.4
	Deferred tax assets	17.5	-10.9%	19.6
	Total non-current assets	1,458.3	0.6%	1,448.9
	Inventories	124.3	33.6%	93.0
ts	Trade receivables	1,665.0	11.4%	1,494.9
assets	Other financial assets	147.7	-5.4%	156.1
	Other receivables and current assets	61.2	-10.6%	68.5
Current	Cash and cash equivalents	655.8	-14.3%	765.0
	Assets held for sale	34.5	-10.6%	38.5
	Total current assets	2,688.5	2.8%	2,616.1
Tot	al assets	4,146.8	2.0%	4,065.0

Rounding differences may appear



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

EUR m		31.12.2022	% △	31.12.2021
	Share capital	39.3	0.0%	39.3
	Capital reserve	358.8	0.0%	358.8
Equity	Profit-participation rights/hybrid capital	247.5	-17.5%	300.0
Equ	Other reserves	119.0	28.6%	92.5
	Non-controlling interest	34.3	1.3%	33.9
	Total equity	798.9	-3.1%	824.4
	Provisions	415.9	3.3%	402.8
	Leasing liabilities	374.4	-0.7%	376.9
	Financial liabilities	222.6	-38.6%	303.8
ties	Trade payables	1,233.0	5.9%	1,164.0
Liabilit	Other financial liabilities	36.6	-36.6%	57.7
Lia	Other liabilities	1,000.9	24.6%	803.6
	Tax payables	60.0	-12.7%	68.7
	Liabilities held for sale	4.5	6.8%	4.2
	Total liabilities	3,347.9	3.3%	3,240.6
Tota	al equity and liabilities	4,146.8	2.0%	4,065.0

Rounding differences may appear



TOP ORDER INTAKES 2022

2022

Q1

- Drammen Bybrua NO/79.4m
- ARGE Stadtstraße Vienna/AT/77.6m
- A9 express way general renovation Edlach-Gaishorn/AT/59.1m
- S7 BL02 underground tunnel Königsdorf/AT/35.4m
- App. Bldg. Alte Akademie Munich/DE/29.6m

Q2

- Waste to Energy plant Rzeszów/PL/62.4m
- Nova Paka bypass CZ/52.9m
- Modernisation of Harbour Constanța/RO/50.1m
- Public Transport Infrastructure Revitalisation Reşiţa/RO/45.5m
- Interior Works VIO Plaza Vienna/AT/33.1m

Q3

- Highbridge Horb-Neckartal DE/94.8m
- Office Building PSE PL/90.1m
- Storage Facility, Powidz PL/50.8m
- Additional Order Andersia Silver Poznan/PL/40.8m
- Extension Campus TH OWL Lemgo/DE/35.5m
- Data Center Jawczyce/PL/35.5m

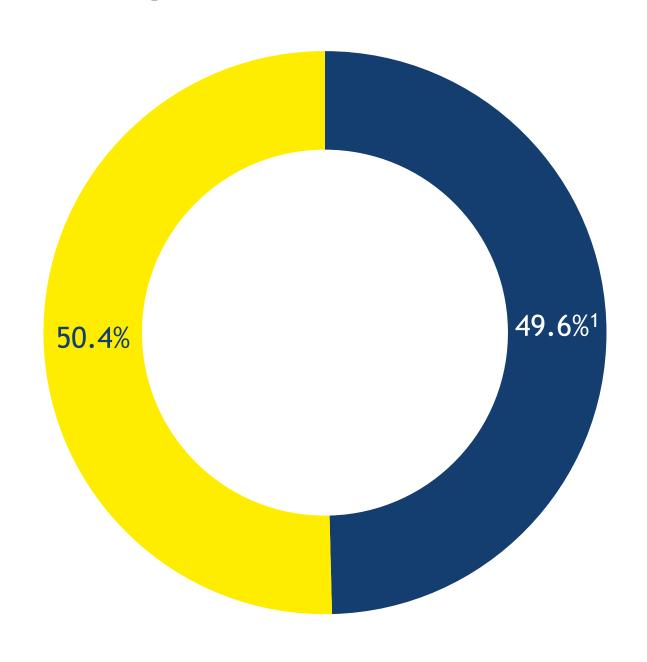
Q4

- BMW Production hall DE/n.a.
- Expressway Hannover DE/234.6m
- Data Center BER 12 DE/103.2m
- Arge Regional Hospital Wr. Neustadt/AT/64.3m
- OTP 6 Otopeni Airport Regulament 139 Bucarest/RO/62.6m
- Bypass Arad RO/53.4m

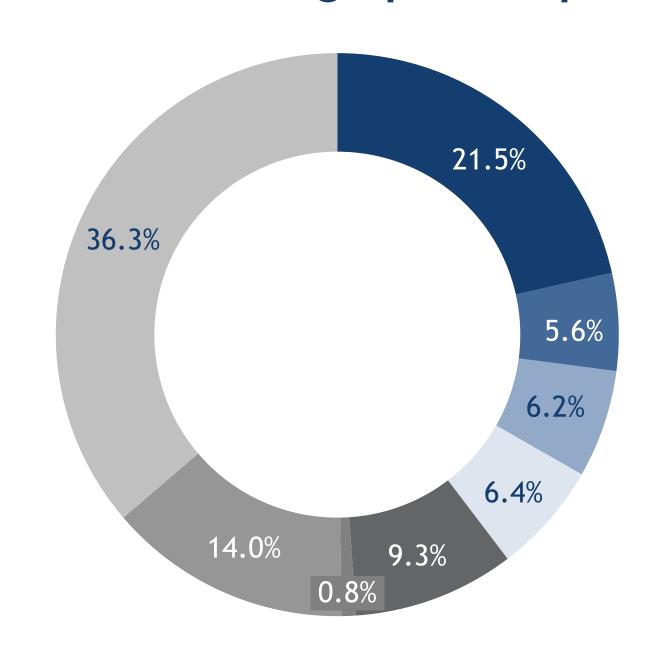


SHAREHOLDER STRUCTURE

Ownership Structure



Free Float - Geographical Split







¹⁾ thereof 4.3% Heitkamp Construction AG and 3.6% PORR Management and PORR AG (treasury shares)



COVERAGE

Institution	Analysts	Price Target	Recommendation	Last Update
Kepler Cheuvreux	Patrick Steiner	15.5	Buy	15.03.2023
ERSTE Group	Michael Marschallinger	17.2	Buy	09.03.2023
Warburg Research	Philipp Kaiser	20.0	Buy	01.03.2023
SRC Research	Stefan Scharff Christopher Mehl	18.5	Buy	28.02.2023
Joh. Berenberg, Gossler & Co. KG	Thomas Junghanns	19.0	Buy	13.02.2023
Raiffeisen Bank International	Markus Remis	17.5	Buy	28.11.2022

INVESTOR RELATIONS INFORMATION PORR AG

Share Information¹

Share price	EUR 13.54		
Market capitalisation	EUR 531.8m		
Official market	Vienna Stock Exchange Prime Market		
Number of shares outstanding	39,278,250		
Ticker symbol	POS VI		
ISIN	AT0000609607		

Upcoming Events

18 Apr 2023	Record Date for the attendance of the 143rd AGM
28 Apr 2023	143rd Annual General Meeting
5 May 2023	Trade ex-dividend on the Vienna Stock Exchange
8 May 2023	Record Date dividend

IR Contact

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Further Details



https://porr-group.com/en/investor-relations/

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¹ Share and market cap data as of 29 March, 2023 Roundoff, typesetting and printing errors cannot be completely ruled out.